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Belgium	Fr. 35	Malaysia	Fr. 385
Canada	CS. 250	Netherlands	FL 225
Denmark	Kr. 7.00	Norway	Kr. 6
Finland	Fr. 5.00	Portugal	Esco
Germany	DM. 2	Spain	PS. 200
Greece	Dr. 50	Sweden	Pr. 25
Indonesia	Rp 1550	Switzerland	Fr. 2
Italy	L1100	Turkey	L130
Japan	Y550	USA	\$1.50

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,036

Tuesday March 29 1983

D 8523 B

What Britain should do about sterling, Page 19

## NEWS SUMMARY

### GENERAL

**Germans jailed in Herstatt case**

Three West German currency dealers were jailed after a four-year trial for fraudulent dealings which contributed to the country's biggest post-war bank collapse.

They were Norbert Arden, who received seven and a half years, Bruno Heinen, four and a half years, and Bruno Bläser, three years nine months.

Their dealings contributed to the June 1974 collapse of Herstatt, the country's largest private bank, with losses of DM 1.2bn (now \$494m).

Arden and Bläser were private dealers on the Frankfurt money market, and Heinen worked for Herstatt. Page 3

### \$20m evidence in Calvi case

Flavio Carbone, a business associate of the late Roberto Calvi, head of the failed Banco Ambrosiano, withdrew about \$2bn from Swiss bank accounts after Calvi was found dead in London, according to Swiss police, it was said in the High Court in London. The case concerns a Calvi family plot to set aside a verdict of suicide by a London coroner.

It emerged from Milan yesterday that Italian forensic scientists confirmed that Signor Calvi died of asphyxiation compatible with hanging, and believed that he probably committed suicide. Page 20

### Missile talks

The US has virtually completed intensive consultations with its key NATO allies and is putting the finishing touches to new proposals to limit nuclear weapons in Europe. Security is being maintained on the proposals aimed at rejuvenating the stalled Geneva talks. Earlier story, Page 3

### Andropov meeting

Soviet leader Yuri Andropov and UN Secretary General Javier Pérez de Cuellar yesterday concentrated on "the problem of peaceful settlement in the Middle East and the ways of normalising the situation around Afghanistan" during talks on international problems in the Kremlin yesterday.

### Iran-Iraq slick talk

Iran and Iraq have agreed to meet at Ministerial level in Kuwait on Saturday to discuss the dispersal of the huge oil slick which is threatening the shores of all the Gulf States. Page 20

### Assam bomb

A bomb exploded in Assam capital Gauhati during the night, causing minor damage, as militant leaders announced a suspension of their anti-immigrant campaign and political leaders made a new appeal for peace. Page 4

### SS men for trial

Four former Nazi SS storm troopers in their 70s will go on trial in Bonn in the autumn accused of torturing nearly 1,700 French Jews to death in death camps in Poland.

### Falklands visit

Britain has agreed in principle for Argentine next-of-kin of soldiers killed in the Falklands to visit the islands. Page 22

### Briefly

Paris Metro's last 1906-style train will be retired next month.

Basque separatists claimed responsibility for an explosion which killed one bomb disposal expert in San Sebastian and wounded another.

New crater erupted on Mount Etna, Sicily.

### BUSINESS

**British groups in big car parts link**

UK CAR PARTS rivals Lucas and Smith Industries are to pool some resources in a new company that they say will have the broadest product range offered by an independent automotive electronics supplier in Europe. Page 29

CHILE began talks with creditors on its request for rescheduling of \$3.5bn of debt and \$1.2bn in new loans this year. Page 6

COMMERZBANK, West Germany's third largest bank, has increased profits despite increased risk provisions, by concentrating on short-term loans. Page 21

HOWDWSWERKE-DEUTSCHE WERFT, West Germany's largest shipyard, plans to cut about a third of its 11,000 jobs. Page 21

ALUMINUM prices rose in London, following the ingots price rise from \$310 a tonne to \$326 (\$127.5) announced by British Alcan Aluminium. The exchange cash price closed \$21.5 up at \$22.5 a tonne. Page 35

DOLLAR continued to improve, reaching DM 2.4345 (from DM 2.416), FF 7.2975 (FF 7.245), SWF 2.085 (SWF 2.065), and Y240.1 (Y237). Its Bank of England trade-weighted index improved from 74.221 to 122. Page 33

STERLING fell 65 points to 1.454, its lowest closing level, but improved to DM 2.5225 (DM 2.53), FF 7.3275 (FF 7.325), SWF 2.095 (SWF 2.075), and Y240.5 (Y240.5). Its trade-weighted index improved from 78.1 to 123. Page 33

GOLD fell \$3.5 in London to \$409.5, \$3 in Frankfurt to \$408.75, and \$4 in Zurich to \$408.75. In New York the Comex March settlement was \$412.00 (\$414.00). Page 35

FT INDUSTRIAL ORDINARY index eased by 14 to 655.5. Government Securities fell by an average of almost 1 per cent. Page 31. FT Share Information Services, Pages 36-37.

WALL STREET: Dow Jones index closed at 11,333.2, down 6.77. Page 31. Full share listings, Pages 32-34.

TOKYO: Nikkei Dow index advanced 68.82 to a record 8,287.91. Stock Exchange index rose 1.53 to 514.82. Report, Page 31. Leading prices, other foreign markets, Page 34.

LONDON: FT Industrial Ordinary index eased by 14 to 655.5. Government Securities fell by an average of almost 1 per cent. Page 31. FT Share Information Services, Pages 36-37.

SYDNEY: Dow Jones index closed at 11,333.2, down 6.77. Page 31. Full share listings, Pages 32-34.

DE BEERS lifts diamond price

## Thatcher names MacGregor to head coal board

BY RAY DAFTER, IAN RODGER AND KEVIN BROWN IN LONDON

Mr Ian MacGregor, the controversial chairman of the state-owned British Steel Corporation, has been appointed to head Britain's National Coal Board with instructions from Mrs Margaret Thatcher's Conservative Government to return the mining industry to profitability as soon as possible.

The official announcement of Mr MacGregor's appointment to a second key UK public sector post - the subject of hot debate in recent weeks - triggered angry outbursts from both trade unionists and politicians across the spectrum.

The Government has again agreed compensation terms with Lazard Frères, the New York investment bank from which Mr MacGregor joined BSC, for the loss of his services.

Lazard Frères will receive a straight fee of \$1.5m (\$2.2m), irrespective of Mr MacGregor's performance at the helm of the NCB. A similar arrangement, covering his three-year management of British Steel, involves payments of up to £1.6m, depending on the state steel concern's performance during that period.

The announcement of Mr MacGregor's appointment brought a roar of disapproval from Labour MPs in the House of Commons, but also provoked some acid comments from Conservatives angry that no British manager was considered capable.

There was laughter from MPs on both sides of the House at Mr Lawson's repeated claim that Mr

MacGregor is a Scotsman "and proud of it." Many Tories appear to agree with Mr John Smith, the Labour energy spokesman, who said: "He may be a Scot by birth, but he is an American by choice."

Defending the £1.5m "transfer fee," Mr Lawson pointed out that the Coal Board was losing that amount of money each day. The Board has made a loss of about £280m in the current financial year which ends on Thursday. This compares with a deficit of £422.3m in 1981-82. Mr MacGregor is to be paid £59,325 a year, the same as the present chairman, Mr Norman Sidell.

The most bitter criticism of the appointment came from Mr Arthur Scargill, president of the National Union of Mineworkers. "We have constantly warned that this man's mission is to savagely butcher the British coal industry the way he has butchered British Steel. The

Continued on Page 20 Leader, Page 18

## Denmark to use Eurodollar rates for U.S. issue

By Mary Ann Steghart in London

DENMARK will break new ground in the international capital markets this week when it becomes the first foreign borrower to launch a floating rate bond issue exclusively in the U.S. market, although the interest rate will be pegged to Eurodollar rates.

The issue, which will be placed privately by Salomon Brothers, the U.S. investment house, is expected to be for about \$150m for seven years, and will carry interest at a range of 1/2 per cent over the three-month London interbank offered rate (Libor) for Eurodollars.

As Parisians besieged banks yesterday afternoon to obtain foreign currency before the FF 2,000 (\$275) limit on foreign travel allowances came into force at midnight, a right-wing evening paper splashed its front page with the headline "The anger of the French."

The travel industry yesterday decided a growing demand for such floating rate paper from savings institutions and regional commercial banks in the U.S. which need a high-yielding investment to cover their liabilities from their new money market investment accounts launched for retail clients last December.

But Mr Jeffrey Hanna of Salomon Brothers in New York explained yesterday that these institutions are not familiar with such floating rate notes as come from Eurobonds before and feel uncomfortable with them, so the idea of a domestic floating rate note based on European rates gets over some of these problems.

Floating rate debt issues in the U.S. are in any case rare. They are usually pegged to Treasury Bill rates and launched by domestic borrowers. Mr Hanna said that the advantage of this is that investors is that bonds based on Eurodollar rates tend to have greater price stability in secondary trading.

Denmark, whose credit rating was recently reduced by Standard and Poor's to AA+ from AA, is using the opportunity to tap a new market for its foreign borrowing. It is also able to raise money from U.S. banks without paying a margin over the prime rate.

Earlier this month the same hybrid formula linking the Eurodollar market to the U.S. domestic credit market was used by B.F. Goodrich, the U.S. tyre manufacturer, to raise \$50m. The deal was also managed by Salomon Brothers.

Capital Markets, Page 30

## Left and unions attack French austerity plan

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government has come in for sharp criticism from trade unions and leading members of the Socialist party for its austerity package.

M. Francois Mitterrand's Socialist-led administration has also raised a howl of protest from sympathizers, opponents and most of the travel industry against the new restrictions on foreign travel allowances.

Profound doubts about their substance.

In January M. Mairi warned the Government that further belt-tightening measures would be necessary and was then denounced by Socialist leaders for undermining the unity of the Left.

It was particularly bitter that the measures had been decided by the Government acting alone, "in haste," without consultation with the unions. He believed that the Government had sacrificed its employment objectives.

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The travel industry yesterday decided a growing demand for such floating rate paper from savings institutions and regional commercial banks in the U.S. which need a high-yielding investment to cover their liabilities from their new money market investment accounts launched for retail clients last December.

The reaction to measures widely regarded as inevitable in the wake of the devaluation of the franc has further damaged the Government's standing and will obviously make more difficult the tricky task of rallying the unions and labour into accepting sacrifices.

M. Edmond Maire, leader of the pro-Socialist CPDT union, said yesterday that adjustments to the package were "indispensable." He stressed the need for economic growth and increases in "popular consumption" and unemployment.

The executive committee of a Socialist Party now bruised and demoralized by the successive shocks of an electoral reverse, a third devaluation of the franc and the adoption of a deflationary economic policy, pledged its support to the Government in a resolution adopted after its weekend meeting.

But from the speeches leaked to

Continued on Page 20 Murray warning, Page 10

Paris set to break chemical deadlock

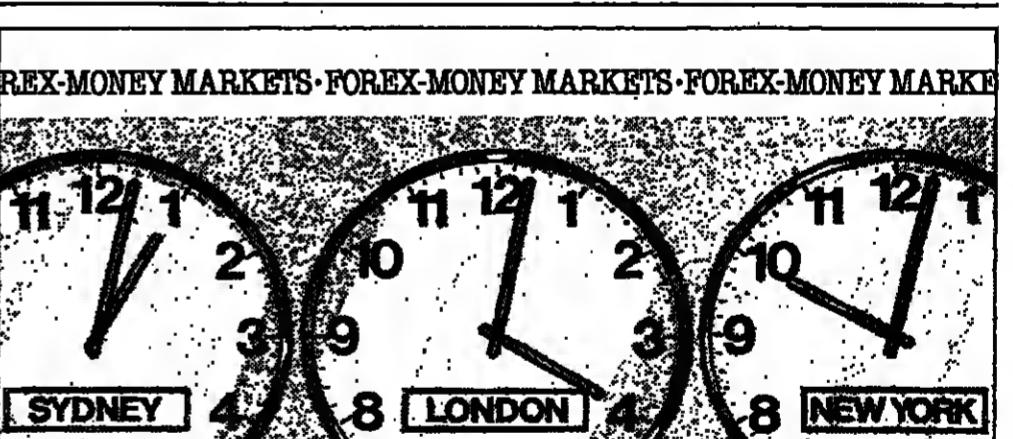
BY DAVID MARSH IN PARIS

THE FRENCH Government is taking steps to unlock the months-long deadlock over the restructuring of the country's mainly nationalised chemical industry. The plan was announced four months ago but has been held up because of lack of public funds.

According to reports in Paris, the Ministry for Research and Industry could soon decide to take over formally the FF 3bn (\$414m) debts of the heavily-loss-making chemical division of state-owned Pechiney Ugine Kuhlmann, which is at the centre of the deadlock.

The new Minister, M. Laurent Fabius, could decide soon that the Government will pay off the remaining debts, though over a period of years.

The Ministry said yesterday that no decision had yet been taken, although it was expected soon.



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## EUROPEAN NEWS

Paul Betts talks to the Mayor of Dreux who has decided to resign after an election fight sullied by racism

## Heat under the melting pot in a charming French town

**THERE USED** to be a big sign where the ships from North Africa docked in Marseilles greeting the immigrants with "Dreux welcomes you with open arms" an old timer from Algeria recalls. Dreux is a long way from Marseilles but the results of that welcome have turned it into a problem town.

Dreux sits cosy in a rural setting 55 miles west of Paris, and appears to have all the advantages of being close to the metropolis without the disadvantages of suburbia.

But this apparently charming town of 35,000 people, whose values have traditionally reflected those of the rural provincial bourgeoisie, is being torn apart by an issue that is fast becoming a major challenge for the Mitterrand Government — its bulging population of immigrants.

In 1977 the voters of Dreux re-elected a woman to be their mayor, the first in a French town of 30,000 people or more. Françoise Gaspard, at 31, was one of the glittering young socialists that President Mitterrand has sought to surround himself with.

Her family runs a small garment business in the Dreux area and from her small bourgeois background she is one of the few French women to have attended the prestigious Ecole Nationale d'Administration (ENA), from which Ministers and high state functionaries emerge.

Mme Gaspard has just been re-elected mayor of Dreux. She won, however, by the tidiest of margins: only eight votes more than the Right-wing opposition list led by a local member of the neo-Gaullist RPR party, who teamed up with M. Jean Pierre Sirbouis, the secretary-general of the Front National, France's own extreme Right-wing National Front.

"It was the most vicious of all campaigns. I will remain on the town council but not as Mayor. It is the only way to bring back some calm here and to reduce the tensions. There is real hatred."

Mme Gaspard has become a town which has become a classic case history of immigration in France.

"In the last 20 years the

population of Dreux has tripled and not because the Dreux made many babies," says Mme Gaspard. Some large industries — Phillips and Renault, among

Coupled with high unemployment, the problem suggested that Dreux was ready to be exploited by the extreme Right.

The economic recession in

the past two years has brought a vengeance during the municipal election this month. In most other parts of the country, the traditional Right-wing parties refused to join (in public at least) the National Front.

More than 30 per cent of the

town — built facilities in the area and needed workers. They recruited them beyond the Mediterranean and the first wave of North African immigrants arrived.

The motor industry also used Dreux as a dormitory for the Simca-Chrysler plant at Poissy and the big Flins plant of Renault. More immigrants, this time mainly Italians and Turks, arrived to build the lodgings to house the immigrant workforce.

Then in 1962 after the independence of Algeria, came the so-called Harkis: the Algerian soldiers in the French army who had the choice of either leaving Algeria or being shot.

Some 200 families settled in Dreux: there are 2,000 Harkis today. "They are French but in so many places."

Dreux was chosen by the extreme Right to be its focal point in the sieges. M. Sirbouis has a home near Dreux and the National Front had done well in the local elections last year, gaining more than 12 per cent of the vote. They were also fighting a woman candidate in

the Harkis.

The Right broke a traditional rule of French politics in all the municipal elections, she claims. "There has been a general understanding not to use the immigrant problem for political ends in France. But immigration became the central issue of the local campaign and explains why the Right did well in so many places."

Dreux welcomed the North Africans in the sixties because its then mayor, M. Maurice Violette, had been governor of Algeria and had close ties of friendship with the Maghreb nation, Mme Gaspard explained.

But the immigrants have changed. The new younger generation, many born in France, also suffer from a feeling of being outcasts both in their homelands and in their new adopted country. "It explains why some take refuge in Moslem fundamentalism, since religion gives them a sense of belonging. It explains why others go off and form gangs," Mme Gaspard says.

They pulled every dirty trick in the book," claims Mme Gaspard, who was shot at during the campaign. Anonymous leaflets were distributed. One read: "Young French women, Gaspard amuses you and abuses you. Tomorrow she will give your job away to an immigrant." Another claimed

Mme Gaspard had freed young North African criminals to roam about the streets. Mme Gaspard showed a photograph of masked members of the National Front distributing leaflets in the streets.

"We won at the end of the day," she says. "But this town had reached a feverish pitch of hatred. For this I felt it best to resign. Indeed, since my

gesture, the tensions have begun to drop."

What happened at Dreux was an extreme example of the climate of racism spreading in France, Mme Gaspard says.

"The Left has generally treated the problem in the abstract, of good intentions. But something concrete must be undertaken, especially by the Government. The situation is very alarming everywhere."

There have been no riots in Dreux, unlike Lyons nor Bourges, unlike Marseilles. But even M. Gaston Defferre, the Interior Minister and Mayor of Marseilles, has acknowledged that the situation is more complex and worrying in Dreux.

There is none of the sour atmosphere of Marseilles at Dreux, but racism and feelings of hatred have been stirred to the point of paroxysm.

## Would-be travellers rush to beat currency restrictions

BY DAVID MARCH IN PARIS

IN THE week before Easter, when the scent of holidays is in the air, President François Mitterrand has undertaken to French people looking forward to important things of duty like

France's overfull "invisibles" account in tourist trade showed a surplus of FF 15.5bn (£1.1bn) last year, more than 50 per cent up on 1981. Spending in France totalled FF 45.7bn (£4.5bn) while French spending abroad amounted to FF 32.2bn (£3.1bn) — a figure which the Government hopes the new restrictions will reduce by around FF 1.5bn (£160m).

The measures will restrict current spending per person to FF 2,000 (£160) per year and FF 1,000 per child with an extra FF 1,000 per person allowed in spending money in francs. Use of credit cards will be banned, although under a special dispensation, card-carrying Frenchmen already abroad will be exempted from the restriction until after the Easter holidays.

There are concerns yesterday not only about holiday-making Frenchmen being stranded in Nepal or Sri Lanka, but also about the effects of the rules on commercial travel. Businesses involved in foreign trips are being asked to help export efforts with the allowed to spend FF 1,000 a day.

But the amount of spending needed to qualify for the extra allowance could hinder efficiency, and businessmen can easily get through FF 10,000 negotiating foreign buyers for two days in New York, one analyst commented yesterday.

Tourist associations in countries like Italy, Spain, Morocco and Tunisia much frequented by French travellers have been shocked by the severity of the measures. Booking, paying, customs officials will surely be a growth industry on France's borders this summer. Among the tips openly offered were the hiding of FF 500 notes in socks and underwear, making use of black currency markets in Asia and Latin America and the booking of flights in "safe" countries not affected by the new controls.

Roughly 8m people, or around one sixth of the population travel abroad each year. But, as one French official himself fumed yesterday, the restrictions on individuals' freedom affect even those who have no plans for foreign holidays. "I don't think tourists are responsible for the current account deficit,"

## Dutch coalition split over extra public spending cuts

BY WALTER ELLIS IN AMSTERDAM

SHARP DIFFERENCES of opinion within the ruling Dutch centre-right coalition over the extent of further cuts in public spending have shattered the harmony that was expected to prove one of the Government's main attractions.

Last week, Mr Ed Nijpels, 32-year-old leader of the Liberals, junior partners in the coalition with the Christian Democrats, threatened to withdraw his support unless an extra austerity package worth around Fl 2bn (£505m) was introduced. Some Fl 1.5bn in cuts for 1983 have already been announced.

Mr Ruud Lubbers, Prime Minister, reported to have been told by the Government's economic and social policy must not be narrowed down to a single tactic aimed at reducing the budget deficit.

Mr Nijpels, who by choice is not in the cabinet, subsequently withdrew his threat but has made plain that he and his

colleagues in the cabinet will expect renewed action on spending.

To complicate matters, the arch-monarchist in the piece is not a Liberal, at all, but a Christian Democrat, Mr Herrema Blijlevens, the Finance Minister, believes that only an extra Fl 3.5bn in cuts will keep the Government's policies on target.

Last month, the Dutch Central Economic Commission of civil service heads warned that falling revenues from natural gas meant that the public sector deficit this year would rise by Fl 3.3bn above forecast. Additional spending cuts of Fl 7.500 for this year and next were agreed.

Mr Blijlevens is reported to want a 1 per cent reduction in the minimum wage, and a series of cuts in social welfare benefits, with effect from July 1, coupled with lower civil service wages, higher health insurance contributions and reductions in departmental budgets.

## Soviet economic reformer honoured by Hungary

BY LESLIE COLLYN IN BUDAPEST

HUNGARY HAS honoured a leading Soviet specialist of economic reform, indicating its hope that Mr Yuri Andropov, the Soviet leader, will launch badly needed economic reforms at home and within Comecon. The Hungarian Government has been in the forefront of economic change within the Eastern bloc and its wide-ranging programme is being studied closely by Moscow.

Mr Oleg Bogomolov, head of the Soviet Institute of the Socialist World Economy, has been received by Mr Janos Kadar, Hungary's leader, and has been awarded an honorary doctorate by the Karl Marx University of Economics in Budapest.

The Soviet economist's presence in Hungary is regarded as significant at a time when Mr Andropov has been highly critical of the performance of Soviet industry and agriculture.

Mr Bogomolov recently advocated reform of the "economic mechanisms" in Comecon and said there was a lack of "harmony" between production and consumption in several Comecon countries. Hungary is one of the few which do not have such a gap.

He noted that the demand for food could not be met in these countries and said a new pricing system should be introduced to stimulate output. Hungary was

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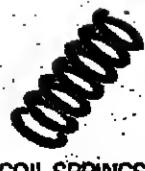
Financial Times Tuesday March 29 1983

5

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## AMERICAN NEWS

## Chile bid to hammer out rescheduling agreement

By Peter Montague,  
Euronews Correspondent

CHILE YESTERDAY began a crucial round of talks with its leading international bank creditors aimed at hammering out an agreement on its request for \$3.5bn (£2.6bn) of debt to be rescheduled and for \$1.2bn in fresh loans this year.

The talks in New York, which are chaired by Manufacturers Hanover, are expected to last at least until mid-week. Some bankers said yesterday that a deadline of Friday has been set and the talks will continue until it is reached.

As the meeting opened, however, there was still evidence of potential differences between the two sides on three crucial issues.

• The banks were expected to seek margins of around 24 per cent over Eurodollar rates or 24 per cent over prime for rescheduling debt falling due this year and next.

Proposed margins for the \$1.2bn new loan were 24 and 22 per cent respectively, but in both cases the Chilean team led by Sr Tomas Müller, a former vice-chairman of Banco de Chile, is expected to resist on the grounds that the margins are too high.

• Still unclear is the degree to which the Chilean authorities will take responsibility for private sector debt. This is vital to the banks as two-thirds of Chile's \$17.2bn foreign debt is owed by its ailing private sector.

• The banks will also want detailed explanations from Chile about how it intends to stick to the targets outlined in its newly renegotiated \$875m International Monetary Fund programme. Without IMF support for Chile, the banks will not agree to a rescheduling of new loans.

Chilean officials said at last week's Inter-American Development Fund (IDB) meeting in Panama that the only substantial change in the IMF programme is an increase in the permitted fiscal deficit to 2.3 per cent of gross national product from the original target of 1.6 per cent.

This means that Chile will still have to restore its reserves to the originally targeted level of \$2bn, after heavy outflows in January and February saw them drop by \$840m to \$1.74bn.

William Chislett in Managua reports on attempts to rebuild the country in the face of a counter-revolution

## The 'invisible war' that Nicaragua can do without

THE FOREIGN visitor to Nicaragua, which is facing an escalated counter-revolutionary offensive, is greeted at the airport, not by gun-toting soldiers, but by a lady of wide girth behind the central bank counter keen to ensure that everybody changes \$50 into Cordobas at the official rate of 10 Cordobas to the dollar.

She has every reason to look content, in stark contrast to the pained expression of long-time visitors. The parallel market rate is 28 and on the black market a dollar buys 60 Cordobas. Nobody changed a cent more than was necessary.

The obligatory changing of \$50 every time a foreigner enters the Central American republic is effectively a "revolutionary" tax. Nicaragua, which has been ruled by the Left-wing Sandinistas since 1979 when they overthrew the conservative dynasty of General Somosa, is extremely pinched for dollars to meet its economic and war needs.

International prices for its cotton and coffee exports are low and the Sandinistas inherited a large foreign debt. The banks and international telephone calls also have to be paid for in dollars.

Once through the airport and on the way to the centre of Managua, the capital, it is clear from the numerous slogans that the country is on the defensive. "No pasaran" (they will not pass), referring to the counter-revolutionaries, is daubed across walls along with denunciations of "Yankee imperialism." Nicaragua accuses the U.S. of backing the counter-revolution.



bunker, now a Sandinista barracks. U.S. television crews sit round in the lobby complaining that the Defence Ministry will not let them visit the combat areas. They conclude that this will be another "invisible war" covered, like the Falklands from a distance.

The Defence Minister, Comandante Humberto Ortega, gave a detailed explanation of the counter-revolution and displayed captured weapons and blow-up photographs of their main enemy leaders with their code names. "Good God," exclaimed the man from the Daily Telegraph, "you know for the comfort of colleagues 'I met that one on Honduras. So his code name really is suicide.'

Later, the police took over the soft drinks plant which makes Coca Cola under licence. A photograph of the plant's manager, who left Nicaragua last month, was among the pictures displayed. The factory gates were closed and nobody was allowed in. A phone call to the manager's office was answered by a man announcing himself as the manager.

"I am a burglar," he said. "but the plant should belong to the people. We have been financing the counter-revolution."

Nearby is Tabacalera Nicaraguense, the local subsidiary of the British American Tobacco Company. Under Gen Somora the firm produced 12 brands of cigarettes. Now, because of a shortage of imported cellulose to make filters, it is only selling one brand with a filter, made from local tobacco stem, and another without a



Sandinista reservists on patrol

But neither the war nor the economy are the main topics of conversation. People are still talking about the controversial visit by Pope John Paul two weeks ago when there was a political confrontation during his mass between the Mass-oriented Sandinista-backed "people's church" and the traditional church. The latter has become a symbol of dissent for the more conservative sectors of society disillusioned with the Sandinista Government. The Pope said there was only one church, and it was the present one, headed by the bishops.

A visit to Radio Católica, which belongs to the Mass-oriented church, confirmed that the divisions between the two churches are now more open than ever.

The station is run by Frs Blas and Carlos, who appeared on Nicaraguan television last year in an incident which the church says was set by the Government to discredit him. The church says that he and a woman whom he visited for pastoral reasons were forced to strip naked. He ran into the street just as a demonstration covered by television was passing by.

The priest said that since the Pope's visit the radio station was more rigidly censored. All programmes, he said, now had to be presented in writing, including the text of the Sunday mass, 24 hours before they were aired.

"It's like asking a newspaper to present its copy on cassette," he said. The church was not prepared to submit its mass programme to prior censorship.

Both priests said that morale was low in their units and that there were many arguments amongst the guerrillas. It was apparent from their statements that the counter-revolutionaries had been recruited in the clear belief that they were mounting a major and decisive offensive to seize control of large areas of territory.

Latest reports on the fighting suggest that it is now being contained in the northern province of Nueva Segovia, near the Honduran frontier, and close to the towns of Wiliwili, Murra, San Antonio, and Santa Clara.

The Government claimed to have dispersed most of the 1,500 troops that have infiltrated over the past couple of months and to have inflicted heavy casualties on them.

## Managua puts U.S. arms on display

By Tim Cowley in Managua

THE NICARAGUAN Government has again accused both the U.S. and the Honduran army of supporting the right-wing guerrillas at present fighting Government forces in the north of Nicaragua.

To support the claim, the Nicaraguan Ministry of the Interior yesterday put on display a variety of U.S.-made automatic rifles, mortars, rockets, grenade launchers, ammunition and other military equipment captured from the counter-revolutionaries in the past two weeks.

The rifles bore the stamp "Property of U.S. Government."

The Interior Ministry also presented two prisoners who had been captured in Nicaragua in mid-February to answer journalists' questions.

One of them, a Guatemalan, said he had been working with Honduran Military Intelligence since 1979 to help in co-ordination and organisation of the counter-revolutionary groups based in Honduras.

He claimed there was close co-operation between the counter-revolutionaries of the FDN (Nicaraguan Democratic Forces), the Honduran army and agents of the U.S. Central Intelligence Agency.

The other prisoner, captured on February 10, three days after he had infiltrated into Nicaragua from Honduras territory, said he was a member of the Sandinista units and that there were many arguments amongst the guerrillas.

It was apparent from their statements that the counter-revolutionaries had been recruited in the clear belief that they were mounting a major and decisive offensive to seize control of large areas of territory.

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## Caracas move to aid companies

By Kim Fuad in CARACAS

for weekend.

The Venezuelan private sector, which has foreign debt totalling \$8bn, had earlier faced the possibility of having to use a floating rate of around Bolivar 8 to the dollar, for repayments.

The Government's initial indecisive treatment of the private sector's foreign debt had caused a major contretemps here, with businesses warning that it would bring about a collapse of private business activity. In the country.

The reversal of earlier restrictive decisions is seen as a response to both local pressure and complaints of discriminatory treatment of foreign companies made by international banks which are now negotiating the refinancing of about \$160m of Venezuela's short-term public-sector foreign debt.

Mr Arturo Soza, the Finance Minister, is reported to have left for New York on Sunday to renew talks with international banks next Wednesday.

## Argentine strikers defy ban

By Jimmy Burns in BUENOS AIRES

THE REAPPEARANCE of Argentina's General Confederation of Labour (CGT) as one of the most powerful political forces in the country was confirmed yesterday with the virtual success of a 24-hour general strike in open defiance of a Government ban.

A skeleton staff at banks and exchange houses, a limited number of state and privately-owned buses, and some offices in the city centre kept on working.

The strike, which has the backing of the moderate and hardline branches of the CGT, was originally called in protest

against the Government's economic policies.

Union leaders, under pressure from their rank and file, have rejected a Government offer of 12 per cent increase in workers' take-home pay and a new minimum wage.

The unions have been pressuring for increases of up to 30 per cent for state and private sector workers.

Underlying yesterday's action — the second general strike in four months — is the growing political opposition to the military regime.

## A FINANCIAL TIMES SURVEY

## SCOTTISH FINANCIAL SERVICES

APRIL 21 1983

The Financial Times is proposing to publish a Survey on the Scottish Financial Services in its issue of April 21, 1983. The provisional editorial synopsis is set out below.

**INTRODUCTION** Banking and finance is a growth industry in Scotland and has become one of the region's sources of employment. Edinburgh provides an alternative to the City as an established centre for investment. This survey will look not only at the operations of the financial services in Scotland but also at its link with industry and industrial development.

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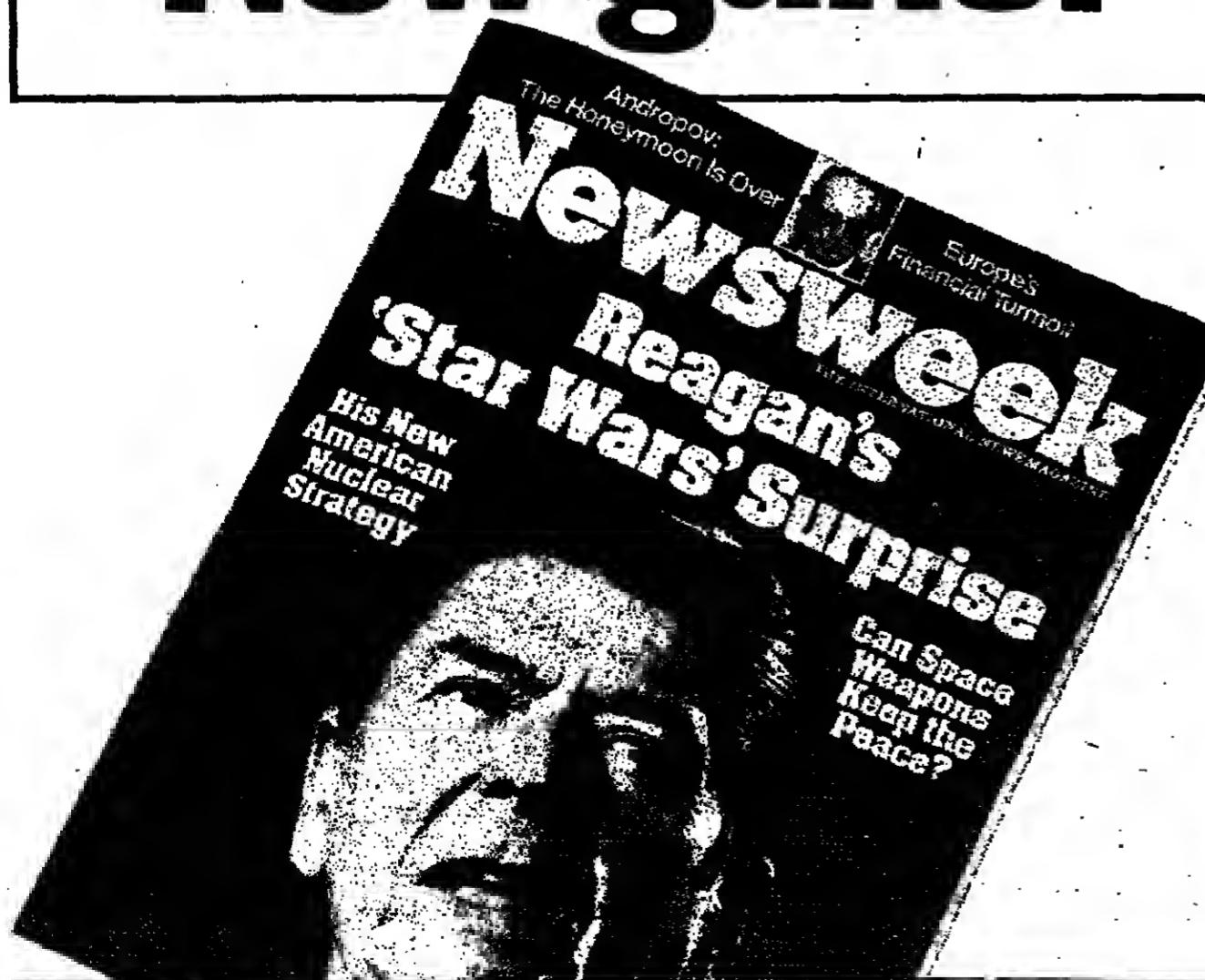
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This survey coincides with an FT Conference on Venture Capital to be held at the Caledonian Hotel, Edinburgh on April 21st/22nd.

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## WORLD TRADE NEWS

**Peugeot to double output of vehicles at Tunisian plants**

BY PAUL BETTS IN PARIS

THE French Peugeot car group is to double its annual production in Tunisia from about 7,500 vehicles to 15,000 vehicles by next year.

This follows an agreement by the large shareholders in the group and the Tunisian authorities involving new investments jointly undertaken by Peugeot and a group of Tunisian banks and the Tunisian state car company STIA worth about FF500m (about £47m).

The French group will assemble at a new facility now being completed in Tunisia 4,500 Peugeot vehicles a year. The French group will hold a 33 per cent stake in the assembly plant whose expanded capacity is scheduled to come on stream next October.

The Peugeot group will also jointly invest with its Tunisian partners in a new facility to be built in Tunisia for the manufacture of automobile components. This is due to be completed in the middle of 1985. The French company will own 40 per cent of the plant with the majority 60 per cent held by the Tunisian partners.

The agreement will enable Peugeot to maintain its lead in the Tunisian market at a time when General Motors and Isuzu of Japan are teaming up to build a small trucks facility at the holy city of Keronan and rival Renault of France is also in the process of investing in a components plant.

Peugeot is understood to have

had little choice but to invest directly in Tunisia if it were to retain its strong market share.

The Tunisian authorities have been increasingly pressing foreign companies to boost investments locally to increase employment.

As a result of the agreement with Peugeot, some 1,400 new jobs will be created in the North African country. At the same time, the increase produced for the Tunisian market will increase Peugeot jobs in France.

David Housset adds: French car production rose 14 per cent in February compared with a year ago, reflecting an improved performance in export markets.

According to the Motor Industry Federation which released figures yesterday sales abroad should continue to make headway in the coming months as a result of the devaluation of the franc and the recovery of demand abroad.

New registrations, however, were down 3 per cent in France on a year ago reflecting the slowdown in household incomes. Importers continued to push up their market share capturing 34 per cent of the domestic market in the first two months of the year.

In February domestic sales of French made cars fell by 9 per cent from a year ago to 100,500, while sales of imported cars rose 12.5 per cent to 47,413 units.

Total production of cars (involving the Peugeot and Renault groups) reached 255,158 for the month.

**Australia, New Zealand sign trade treaty**

BY MICHAEL THOMPSON-NOEL IN SYDNEY

A TREATY defining closer economic relations between Australia and New Zealand, which calls for the phasing out of bilateral trade barriers over the next 12 years, was signed yesterday.

The agreement has been in effect since the start of the year, but its formal signing was delayed because of the recent Australian general election.

The treaty is designed to facilitate trans-Tasman trade, though it is not seen as leading to closer political and financial ties between Canberra and Wellington.

However, both countries are

**Brazil and Spain plan warship venture**

By David White in Madrid

SPAIN IS negotiating a project to build warships in Brazil for Latin American and African markets.

The Spanish state-owned armaments company, Empresa Nacional Naval, is planning to set up a joint venture to make ships in collaboration with the Brazilian navy in the state of Bahia.

During an official visit to Brazil earlier this month, the Spanish naval chief of staff, Admiral Saturnino Suzanne, said Spain was ready to transfer technology in this area.

Mr Felix Alonso-Mejia Grangez, the chairman of Espana, has expressed hopes that a joint company, Construcciones Navales de Asturias, can be set up before the end of the year.

Besan, which is fully-owned by the state holding company Instituto Nacional de Industria, exported about 25 per cent of its production in 1981. It recently delivered a corvette to Morocco and is in the process of delivering a series of six coastguard vessels to Mexico.

The proposed deal comes as Spain is showing concern about the evolution of its trade with Brazil. Overall trade between the two countries is reckoned to have declined last year, with a growing deficit on the Spanish side. Spain's exports to Brazil are estimated at \$70m, against imports of \$340m.

Direct Spanish investment in Brazil meanwhile fell last year to Ptas 1.4bn (\$10.4m) from Ptas 1.6bn in 1981.

**Turks to build Land Rovers**

Turkey's Hema company has signed a license deal to produce BL Land Rover vehicles locally, Anka Economic News Agency reported yesterday.

Japan, Indonesia, South Korea, Malaysia, Hong Kong, the Philippines, Singapore and Thailand.

Under the agreement, Hema would manufacture a wide variety of vehicles for both civilian and military use, including ambulances, police and fire squad vehicles and passenger cars, the agency said.

The output of the plant, expected to start up in 1984, would meet domestic demand, and be exported elsewhere in the Middle East.

**Christian Tyler reports on trade relations with Pacific Rim countries****British Columbia's Oriental alternative**

PHYSICALLY separated by the great Rocky Mountain chain from the rest of Canada, the 2.4m people of the province of British Columbia tend to look south across the Pacific and west across the Pacific for both pleasure and business.

The province's "orientalism" and its strategic position as the western outlet for exports have now been formally recognized by a federal government trade mission to visit Canada's natural economic partner, the U.S., are going through another prickly patch.

Following a tour of south-east Asia, Mr Pierre Trudeau, Canada's Prime Minister, this month designated Vancouver the headquarters for a new federal — but non-political — institution called the Asia-Pacific Foundation. The job of which will be to promote commercial relations with the countries of the Pacific Rim.

An organizing committee of businessmen, academics and labour leaders under the chairmanship of a local mining executive, Mr John Brak, is looking for federal backing of C\$20m (US\$16.5m) over three years.

With its large Chinese community and well-established Japanese business links, British Columbia already sends almost as much of its produce to Asia and Australasia as it does across

material exports to its principal coal, copper and fisheries. There are four Japanese banks with branches in Vancouver.

More than 80 per cent of BC's coal, copper and aluminum exports and between a quarter and a third of its forest products, asbestos and fish go to Pacific Rim markets. The port of Vancouver is also the principal conduit of grain, sulphur and potash from the other side of the Rockies with an annual export traffic of nearly 50m tonnes.

Japan is by far the largest trans-Pacific customer, taking in 1981 some C\$3.4bn-worth of C\$5.5bn of exports shipped from BC, of which over 80 per cent is BC produce. China bought C\$41m worth — mainly grain from the prairies — South

A desire to do the politically

Korea C\$30m and Australia C\$276m.

The Japanese are not just BC's major import market either.

But Canada feels over-dependent on the U.S. British Columbia is beginning to feel too dependent on its raw material exports to its principal Asian partner, Japan

proper thing may partly explain Toyota's planned C\$25m investment in a factory outside Vancouver to build 240,000 aluminum wheels a year from 1985.

There is also a hard economic reason: motor manufacturers exporting to Canada may earn a partial remission of Canadian import duty by incorporating components of

Canadian origin in their cars.

Three-quarters of the factory's output was due to be shipped back to Toyota's car assembly plant in Japan, but the may change in the light of Toyota's recently-announced joint venture with General Motors in California.

Dependence on the Japanese market is most visible in the north-east coalfield, an area which probably could not have been developed had the Japanese not been persuaded to put in money and take out 7.7m tonnes of coal a year. Begun early in 1981, the project will have cost C\$4.6bn by the time the first shipments begin early next year through new terminals north of Vancouver.

The larger of the two mines, Quintette, is owned half by Denison Mines of Canada, 10 per cent by Carbominerals of France, with Mitsui Mining, Tokyo Bokki Trading and a consortium of Japanese steel

companies accounting for the rest. The other, Bullmoose Lake, is a partnership of the Tech Corporation with Nasco International.

As Japan's steel mills cut back, however, their shippers from the old coalfield in the south-east of the Province where they have 10-year contracts are being curtailed by 10 to 20 per cent. If the same were to happen to the north coalfield it would confirm what some local observers already argue — that the project will never make economic sense.

There are doubts, too, about another megaproject, a C\$2bn scheme by Dome Petroleum, Nissho Iwai and Westcoast Transports to pipe gas from the Arctic coast of Canada to the Pacific coast and ship it in LNG tankers to Japan. The project has had qualified clearance from Canada's national energy board, but Dome has to prove by next January that demand is really there at the kind of price the producers expect.

British Columbia has probably reason enough for wanting to widen its Pacific markets, both in terms of customers and the kinds of products it sells to them. But the business community appears anxious not to become, as one industrialist put it, "a Jerry's trading post from which Canada can 'cock a snook at Uncle Sam'."

**Japan's steel makers spend less**

TOKYO — Combined capital outlays on plant and equipment by the six largest Japanese steel makers will fall 4.1 per cent in fiscal 1983, starting April 1, to about Y338.5bn (about £2.4bn) from an estimated Y374.6bn this year, steel industry sources said.

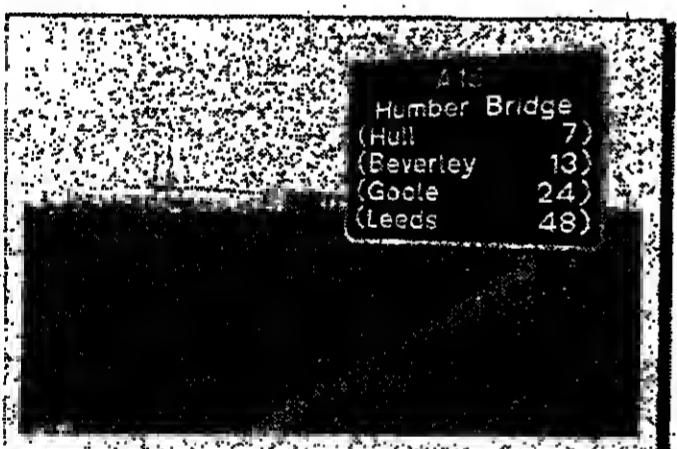
The six companies are Nippon Steel Corporation, Kawasaki Steel, Sumitomo Metal Industries, Kobe Steel, Nippon Kokan and Nissho Iwai.

**A-310s for Swissair**

Airbus Industrie is shortly to deliver the first of the new Airbus A-310 aircraft for which part finance has been guaranteed by the Export Credits Guarantee Department, our World Trade Staff writes. ECGD has supported a \$33m loan to Swissair for the purchase of the first eight of these aircraft in a contract for 10. Finance for the UK portion of the contract is led by Midland Bank plc and provided by Midland Bank and International Westminster Bank.

France complained strenuously about the U.S. wheat flour sale, saying it was being squeezed out of a traditional market. The U.S. said the deal was a warning against excessive European subsidies.

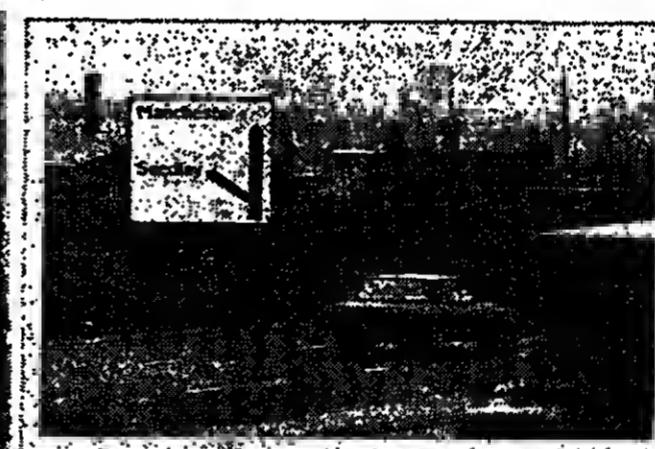
"We are not looking for trouble with the EEC. We just feel we have an obligation to compete in different countries where we feel we have an important stake in the market. Certainly Egypt is a country where we have an important

**What to look for when you need a business computer.**

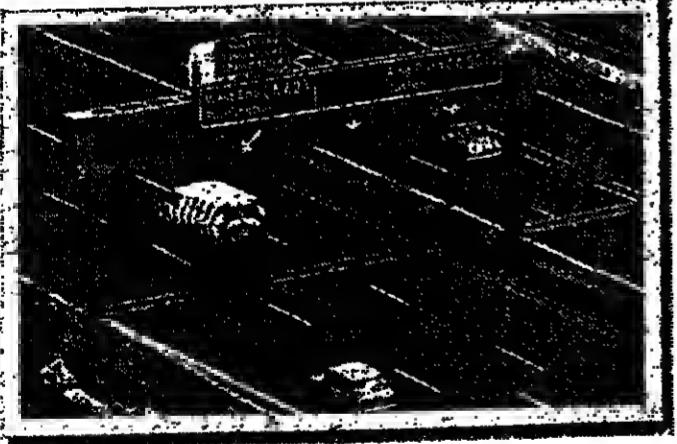
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## UK NEWS

## Plea for U.S. court to rule on Laker

By Raymond Hughes,  
Law Courts Correspondent

JUSTICE COULD not be done if the legal dispute over the collapse of Laker Airways were tried in the English rather than the U.S. courts, the High Court in London was told.

Laker would suffer "solid and substantial" disadvantages if forced to discontinue its \$1bn anti-trust action in the U.S. against British Airways and British Caledonian and sue the two airlines in England, said Mr David Johnson, QC.

He was opposing, on behalf of Laker liquidator Mr Christopher Morris, of Touche Ross, the application by BA and British Caledonian of a temporary injunction stopping Mr Morris proceeding with the U.S. action against them.

The liquidator alleges that the two airlines were party to a conspiracy to destroy Laker. Also sued are Pan American, Trans World, Lufthansa, Swissair, Sabena, KLM and two McDonnell Douglas companies.

The UK airlines, who face the prospect of having to pay triple damages if the U.S. case goes against them, have argued that if, which they do not accept, they are liable to be sued over Laker's collapse in February last year, the case should be litigated in England and nowhere else.

Mr Johnson told Mr Justice Park-er that the U.S. action was proper and legitimate. It arose in respect of international business carried on both within and outside the U.S. by large English corporations over a period.

If Laker were stopped from proceeding against the UK airlines in the U.S. it would have foisted on it an English court action it did not want, and a cause of action — conspiracy under English law — that it had never raised.

An injunction would splinter the U.S. action. Laker would have either to continue its claim only against the non-UK defendants, or postpone the case for at least two years while the dispute went through the English courts.

There was no English legal authority or principle which would justify granting such an injunction, Mr Johnson argued.

The hearing continues today.

## Union leaders accused over Maestro strike

By ARTHUR SMITH

AUSTIN ROVER last night accused senior shop stewards of "distorting the issues" and provoking a strike which has halted assembly of the successful new Maestro model at Cowley, Oxford.

The management was last night urging the trade unions to recall a mass meeting of the 3,000 dayshift workers at the assembly plant. "If the issue had been put fairly and clearly, the strike would not have happened," the company said.

Workers backed their shop stewards call for a walk out in protest at the company's plan to end the long-established practice of allowing workers time at the end of each day in which to wash and prepare to go home. It had become to be known as "washing up time."

Austin Rover is now insisting

that the assembly tracks continue to run to the end of each shift. For many years the lines have been stopped three minutes early to allow workers time to wash.

Union leaders were surprised at the almost unanimous vote to strike. But the management maintains that workers were misled because shop stewards had presented the issue as "an attack on basic trade union rights."

Mr David Buckley, Oxford district secretary of the Transport and General Workers' Union, said the vote was a protest at "the autocratic style" of management. "They are saying enough is enough. The workers have been pushed too far."

Austin Rover has pushed through dramatic changes in work practices and manning levels to raise produc-

## Thorn EMI company sues over 'secrets'

By Jason Crisp

SYSTRON-DONNER, the California-based subsidiary of Thorn EMI of the UK, is suing a number of former employees for fraud, patent infringement and misappropriation of trade se-crets.

Austin Rover said the stoppage came at a bad time. It had just ended its most successful launch of a new car.

The strike at Ford's Halewood plant on Merseyside continued yesterday without any sign of a breakthrough despite the continuing readiness of the conciliation service, Acas, to intervene. The dispute has now cost production of 14,000 Escort cars valued at £70m.

The action which has been filed in the U.S. District Court in San Francisco is fairly typical of actions taken by high technology companies against former employees who leave and set up rival concerns.

Systron-Donner is accusing Gigatech of unfair competition, trade libel and anti-trust violations. It also claims that a microwave frequency synthesiser sold by Gigatech is based on one of Systron-Donner's own products.

Systron-Donner, which has 1,500 employees and an annual turnover of about \$30m, is seeking compensatory and punitive damages and an injunction to prevent Gigatech continuing to sell the synthesiser.

Tighter monetary conditions emerging in the U.S. sent the dollar

## Further bruising for pound as Howe rules out intervention

By JEREMY STONE

AS THE POUND endured another tough day on the foreign exchange market yesterday, Sir Geoffrey Howe, the Chancellor of the Exchequer, repeated his view that intervention in defence of a particular level of the exchange rate would be "expensive and fruitless."

Thorn Electrical Industries, now Thorn EMI, bought Systron-Donner, an electronics company specialising in test and measurement equipment and the aerospace industry, in 1979 for \$27m.

Systron-Donner alleges that its former chief executive and several other senior staff left the company immediately after it was bought, taking secrets which were to be set up in a new company, Gigatech.

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Howe: 'intervention does not work'

up sharply yesterday and sterling closed in London at its lowest ever position against the U.S. currency. It dropped almost a cent against its level on Friday to \$1.4540.

But the pound gained against the European currencies to close unchanged against the Bank of England's trade-weighted basket of currencies at 71.8 (1975 = 100).

What to do about sterling:  
Page 19

## ICI chief gives staff message of gloom

THE CHAIRMAN of Imperial Chemical Industries, Mr John Harvey-Jones, has told staff in a frank statement: "We are not performing adequately."

He says in an interview in the latest issue of *ICI Magazine*: "ICI is, at the moment, rather starkly two separate companies."

The corporation contained a "robust" company which had consistently returned profits of more than £550m a year, but it also contained an "un-robust" company, trading in the fibres, plastics and petrochemicals businesses. Although these problem sectors represented only 30 per cent of the group's activities their troubles had damped any previously experienced.

Mr Harvey-Jones's comments follow publication of ICI's latest results, showing that the group saw its 1982 pre-tax profit drop by 22 per cent from £535m to £255m. Mr Harvey-Jones described these results as "ousy."

### New men at the top for brewery

THE CHAIRMAN and group managing director of Scottish and Newcastle Breweries, Mr Peter Balmer, is to retire. He will be succeeded as group managing director by Mr Alastair Banks and as chairman by Mr David Nickeson.

Mr Banks, aged 45, becomes group managing director on May 1. At present he is one of the three divisional chairman within the group, and is responsible for Scottish Breweries and Waverley Breweries. Mr Nickeson, vice-chairman of William Collis and Sons, the UK publishers, becomes non-executive chairman on October 1. He is Scottish and Newcastle Breweries' non-executive deputy chairman at present.

### Aid for all the small companies

ALL small companies — not just those in the industrial sector — will qualify for aid under the new Small Engineering Firms Investment scheme (SEFIS).

This was one of many of significant detailed changes to the scheme disclosed yesterday following the Chancellor of the Exchequer's budget announcement that a total of £100m will be made available for the measure during the next three years.

### EEC pub rule under attack

THE Brewers' Society has attacked as "foolish" a proposed European Economic Community draft regulation "dealing with public houses to specific brewers' products." The society argues that this move would weaken brewer-tenant relationships so that there would be fewer tenanted public houses, a rise in bar prices and a possible contraction in the variety of drinks offered.

A fifth draft of the regulation covering "exclusive purchasing arrangements within the Community" is currently under discussion.

### House prices up by 9 per cent

HOUSE prices in the UK rose at an annual average rate of 9 per cent in the first quarter of this year, according to the Nationwide Building Society. This compares with an annual 2 per cent increase in the corresponding period last year, says the building society.

Starting April 24th.

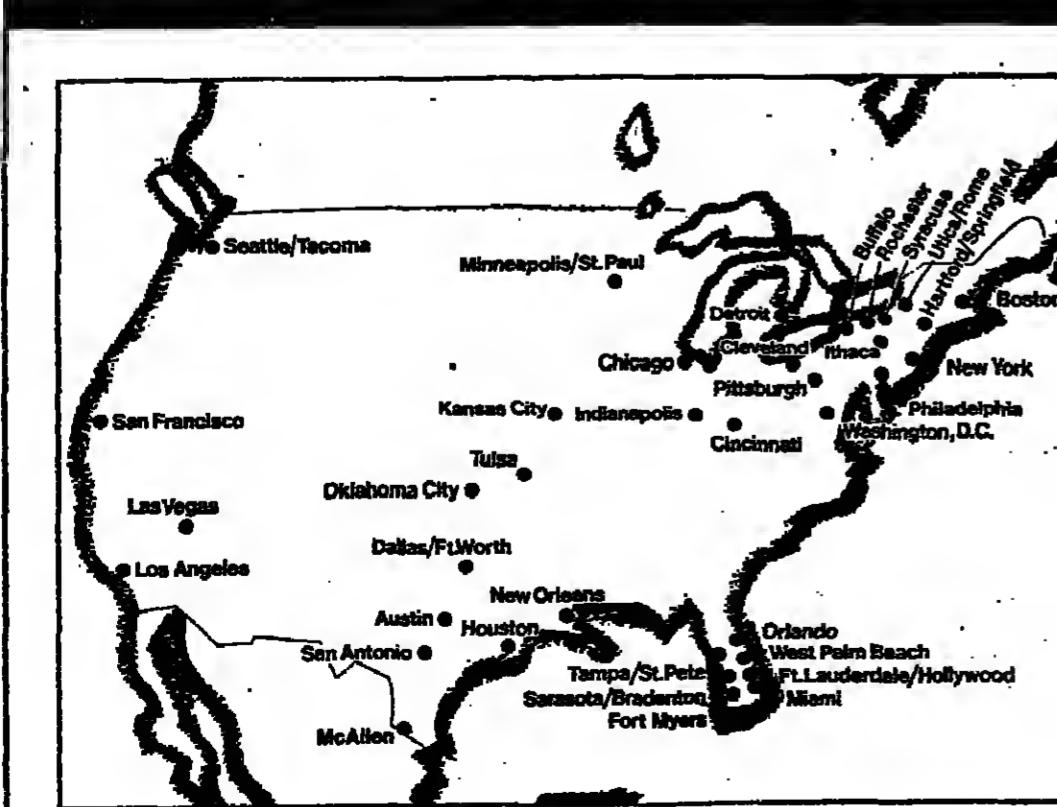
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1010

# "The first thing the committee appealed for was an Olivetti word processor."

Sir Hugh Casson, President of the Royal Academy.

If the Royal Academy is to continue showing such glories as the Cimabue Crucifix, it has to solve a small cash flow problem.

To be precise it needs £6 million.

As it receives no grants and no government support it relies firmly on the value the public puts on it.

If you find the financial problem only too distressingly similar to your own, and you would like to hear how science has come to the aid of the Arts, let us tell you how the Academy uses one of our word processors.

## The Appeal.

Think of writing three thousand (let's not be euphemistic) begging letters.

Think of writing a similar number of thank you's (nonetheless heartfelt because our word processor speeds them on their way).

Think of the address lists, the diary of who to remind and when, the recording of who's paid and what.

Think of the opportunity for dropping clangers.

Artistic the Academy staff may be but people expect them to be as efficient with money as a Swiss bank.

Clearly, they either had to have a small army of secretaries or a word processor.

They opted for the Olivetti 1010 which does all of the jobs we've mentioned with wondrous facility. It shows letters and lists on its display.

And makes wholesale changes or nitty gritty grammatical ones without a murmur.

(Or, rather, with one: the 1010 is based on our electronic typewriter famous for its whispering tones.)

All of this began ten months ago.

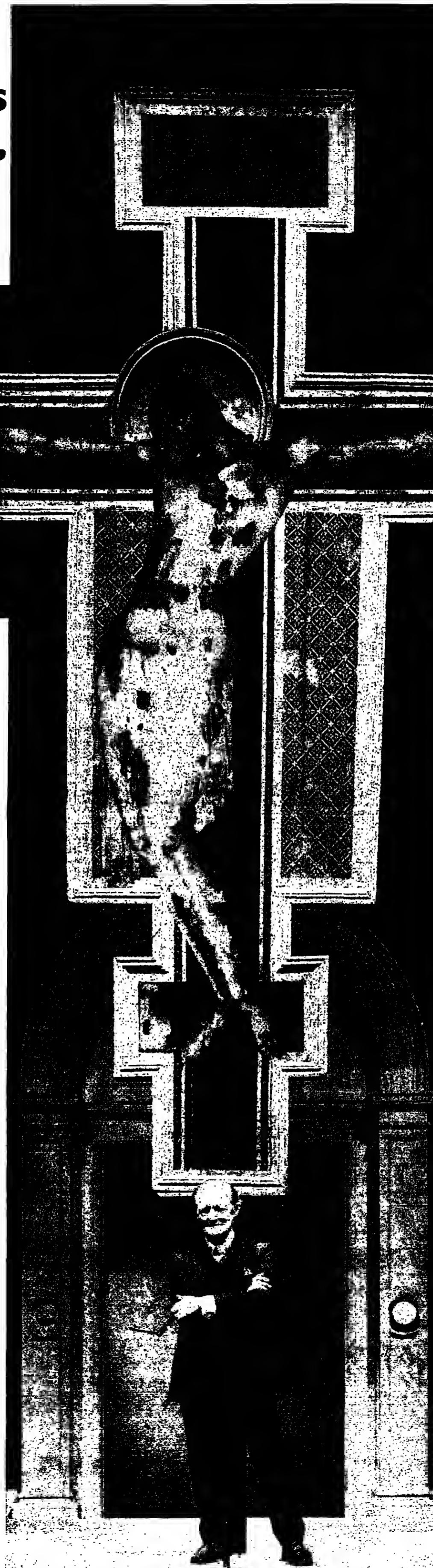
Thanks to their hard graft, the public's generosity and in small part, our 1010, the appeal is well passed the half way mark.

Though, please dip into your pocket, as any appeal organiser will tell you, the second three million is always the hardest.

## Time sharing.

No sooner was our 1010 installed than the press office discovered how quickly it could dispense press releases.

And the department which arranges



Sir Hugh Casson and the Cimabue Crucifix brought to London by Olivetti.

exhibitions found it invaluable for writing catalogues.

The Academy will soon have a record of every major work of art they may need to borrow by artist, owner, museum, value and, for freighting purposes, size.

Even if they're in the middle of typing a catalogue they can open a 'window' in the screen, call up this work of reference, change either or both, and print them.

On other floppy disks the exhibitions for the next four years are slowly coming together: Sir Joshua Reynolds, the Genius of Venice, the Costakis Collection.

Unerringly, the word processor lists

every detail of every exhibit even down to its insurance valuation.

## But do you need one?

From time to time when you read advertisements like this you may wonder if your company needs a word processor.

Would you ever get your money's worth out of it? Until we meet you and study your workflow (which we'd be happy to do) it's impossible for us to give an opinion.

If you have any doubts, however, our advice is wait. Don't invest immediately in a large capacity machine.

Start with one of our electronic typewriters which have varying memory stores, and upgrade it later.

Let's give you some idea of the cost.

## The price of processing words.

Our range begins with two electronic typewriters the 121 and the 221 which can remember one and two lines and cost £5 and £7.50 a week respectively to lease.

Next we have two similar machines but with larger memories. The 231 can store seven pages (£10 a week to lease) and the 225 to which you add memory modules up to 32 pages, £16.25 a week.

Our first word processor with a memory store outside uses floppy disks (as many as you like) which hold 32 pages each. This machine, the 351, costs from £18 a week.

While the Royal Academy's ETS 1010 costs £30 a week.

Lastly, there's our ETS 1020, a centralised filing system which with, say four work stations and a 15,000 page memory, is around £145 a week for a five year contract.

We have brochures on all of these machines ready to post to you as soon as we receive the coupon below.

Please send me details of the:  
 ET121  ET221  ET225  ET231  ET351  ETS1010  ETS1020

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## UK FURNITURE INDUSTRY

## The long and painful lesson of the recession

By William Dawkins

"WE HAVE been through a bloodbath. The war is over, but it's not going to be over, at least for those of us left."

Grim but apt words from Mr Leslie Gomme, chairman of the makers of G-Plan furniture, describing what many believe to be the end of the most prolonged recession ever to hit the British furniture industry.

It is more vulnerable than most consumer industries to economic shocks because furniture comes from individual spending priorities when times are hard. At the same time, electronic home entertainments have attracted an increasingly large share of disposable income. Many manufacturers' operational inefficiency, poor designs and weak marketing have left the industry in poor shape.

During the past three years, the British furniture industry's total turnover has declined nearly 30 per cent. The slide hit its worst point last June, when seasonally adjusted domestic deliveries delivered were more than 42 per cent below their 1979 level. However, deliveries have picked up since then.

Exports have stagnated at around £240m for the past two years and imports have surged from £23m in 1981 to £400m last year. Between 1981 and 1982, 743 British furniture manufacturers went out of business and 8,700 people were made redundant in the year to April 1982 alone.

Exporters to Britain have made such an impact by identifying areas neglected by UK manufacturers and pursuing more aggressive marketing strategies.

#### Modest upturn from low base

In kitchen furniture particularly, West German companies like Rational and Siemens have made substantial inroads, concentrating on the top end of the market.

Bedroom furniture has been another vulnerable area, this time to cheaper products made in East Germany, although UK manufacturers have recently become more competitive.

Despite these pressures, the British industry still retains around 1,400 manufacturing companies—although many employ only a handful of people—which produce some £900m worth of domestic furniture annually.

The upturn has been modest, and from a very low base. According to the Department of Industry, manufacturers' deliveries of domestic furniture have risen from a monthly figure of £67.7m in January 1982 to £80.9m last January. Volumes could increase 10 per cent this year against a 3 per cent decline in 1982, believes the Furniture Industry Research Association (FIRA). Even so, that would still be well below 1979 levels in real terms.

Much of the present revival is fuelled by cheaper mortgages which have encouraged an increase in housing starts, and greater activity in the second-hand market. Lower interest rates have also meant more consumer spending by reducing the desirability of savings.

The key question is whether the recession has taught the industry how best to take advantage of the upturn. "The lesson we learned was not to go for big volume growth," says Mr Gomme. "We built up surplus capacity which we were slow to recognise and lost a lot of money in the past three years."

In its 1982 financial year, Gomme lost £3.5m before tax, against a £1.5m deficit in the previous year. The company has introduced a reorganisation plan at an estimated cost of £75,000, shed about 250 jobs and ended its former policy of selling furniture at an automatic discount.

Mr Gomme is now aiming for lower volume at higher margins. One of the reasons for this, he says, is that "when we had a very large order book, we

didn't have the time to innovate."

Following the change of policy, the company has added mahogany and elm to its lines, which previously concentrated on teak. "We have made our product range more interesting," says Mr Gomme.

At the same time, the company has stepped up advertising and is improving displays at its main outlets—Perrins, John Lewis and House of Fraser. "We want to ensure that our furniture is seen in its proper context by the public," he says.

Mr Gomme predicts that these reforms—which have already contributed to an improvement in orders—will at least return his company to profitability this year. On top of that, he adds: "There have been three years of reduced expenditure, which means a build-up in pent-up demand."

Mr Peter Raper, FIRA's marketing director, believes that the industry in general has been slow to learn one crucial lesson from its recession—the importance of marketing. This is highlighted by the fact that the furniture men hardly ever invite the public to their exhibitions. "As a marketing man, I see that as the height of utter folly," he says.

However, he is greatly cheered by the fact that next November's International Furniture Show in Birmingham will be open to the public for the first time in many years. Mr Raper argues that the industry desperately needs the help of a government-sponsored marketing advisory service on similar lines to the one which exists to advise small businesses on manufacturing.

His criticism is echoed by some of the furniture manufacturers themselves. "Marketing in the furniture industry is extremely weak," agrees Mr Tom Clarke, chairman of Silentnight, which holds 27 per cent of the bedding market and is a major upholstery company.

At the heart of this lies poor management, he claims. "If there's an industry that thinks it can sell half a crown for two bob and make a profit, it's the furniture industry. Unless it learns to run its business better, it will never generate confidence in the City."

The problem is, he maintains, that too many companies have turned out high volumes of cheap and poor quality goods, rather than be prepared to sacrifice market share in return for better margins.

#### Low spending on furniture in UK

"Instead of going out and making more attractive products at higher prices, they have done exactly the opposite. It's reached the stage where some companies are making little better than orange boxes," says Mr Clarke.

It seems clear there is plenty of scope for increased consumer spending on furniture. Sir Terence Conran, chairman of Habitat Mothercare, points out that British people spend less of their disposable income on furniture than practically all Europeans. At an average of £26.10 a head annually, they spend nearly two and a half times less than the West Germans, with the equivalent of £62.80. "It may cause you to wonder why Habitat isn't operating in West Germany," he jokes.

Habitat clearly cannot be criticised for poor design. Indeed, manufacturers might be better off if more retailers followed Sir Terence's forward-looking example, believes Mr Archie Arenson, chairman of the St Albans-based Arenson furniture and office equipment manufacturing company. He says the industry has failed to attract a greater share of consumer spending because many retailers have tended to be over-cautious in accepting or proposing new designs.

Retailers' conservatism has in turn made manufacturers unwilling to risk the cost of

trying new products. "It's a chicken-and-egg situation," says Mr Arenson. "If the design is different, the retailers didn't know what to do with it. It is a very stuck-in-the-mud industry and it hasn't changed its spots in the past 35 years."

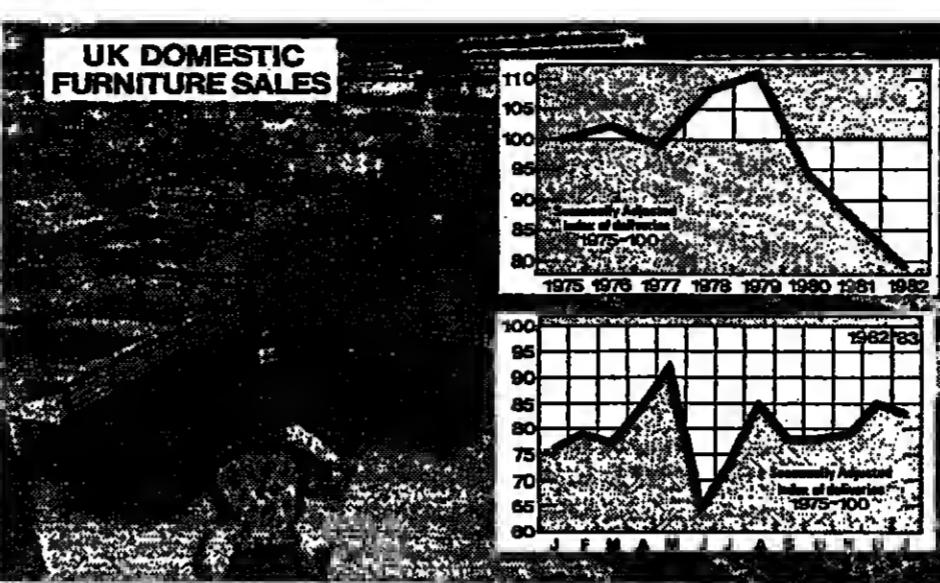
Although attitudes may not have changed very much—with some exceptions—the retailing side of the industry is beginning to take on a significant new shape. The traditional high street department stores are showing signs of going the same way their counterparts in the grocery and DIY trades did in the 1970s.

They are coming under increasing pressure from mega-stores like MFI, out-of-town greenfield operations like George Price's Hayes exhibition centre and speciality shops selling fitted kitchens or beds made by companies like Mobel.

According to FIRA, the independent's share of total furniture sales has declined from 25 per cent in 1977-78 to 20 per cent last year, while the mega-stores' share has risen from 19 per cent to 24 per cent.

The recent agreement by GEC

means that it is difficult for both manufacturers and retailers to spread themselves over several areas. The most rational manufacturing companies, says Silentnight's Mr Clarke, have reacted by consolidating their hold on the area they know best, "rather than trying to be all things to all people."



C. Walker

story, which operated at a cheaper end of the market than the rest of the group and lost £2.5m in 1981-82. Christie-Tyler operates across the whole spectrum, but does much better at the top end.

Mr Kevin O'Sullivan, the group finance director, says the company's stake in the bottom end of the market made what was essentially a concern centred on a higher end too sensitive to fluctuations in volume.

Habitat's continued concentration on the middle class market is a major key to its success, a pattern it is following with its recent takeover of Heals, which will give it access to slightly older customers in the same class.

Market changes apart, the whole of the furniture trade has been increasingly squeezed in recent months by the weakness of sterling, which has pushed up the cost of imported timber and textiles by as much as 30 per cent in some cases.

"We would like to buy in the UK," says Mr O'Sullivan.

But less textile companies are about because of the length of recession. One also has to buy what the designs are right. Certain sorts of fabrics are just not available at the right price in the UK."

Sir Terence agrees that prices are a problem for British manufacturers. Most of his pro-

ducts are designed in Britain, however, and he finds UK manufacturers competitive on prices for veneered chipboard, upholstered and cabinetwork. But when it comes to solid timber furniture the British cannot compete with the Eastern bloc on prices.

"UK manufacturers are perfectly capable of producing quality products. The point is that product costs do not matter in Comecon countries," says Sir Terence. According to FIRA, the Eastern bloc accounts for 8 per cent of the value of British furniture imports.

One area of the industry—albeit a minor one—is growing vigorously. Systems furniture, designed to complement and accompany computer hardware in offices, has shot from zero turnover three years ago to £38m in 1982. A growing number of manufacturers like Arenson, previously devoted to the conventional furniture market, are entering boards and this new field and challenging established concerns like Vickers Furniture, a subsidiary of the engineering company.

But for the industry as a whole, says Silentnight's Mr Clarke, a better standard of professional management is the key. "The problem is that more managers are interested in making bedding or upholstery manufacturers. Most of his pro-

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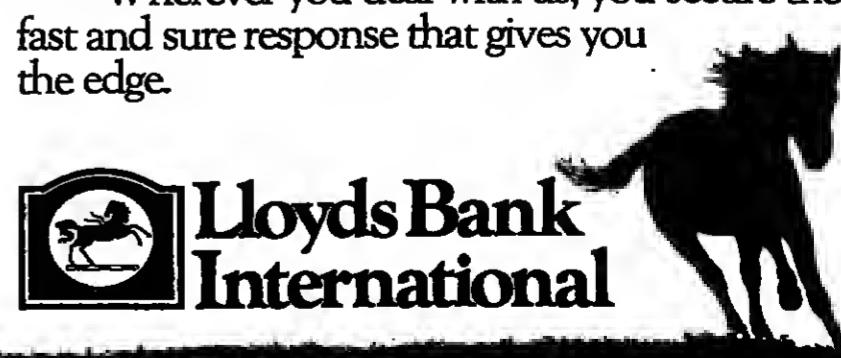
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## TECHNOLOGY

FROM IMPORTER TO EXPORTER IN FIVE YEARS

## Turnaround of the small pipe benders

BY ELAINE WILLIAMS

PIPE BENDING may sound like the occupation of a circus strongman but it is a business upon which the recent success of a small machine tool company is founded.

Five years ago the Addison Tool Company was an importer of machine tools. Today it is a manufacturer and exports 75 per cent of its output.

Such a dramatic turnaround in the company's business came out of the realisation that it could improve upon the imported products that it was selling. Last year the Government's Small Business Bureau selected the company for an award for import substitution as an acknowledgement of that success.

## Applications

Pipe bending is an important function in a wide variety of industries such as aerospace, motor shipbuilding, and even the furniture industry. For example, there are four miles of tube in Concorde. The total world market for pipe bending machinery is between £20m and £40m says Mr Addison.

Applications include exhaust pipes which was one of the first markets Addison entered when it developed its own machine. Addison brought in an engineer from Burmah Oil's subsidiary Quintin Hazel, which makes its own bending equipment to head the company's design team.



Addison's computer based tube measuring and inspection machine available, the company claims, at a price much below anything else on the market

The company has developed a range of pipe-bending machine tools based on computer numerical control to compete against U.S., West German and Italian makers. Since it introduced its first machine three years ago it has sold over 40 machines to overseas customers.

Last year the company's turnover reached £5m. This year Mr Edward Addison, who founded the import company in 1956, hopes that the group will grow to a £6m turnover.

Now the company realises that it must keep pace with technology if it is not to fall by the wayside as so many other companies in the British machine tool industry have done. In fact, little is left of the British pipe bending industry and most of Addison's competition comes from abroad such as Eaton Leonard in the U.S., one of Addison's supplier, Pines in the U.S. Schenck in West Germany plus a number of makers in Italy and Sweden.

So it is spending between 5 and 6 per cent of its turnover on the development of new products. Mr Addison said that the company had already spent £750,000 on its factories in Preston to make and design new pipe bending equipment.

Lately the company has built bigger machines to cope with larger diameter pipes for the shipbuilding industry, for example, and has orders which stretch several months ahead

of time. The problem here is that the amount of work and cost involved in automating the rest of the process may not be justified by the final product to customer interest in such sophistication. Addison is concerned that any new machine meets the market needs at a reasonable cost.

Mr Addison said that future products must be reasonably priced, easy to set up and have a low labour content. For example, its first CNC machine Mr Addison says is still half the price of its competitors.

Recently the company developed a new computer based machine to accurately measure prototype tube shapes so that they can be used to feed information directly into CNC tube bending machines.

Using a known reference point a probe is moved around the length of the tube and measurements automatically read into the computer. The computer can then translate these into the co-ordinates needed by the bending machine which are length to bend, bend angle and bend twist because the bends

The company claims that

from customers in countries might not all be in the same such as South Africa, the U.S. and West Germany.

However, the company would like to develop the range of machines further with even greater degrees of automation especially on the feeding of tubing to the machine and handling the complex shapes after bending in the next stage of processing.

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The company claims that

from customers in countries might not all be in the same such as South Africa, the U.S. and West Germany.

However, the company would like to develop the range of machines further with even greater degrees of automation especially on the feeding of tubing to the machine and handling the complex shapes after bending in the next stage of processing.

## Sophistication

The problem here is that the amount of work and cost involved in automating the rest of the process may not be justified by the final product to customer interest in such sophistication. Addison is concerned that any new machine meets the market needs at a reasonable cost.

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## THE ARTS

## Time to re-think the role of the Courtauld

**Roy Strong**  
assesses the  
Courtauld on its  
fiftieth  
anniversary

The Courtauld Institute of Art is celebrating its fiftieth anniversary. In October 1932, Samuel Courtauld's house in Portman Square opened its doors to the first students in a new discipline in this country called art history. Half a century later it is still just about in that house—but with its collections housed a mile or so away above the Warburg Institute in Woburn Square. The latter is reflective of earlier plans, for both Institutes were to be housed in complementary new buildings side by side in the late 1950s. The Warburg's needs took precedence because it had to come out of the Imperial Institute which, from its tower, was to be wantonly demolished to make way for Imperial College. Necessity was less pressing in the case of the Courtauld, who in the end never came: their collection alone being despatched to what at the time were stylish and sumptuous galleries.

Nothing can find the glory of the objects—but these rooms twenty years on are looking sadly tired and worn. Tastes in the presentation of works of art have changed as well as public expectation in the way of ancillary services (the loos are in the basement). It is not an easy gallery to locate and access is by way of a freight lift. The proposed relocation of the collections along with the Institute itself in Somerset House cannot happen too soon. It is abundantly clear that the present management can do

little but make do and mend until the great day.

Still until April 10 there is the bonus of seeing a new collection donated to the Institute, that of Lillian Browne. Her taste is sharply different from that of Count Sotter. It is modest and domestic as well as being truly personal. She was a great protagonist of the late Leslie Hurry and there's a small group of drawings by him at his best, including an exceptionally beautiful unused design for von Rothbart in the famous *Swan Lake* production of 1943.

The collection is a delight for it records her own reaction to her own "things": "I had always wanted to own a Modigliani drawing, and so I decided to spend my fee on this drawing which had belonged to Sir Hugh (Walpole), a very good and helpful friend to me." What more does one need to know? Of a spray of cyclamens in a jug by Nicholson she writes: "Marguerite Steane gave the Staffordshire jug to me; its handle had been broken since it was painted." Of a Sievert "I was guessing games with this unsigned little panel. Nobody ever knows who painted it."

This is a gentle, graceful collection, made with little money and much discernment. I had forgotten that Lillian Browne was a ballet critic but, as the Degas drawings and bronze of dancers, William Nicholson's *Dancing Pumps* and the Rodin series of dancers together with his Nijinsky form a quite outstanding group.

The two galleries beyond house an exemplary little academic exhibition on a neglected subject, reproductions made in 18th-century England, after old master drawings. It is easy to forget that Arthur Pond, a somewhat depressing painter, was capable of these highly sophisticated combinations of the etching and woodblock process to obtain almost facsimile



Part of the Lillian Browne collection at the Courtauld

Roger Taylor

reproductions of drawings by the Italian masters.

This is not an easy period for the Courtauld Institute. It is now not alone in teaching art history, a subject which is also taught at Oxford and Cambridge and in most of the regional universities as well as at University College and Blackett Hall. Some of its most important scholars have died, retired, or left for the United States. It is faced with the problem of declining resources as a result of the cut-backs to the university as a whole. In addition there is the problem of the move from Portman Square to Somerset House which seems as remote in terms of reality as most government-funded projects. In the field of fund-raising it has the problem of the massive sums to be raised and that it is one among many in a

competitive field. Such a belated existence inevitably can result in a loss of students and direction. Locked at another way the collection is generously donated to it can be said to have brought with them more problems than they have solved.

The central object of the Institute is to teach, and there is no lack of call for it to visit in London. If it had been in the Outer Hebrides it would be different. But in an era of finite resources the Institute is faced with the burden of maintaining what is a growing art collection with all its attendant problems: exhibition space, conservation needs, curatorial expertise and the demands of the public. Any Courtauld director will perpetually be torn between allocating funds and facilities between teaching and running a museum. The latter inevitably

suffers, as the recent history of both the Fitzwilliam and Ashmolean museums bear abundant witness.

The Courtauld Institute in its fifty years epitomises the pluses and minuses that the subject has represented in England. On the plus side are the enormous strides made in the quality of research and teaching, and the impetus of its professors. In addition there are their important contributions to conservation studies and the huge visual quaries of the Witt and Conway Libraries. On the whole its initial drive under W.G. Constable to explore the art of this country and its documentation quickly vanished and this was to be left to Pevsner and Summerson in the field of architecture, and the American Mellon Center in the case of painting.

Under Anthony Blunt the aesthete stream stemming down from Pater with its fascination for things foreign became the main focus of studies. In addition the focus remained on architecture, painting, and sculpture leaving the decorative arts and design relatively unexplored. A notable exception to this has been the foundation of a course on the history of dress by Stella Mary Newton. In the 1950s and 1960s, too, the Witt Library's programme of photographing the pictures and sculpture (but not the furniture *et al.*) of country houses was a major pioneering effort, opening up to students material long hidden away. It remains, however, to be seen whether the Institute will overcome its present practical difficulties and gather strength for a new and original intellectual thrust to take it into the new century.

## Architecture

## New York indulges in a mad chase upwards

New York is gripped by a mania. Developers and architects are seized by an eerie urge to build as many tall skyscrapers as possible. It has always been that way but the spread of the phenomenon of the selling of air rights over low buildings to allow for the creation of high ones—which began in its present form with the raising of the Pan-Am Building over Grand Central Station—has reached a pitch of madness. Of course it is all good news for developers. I am certain that it is of good news for architects or for the future happiness of the residents of New York.

At the Museum of Modern Art in the heart of mid-town Manhattan, there is a double manifestation of this fever. The Museum itself sold its air rights for \$17m and has its own Museum Tower of apartments currently on the market at high prices to fund the future of the museum. In what is left for the museum at the moment, a few galleries surrounded by building sites—the current architectural show—only lasts until the end of the month but any visitor to New York this year would be well advised to buy the catalogue by Arthur Drexler, the director of the Museum's Department of Architecture and Design.

The show at the Museum concentrates on the technology and art of high buildings. It singles out three recent mani-

festations of the genre, the new headquarters of the Hong Kong Shanghai Banking Corporation now under construction in Hong Kong to the designs of Norman Foster; "The National Commercial Bank" in Jeddah—completed this year to the design of Gordon Bunshaft of the American firm of Skidmore Owings and Merrill; and Philip Johnson's International Plaza in Boston.

Initially it is difficult to see the rationale behind this selection of recent designs, particularly at the show is exhibited cold—there is no historical framework. The answer lies in the catalogue. As Drexler says the skyscraper is a machine for making money—once this is allowed for what do they offer the architecturally interested public? These three examples demonstrate an interaction of certain factors that give them their own particular virtues. Structural innovation combined with internal space planning has the most immediate effect on the design and it is both Foster's building in Hong Kong and the building site that make the two radical approaches Urban sprawl and the imposition of large abstract objects on the townscape are the other factors questioned by this exhibit.

In Norman Foster's bank for Hong Kong every element of the structure is made visible inside and out, and the largest prefabricated elements ever made will come from Japan to make up this megath of super tech-

nology. The Museum of Modern Art sees this tower as "having an ultimate purpose, to make the technologies of our era familiar, beautiful and exhilarating." Like 'off the shelf' the spectator is left spellbound at the audacity and skill but there is always that sneaking question—"what end?" The models of the Foster project have dazzled New York: they gleam in a Chinese red room with all the significance of polished icons.

Philip Johnson is still the architectural king maker in New

York—his age and fame give him an influence akin to a Machiavelli. If he is to be credited with the commercial acceptance of a version of post-modernism he has a lot to answer for. The project of his firm Johnson/Burgee Architects in the exhibition will be completed in Boston in 1985. It is a group of what looks like six or seven buildings but is in fact only two large office blocks, pretending to look something like a village cluster of tall and not so tall blocks.

The amazing nature of his fame at a late stage in his career, he is 76, means that there are an infinity of projects on his drawing boards. In the future I suspect that his fame will rest on a few of his early works and the great "Chippendale" building nearing completion for American Telephone Company on Madison Avenue. There is no doubt that his great ground floor lobby will be one of the marvels of New York—but like so much of his work it could well be over

gilded and vulgar. What the

Madison Avenue headquarters

does demonstrate is the glory

of using real materials again-

great lumps of hewn granite

to evoke a primal response that

no amount of high technology

can even attempt to imitate.

The choice of the Arabian

Bank to show the value of the

minimalist aesthetic has within

the choice a certain enjoyment

of irony. S.O.M.'s triangular tower

with blank walls pierced by

rectangles of darkness undoubtedly had a modern

individuality as well as being

suited to the desert climate and intense light of its region.

Inside the triangular form there

are glass walls facing inwards

to elegant atria. I thought that

the attempt to explain the dark

recesses in these Travertine

clad facades as giant versions of

the Moslem prayer niche some-

what stretching the iconographic

interpretation. The blank walls

do however show the virtue of

the traditions of Archaic architec-

ture—the cubist notions of the

thirties seem to have come to

root in the right climate. The

drawings of this simple and

pleasing design are hung in the

museum like minimalist paint-

ings and have a serene beauty.

The Museum of Modern Art

has shown in this recent exhibi-

tion that the attempt is still

going on in architecture to

achieve modernism without re-

course to historical styles.

Others are following, different

paths and several of the

newest ideas for architecture

in America are attempting to bridge the gap between historical forms and movements like neo-classicism and the abstract language of modernism. It is in the studios of artists too, the future of architecture are to be found.

One artist who is also an architect, Ricardo Bofill, has a show in New York of his explorations of the form of the column. Nine plywood sculptures covered in gold leaf are solemnly lined up in the gallery of the Centre for Inter-American Relations at 680 Park Avenue until April 24. Each of these column sculptures explores the use of the golden section and the spiral as a source of organic growth. These are important works for architects because they are exploring the column as both a form and an element of decorative power.

In feeling there is no naivete about this, nor is there any reminiscence of the Romanesque at the same time there is a strong feeling of the thirties as an element of decorative power.

In further articles I hope to

look at the work of artists like Ned Smyth and Donna Dennis

who both have important

messages for the future of the

language of art and architec-

ture. New York's thrust to the

skies has little to do with the

skyscraper's desire for height

—that is what is happening on the

ground.

## Les Musiciens du Nil

Max Loppert

A stylish  
goodbye to  
Round House

The closing event of the 1982 Camden Festival was also the final night on the schedule of the Round House. It was entirely worthy of the history and purpose of the place in its artistic incarnation that no funeral ceremony should have been organised for the sad occasion: lifting the roof, and the hearts of a large audience, with the sound and spectacle of the Upper Egyptian folk musicians who do more than a single performance duty; so it was no surprise to find the leader of the rababas able to swirl and spin majestically around the platform in the process of playing his instrument above his head.

The group was formed in 1975 by the French ethnomusicologist Alain Weber (who also plays in one of the bands). A previous visit to London won glowing opinions, which were massively borne out by Sunday's recital: this music from the upper stretch of the Nile Valley, with its unfamiliar, exotic accents, makes an unuttered ear an impact that is as enthralling as it is inclusive.

According to a note in the festival booklet, the roots of the music can be traced to remote Pharaonic times even through the subsequent layers of change and influence. It was surely not merely newcomers' sentimentality that made of this a foundation of the harsh directness and vigour of the sounds an experience at once pressingly immediate and entirely (even from the short musical episodes which are the inevitable form of such a concert) timeless.

The six-man rabab orchestra took up the first hour, it comprises three rababas (the its most important and reward-

ancient Egyptian form of the

its solo port was at once

physically commanding and curiously dry and unyielding.

In its physical presence she seems nervous and perhaps uncertain about how best to tie them into the instrumental fabric. Whenever it came to a choice between allowing herself an expressive indulgence and hurrying on, she hurried on. The delivery was remarkably exact, but hardly stylish.

Alain Weber's violin playing was more engaged and engaging: a fine-grained sinewy tone, and

where it mattered most, precise in intonation. An interesting and attractive musical personality, calm but highly charged, I hope returns to London soon.

The Endymion's horns presented a challenge: it certainly doesn't need one who is mainly content, like Whitfield, to provide a middling sonority in which no particular weight or priority is allotted to any particular musical strand. Like the Berg, in a suit a decent performance: but one which left far too many knots—largely conductor's knots—untied.

The American pianist Ursula Oppens and the young Italian violinist Mauro Loguercio (making his British debut) were the soloists in Berg's Chamber Concerto. Miss Oppens's reading of her gig-

## Endymion Ensemble

Dominic Gill

The Endymion is one of the London's newer chamber ensembles; founded just over three years ago under the direction of John Whitfield, it brings together a distinguished band of young professionals, chiefly ex-principals of the National and EEC Youth Orchestras, to play a broad chamber repertoire with an increasing emphasis on 20th-century and new works.

They have been regular visitors to Wigmore Street and Smith Square; but their concert at the Elizabeth Hall on Sunday night was their first appearance on the South Bank.

It is unfortunate that the Endymion's most notable weakness is Mr Whitfield himself. A virtuoso bassoonist, Whitfield is also a competent conductor; but he is no more than that. His beat is clear, but dull; his direction holds the music together—but discovers in it few strong or brilliant colours, few surprises. Technically, the playing of the two main and exceptionally taxing works of the Endymion's programme was consistently of the highest standard; with keener and more perceptive direction they could have been very exciting performances indeed.

The American pianist Ursula Oppens and the young Italian violinist Mauro Loguercio (making his British debut) were the soloists in Berg's Chamber Concerto. Miss Oppens's reading of her gig-

## Saleroom/Anthony Thorncroft

Continental ceramics did well at Christie's yesterday with a Vincennes figure of a seated poodle, made around 1752, sold by Phoebe, Lady Hillington. An other leading dealer, Wiford Williams, paid £2,720 for a St Cloud figure of a reclining cat, made around 1745. The most interesting lot, a Florentine maiolica two-handled jar of

1431 was bought at £22,000.

Vincennes green ground basket, one of only two known, for £17,280. It was sold by

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## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
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Telephone: 01-248 8000

Tuesday March 29 1983

## New man for coal

CONTENTIOUS though it may be, the appointment of Mr Ian MacGregor to run Britain's National Coal Board is, on balance, the right one.

There are, admittedly, two conspicuous negatives in the equation. Mr MacGregor's services do not come cheaply; and there is a grain of truth in the suggestion that for a man of three score years and 10 he is nurturing ambitions that carry a bane of actuarial hubris. Yet there was scarcely a surfeit of candidates willing and able to do the job. The Government would, moreover, have convened an inappropriate inquiry into the miners if it were seen to back away from an appointment that Mr Arthur Scargill had chosen to attack.

As it happens Mr MacGregor's reputation as the hatchet man of the steel industry is largely misplaced. Much of the hatchet work had already been put in train before his arrival. It had been the subject of a prolonged strike whose settlement paved the way for subsequent rationalisation. No one who presides over the contraction of a major industry can expect to win the undiluted affection of the workforce. But there is little evidence that Mr MacGregor showed more insensitivity to the employees than was inevitable in the circumstances of the steel industry.

### A resemblance

Mr MacGregor's inheritance at the National Coal Board bears a superficial resemblance to the one he confronted on arrival at British Steel. The miners' vote against strike action earlier this month has, at least temporarily, blunted Mr Scargill's combative edge. It also vindicated to a large extent the approach of the NCB management towards the crucial issue of labour relations. By partly decentralising the pay system through an area bonus scheme the board has eroded solidarity in the coal fields. The miners are by now well paid and were accustomed to strike action had they been curbed. Closures have been humanely handled with generous redundancy payments and alternative job options. That said, a difficult job

remains to be done. The long tail of uneconomic pits has to be faced. The NCB is already committed to speeding up the rate of pit closures from 1m tonnes of capacity a year to something between 2m-3m tonnes. Attention will need to focus more directly on the richer seams of Yorkshire, Nottinghamshire and Leicestershire where the way is now open for the development of the Vale of Belvoir.

### Disciplines

With a background in the U.S. mining industry, the new chairman will bring an understanding of the discipline of the world's market to the over-protected British coal industry.

Unlike many nationalised industry chairmen, he takes the cut and thrust of ministerial intervention in his stride and commands respect in Whitehall.

The key question, however, continued to be the handling of labour relations.

It would not be surprising if the Government were anxious to see the NCB further accelerate its programme of pit closures. Yet this cannot be done without running risks with the miners.

The vote against strike action,

in the wake of the decision to close the Tynawr-Lewis

Merthyr colliery, partly reflected a recognition that there was little point taking to the barricades over a pit whose lack of viability was beyond debate.

An acceleration in the pro-

gramme will inevitably mean that less clear-cut cases will find their way onto the agenda.

At some stage the NUM may find a receptive audience for a call to stand and fight.

For any manager this would

represent a considerable chal-

lenge. It is also one for which a manager should be well rewarded. However, it is regrettable that the Government has felt obliged once again to negotiate an expensive "transfer of fee" with Lazard Frères of New York for the good offices of a pitifully small retirement and redundancy package.

The miners are by now well paid and were accustomed to strike action had they been curbed. Closures have been humanely handled with generous redundancy payments and alternative job options.

That said, a difficult job

## MACGREGOR GOES TO COAL

# The mixed legacy of a septuagenarian enigma

By Ian Rodger

**M**r Ian MacGregor leaves the British Steel Corporation in the same way he arrived nearly three years ago—an enigma, a figure in an unseemly swirl of controversy over his remuneration.

It is difficult to understand

whether he was concerned about wealth and who—it is said—is not much concerned about money any more would allow this to happen. But there are many things about Mr MacGregor that leave observers perplexed.

He rarely holds a press conference and is almost completely inaccessible to the media, and yet he is always in the news and gets very sympathetic treatment from journalists.

He preaches the gospel of decentralised management and sings the praises of his management team, but anyone who has dealt with BSC in the past three years will tell you that he alone makes most of the decisions—especially on marketing and related commercial issues.

A highly reputed industrial strategist, his survival strategy for BSC has so far failed to deliver what it promised. A firm believer in free enterprise, he has dragged his feet on privatising parts of BSC.

Other nationalised industry chairmen with records as good as or better than Mr MacGregor's have been vilified by this Government, but he remains the apple of the Prime Minister's eye.

"He has done a superlative job," Mrs Thatcher said in the Commons recently.

Mr MacGregor seems to

agree.

"I would say that all I have

saved you so far is about £1bn,"

he replied in his languorous

way to a recent question on

how much BSC losses had been

reduced by measures taken

since he had been chairman.

But even that remark is

puzzling. Mr MacGregor is frequently waggish in public, and his questioners, members of the Commons Committee on Trade and Industry, must have

wondered whether he was making fun of them or of himself. Or was he cheekily putting down a marker for the wise men who will have to decide eventually how much of a performance bonus should be paid to his employers, Lazard Frères of New York, in respect of his BSC record?

He was probably doing all three. When on duty—and that is most of the time—he is a man of few words, carefully chosen and well spoken. Even his frequent self-denigrating jokes seem well polished, and his air of detachment contrived to offend opposition.

His record at BSC is, on balance, a good one, but he is not the miracle-worker that his spokesmen sometimes claim, nor has he been personally responsible for many of the corporation's successful policies, as he himself has graciously acknowledged.

"We're making enormous progress in making BSC as efficient as any steel company in the world on the foundations laid by Mr Monty (Sir Monty Minns) and Charles (Sir Charles Villiers)," he said in a speech in December.

His major achievements are probably in two areas—rebuilding the morale of the corporation's staff and showing them the way to sell steel in overseas markets.

When Mr MacGregor arrived at BSC, the corporation was reeling from a 13-week strike. A hostile Conservative Government was ready to make dramatic cutbacks and argued the new chairman to throw out most of the top managers and pick his own team.

After assessing the situation, Mr MacGregor decided to keep the existing management team (would anyone have taken their jobs?) and to launch a major campaign to win back markets that as many jobs and plants as possible could be preserved.

As a strategy for attracting oil, it was hard to beat. But Mr MacGregor went further. He led the sales campaign from the

front. For the first time in years, a BSC chairman was to be seen knocking on major customers' doors and jetting around the world in search of orders.

"We were astonished," one large steel buyer says. "We had never seen a BSC chairman herd before."

He dug out big export orders in Hong Kong, South Korea and the U.S. He proposed building an early stage in Kaiser Steel in California so that Kaiser would buy more British steel, although the Prime Minister turned that one down. He also championed a lavish scheme to build a channel tunnel, knowing that it would consume a lot of steel.

Mr MacGregor has been given much of the credit for reducing the overmanning at BSC in recent years. Yet the policy was well underway before he arrived. The corporation's personnel fell from 20,000 in 1976 to 16,000 in mid-1980, when Mr MacGregor took over and has since tumbled to about 8,500.

Mr MacGregor's main policy decision at BSC, and the one which has gone wrong, was to maintain manned steelmaking capacity at close to 1.5m tonnes.

Last year, with world steel markets still in deep recession and the vital U.S. market almost cut off by protectionist measures, he had to admit he had made a mistake. BSC was losing nearly as much money by the end of last year as it was when he became chairman.

It is true that very few people foresaw the length and depth of the recession or the strength of the protectionist policies in the U.S., but it can be argued that Mr MacGregor, with his vast experience and international network of contacts, should have been one of the first to see trouble coming and should have acted quickly.

Instead, having recognised in the spring of 1982 that things were going badly wrong, BSC did not begin to take action to slash its costs until late summer, and the bulk of the manpower

left in October.

As a volume producer with high fixed costs, BSC is always losing its customers. It also

does not want to be seen undermining the European Commission's price stabilisation efforts, but neither can it afford to lose its customer base.

Perhaps the greatest surprise of the MacGregor period has been the lack of progress towards privatisation. Only a few peripheral assets—part of the chemicals business, Redpath, Dorman Long, the engineering group, and the Victoria pipe-fitting company, have been sold so far.

Three other relatively small

businesses—wire rod, large

forging and casting, and bright bar—have been put into joint ventures with private sector companies, but some complain that this has extended BSC's reach rather than reduced it.

Certainly, the climate for



sales of steel businesses has not been propitious. In the U.S., MacGregor remains eager, at 70, for new challenges. He undoubtedly enjoys power and consorting with other powerful people. Despite having spent most of his career in the U.S., he also has strong feelings for his native country.

The surprising thing is that Mr MacGregor remains eager, at 70, for new challenges. He undoubtedly enjoys power and consorting with other powerful people. Despite having spent most of his career in the U.S., he also has strong feelings for his native country.

Overseas are also puzzled by BSC's stubborn refusal to cut prices in line with those of other suppliers. The result was that BSC's home market share fell to 43 per cent, lower even than immediately following the 1980 strike.

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does not want to be seen undermining the European Commission's price stabilisation efforts, but neither can it afford to lose its customer base.

Whatever his achievements, business colleagues perhaps admire this amazing old man more for his total conquest of that bone of the modern executive's life, jet lag. BSC directors were dazed when he would fly over from New York for a board meeting and then fly back immediately, remaining alert and fit at both ends.

MacGregor knew that once the deal was announced, we were committed," Mr George Hardie, JFB finance director, says. "But he could always walk away. He was very subtle. He knew exactly how hard to push."

His claims, the trick is not to eat or drink and just let the metabolism slow down into a comatose state. If he could walk away, he could always walk away. He was very subtle. He knew exactly how hard to push."

MacGregor knew that once the deal was announced, we were committed," Mr George Hardie, JFB finance director, says. "But he could always walk away. He was very subtle. He knew exactly how hard to push."

MacGregor would have been capable of adapting to a period of falling raw materials prices and very high interest rates. His successor, Mr Pierre Goussaud, certainly seems to have been slow off the mark. Amex continued to expand rapidly after MacGregor left the chair, and its capital spending in 1980 more than doubled to \$1.5bn.

The biggest unknown is whether Amex would exist at all as an independent company if MacGregor had stayed in the chair. Just two years

## Amax: the company which he left behind in 1977

AMAX, the giant U.S. natural resources group, was in large measure shaped by Ian MacGregor during an eight-year spell as chairman which ended in 1977. But his achievements at the company look much less lustrous today than they did six years ago.

The fact is that the company built by MacGregor was designed to succeed in an economic environment which was altogether different from that of the past few years.

Raw materials were in short supply during the MacGregor era. Rapid inflation meant that real assets were extremely attractive investments—and also that the loans which were raised to buy them were very cheap to repay.

An acquisition which

might look expensive in year one could look like a stroke of genius by year five.

When he first took control of the board, there was never any doubt about who was in charge—Amex was heavily concentrated in molybdenum, a metal used mainly to toughen up steel, and copper.

In the following years, it pushed aggressively into coal, where it has become one of the largest U.S. producers of oil, aluminium, nickel and a host of other natural resources.

He had a "hands-on" style

of management and kept close control over everything which the company did," recalls a former colleague.

"He had a low tolerance for

incompetence, but provided

you knew what you were talking about, you had no problems."

Capital spending and investments in the six years to 1977 amounted to \$2.3bn which represented an enormous rate of expansion considering that depreciation and depletion provisions over that period totalled less than \$400m.

Amex finished this growth by means of rapidly rising profits—operating income before tax jumped from \$65m in 1969 to a peak of \$739m in 1980—and through a series of dexterous financial deals.

These were largely orchestrated by MacGregor, who became known as a tireless traveller and contacts man.

The push into aluminium was arranged on a joint venture

basis with Mitsui of Japan. And in 1973, Standard Oil of California offered \$78.50 a share, or roughly 50 per cent, to buy the rest of Amex's 50 per cent share of the equity.

No one knew how quickly MacGregor would have been capable of adapting to a period of falling raw materials prices and very high interest rates. His successor, Mr Pierre Goussaud, certainly seems to have been slow off the mark. Amex continued to expand rapidly after MacGregor left the chair, and its capital spending in 1980 more than doubled to \$1.5bn.

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The push into aluminium was arranged on a joint venture

## INTERNATIONAL LEASING</

## Letters to the Editor

### Spectre of gold haunts exchanges

From Mr K. T. H. Graves.

Sir.—We have just witnessed the unedifying spectacle of a dispute between France and Germany concerning the realignment of their currencies in the European Monetary System. We know of course that with so many different life, it is a question of politics—and, in the end, this dispute was settled politically. Indeed the whole concept of the so-called "Common Market" was born of a determination to see that Germany did not yet again achieve hegemony in Europe. But the extent that economic factors do affect the question is bound to ask what exactly the members of the EMS (and the leaders in particular) are driving at, and what non-members like ourselves have at stake. The gold standard collapsed in the 1930s. Then followed the setting up of the Exchange Equalisation Account in 1932 to "iron out undue fluctuations in the sterling rate of exchange". And in 1958 it had the "International Tripartite Agreement", which became known as the Bretton Woods system. After the war we had the Bretton Woods system which was to give us the benefits of a world monetary system free from the rigidity of the gold standard. In the early 70s this gave way to floating rates (or dirty floating) and now, after ten years, the trend is to try to find ways in which exchange rate volatility can be reduced. It was no doubt all right for Keynes to declare that the external value of a national currency should be altered if

necessary so as to conform to whatever results from domestic policies rather than conform to a prescribed *de jure* external value. It was all right for him (at that time) to declare that the system must be "the market operation of the gold standard." The gold standard may be dead, but it rules us from its grave. "Barbarous relic" it might be—but reports of its death may in fact be grossly exaggerated. Keynes himself admitted that less painful experiments would work better if they were less painful. He might be less if the classical medicine is also at work.

It is not, to my mind, a question of fixed versus floating rates of exchange per se. Floating rates have not given countries the degree of autonomy claimed for them in theory. I agree that the burden of adjustment ought not always to be placed upon debtor countries; but I fail to see that, when Germany has an inflation rate only one third of that of France, the latter should scream for German revaluation and repress Germany for her "softness". It is not always "wicked speculators". Exchange rate movements are not always "irrational". They may be signals to us to put our houses in order; but we have got to the point where exchange rate changes must be of a size and timing determined by governments rather than by the market.

K. T. H. Graves.  
157, Pensby Road,  
Heswall, Wirral, Cheshire.

### The banks, profits and taxes

From Mr P. Tillett.

Sir.—At the heart of John Plender's attack on the banks ("All quiet in the City club," March 24) is the illogical suggestion that because the banks have increased their dividends the Chancellor would have been justified in imposing additional tax on them.

The banks' case against additional tax has always been that their real profitability is not excessive and that the tax burden is a fair one. Mr Plender offers no counter-evidence on either point.

As for dividends, it is irresponsible of Mr Plender to talk of the banks' "proteanistic decision" to ignore the Bank of England. The actual words used last year by Peter Coade, Keynes's head of banking supervision, were that the banks "will also need to consider the appropriateness of the maximum possible retention of profit to reinforce the capital resources of the bank, if necessary at the expense of excessively liberal distribution policies."

By no standards are the clearing banks' distribution policies "excessively liberal." Despite the reduction in profits in 1982, dividends were covered three times by current cost profits and nearly five times by net cost profits.

In any case, as the authorities are well aware, a stingy distribution policy is not necessarily the best way to secure the

capital base. Investors expect a steadily rising stream of dividend income, and it is essential for any company to be responsive to their needs if fresh capital is to be obtained on acceptable terms when it is required.

Of the other criticism that Mr Plender makes in his article, I may pick up just one: the charge that the banks expanded their international lending "without taking the seemingly elementary precaution of ensuring that their clients used the cash with a modicum of prudence."

If Mr Plender really thinks that the control of lending exposure is an elementary matter, he is living in a different world from that inhabited by bankers and borrowers. He also seems unaware that most of the banks' so-called "sovereign debt" comes from in "direct support of international trade and specific investment projects, rather than indiscriminate deficit financing."

As for debts, some will share Mr Plender's avastistic desire to see a few banks' heads run over by a large number of tax collectors. But there one would expect rather more constructive policy prescriptions from a journalist of his experience.

Paul Tillett  
Public Affairs Unit,  
Committee of London Clearing  
Banks,  
10, Lombard Street, EC3

### Drive for language skills

From the General Secretary, International Linguists.

Sir.—Michael Dixon's article "Drive for language skills" (March 19) once again brings to the crucial point that the motivation has to come from industry itself. Language departments in institutions of further and higher education have shown their ability and willingness to respond to demand for business-based practical language courses. Educationalists have to market their products, too, in this hard world.

The schools are reacting more slowly, as the pressure is attenuated in contact with broader educational demands. But there is no doubt that modern language teaching everywhere is geared to functional ends in a way, and to a degree, that it certainly was not 30 or even 10 years ago.

A major study will be starting soon to determine the practical needs for language learning in secondary and higher education; this is likely to have

a profound effect on the educational side of the supply-demand tension. On the other side, the business world is showing more awareness of its language needs.

There are many instances of good, positive policy in language training and exploitation, and some interesting solutions are being devised. Nothing is static: business and education must co-operate to build rapidly on good practice.

We see the signs that Michael Dixon alludes to, in our examination entries as well as in the range of inquiries that we receive. The time is ripe to make a really good push at this problem. There are enough managers and enough teachers with common sense, and there can be no doubt whatever of the benefits to British business, which needs to understand and talk to Europe and the rest of the world.

A. Bell  
Mengold House,  
24a Highbury Grove, NS

### Local authority autonomy

From Mr P. Clark.

Sir.—The article concerning the local government election campaign (March 23) shows an appalling cynicism towards local government from the Environment Secretary. If Tom King can describe elections for district councils on May 5 as "the world's biggest opinion poll" perhaps the responsibility for local government should be transferred to another Minister.

In my short span of 13 years in local government, parish and district council, I have seen a continuous erosion of independence of our councils by successive governments. The inability of these governments to run their own affairs with any degree of efficiency makes their increasing domination of local government a farce.

Local government elections should be about the performance of each individual council. The unwanted intervention of national politics attempts to reduce the importance of local council elections to a barometer to show Cecil Parkinson when he should advise the Prime Minister to call a General Election.

P. C. Clark,  
193, Silver Street,  
Stansted, Essex

### Child benefit payments

From Mr S. Perry.

Sir.—Malcolm Rutherford finds it hard to see why child benefits are preferable to the old tax benefit (Politics Today, March 18). He seems to have overlooked several points:

Tax benefits or allowances are not available to those who do not pay tax. There is a greater likelihood that a child benefit will find its way into the hands of the mother and be used to feed and clothe children.

The child benefit is a right

for every UK family. A handout is only for the poor and can be felt by some to be demeaning.

There are many people other than the Child Poverty Action Group who favour the child benefit.

Some, like myself, see it as a small but essential step towards a major benefit and tax reform—the tax credit system.

Stephen Perry,  
Prins Frederiklaan 18a,  
2243 HW Wassenaar,  
Netherlands

### Protect the home market

From Mr R. Gerrard.

Sir.—How Robert Edmiston can complain (March 24, S. Korean car imports) about Britain's so-called "immoral" behaviour is a wonder to me.

It is axiomatic that to continue to support a domestic motor industry, this country should put an end to all imports that have a trade advantage over home produced vehicles in this way, regardless of the status of another country.

Recently we have seen Spain coming some way towards reciprocity in these affairs; even this is not enough and is probably a "softer" with prospective EEC membership in mind. To suggest that we should not to S. Korea for increasing British equipment in the past is, to say the least, in bad taste. Any capital purchasing of this nature should presumably have been evaluated for worth/competitiveness in the first instance.

Again, the amount of external debt, as at December 1982, stands at around \$550m and not \$1.5bnd. These figures are easily verifiable.

It is axiomatic that to continue to support a domestic motor industry, this country should put an end to all imports that have a trade advantage over home produced vehicles in this way, regardless of the status of another country.

Impending negotiations with the IMF always trigger off much speculation and over-estimates and can weaken the country's already dimmed economy. The question of devaluation stands out in this play with figures as is demonstrated in the report, including attributions to "senior Guyanese Ministers".

C. E. Joseph,  
3 Palace Court,  
Bayswater Road, W2

You should also know that multilateral lending agencies do not normally reschedule debts and it is not the intention of Guyana to seek such rescheduling.

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To suggest that we should not to S. Korea for increasing British equipment in the past is, to say the least, in bad taste. Any capital purchasing of this nature should presumably have been evaluated for worth/competitiveness in the first instance.

Janet Pickett (Mrs),

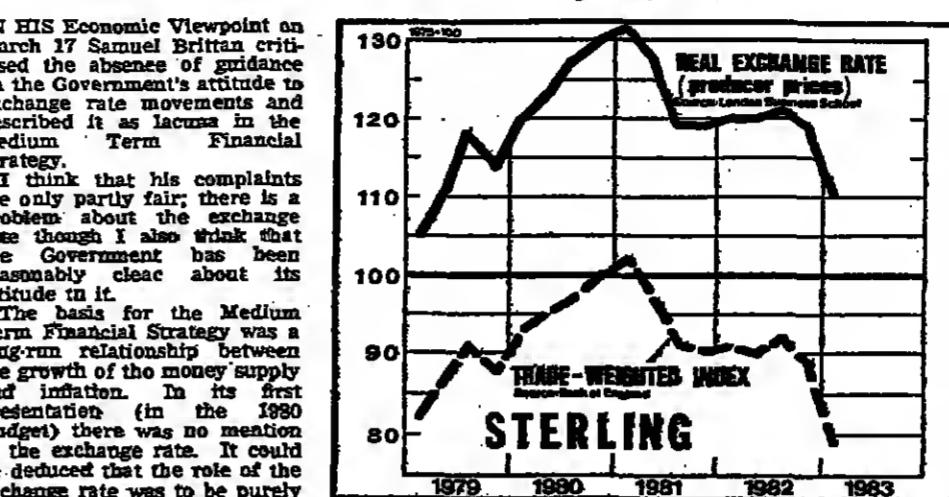
24 Urban Road,  
Leiston,

Suffolk

## UK Economic Policy

# What to do about sterling

By Alan Budd



compromised and allowed the exchange rate to rise as well as considerable over-shooting of the money supply targets. Towards the end of 1980 it started taking deliberate steps to cut interest rates. It has subsequently recognised that movements in the exchange rate are one development to be considered in its conduct of monetary policy.

What does that suggest for the present and future conduct of policy? If the Government wants to opt for a simple life it can choose either an exchange rate target (on the assumption that future shocks will come from the domestic economy) or a money supply target (on the assumption that future shocks will come from overseas).

The Government's current position was stated in the debate on economic policy on January 19. The Chancellor said: "A fall in the exchange rate will have a lasting effect on inflation only if it results from unsound money." The implication is that, provided monetary policy is on course, the Government should not attempt to force changes in the exchange rate due to oil price movements. I believe that is the correct attitude, even if falls in the exchange rate are bound to raise prices in the short term.

However the Government still maintains that exchange rate movements may be an indicator of monetary conditions and we act therefore left with the ambiguity to which Mr Brittan objects. It is an example of the familiar choice between rules which are simple but too inflexible and discretion which allows the Government too much freedom of action.

The more guidance the Government can provide in advance, the better. For the moment it seems clear enough both from its statements and its actions that the Government generally intends to follow monetary targets and will allow the exchange rate to fluctuate. That will continue, let it astray, as it did in 1980, but important lessons were learned in the long run, our inflation rate will be unaffected. If it switched to an exchange rate target, it would have to tighten monetary policy and our inflation rate would have to fall relative to that in the rest of the world.

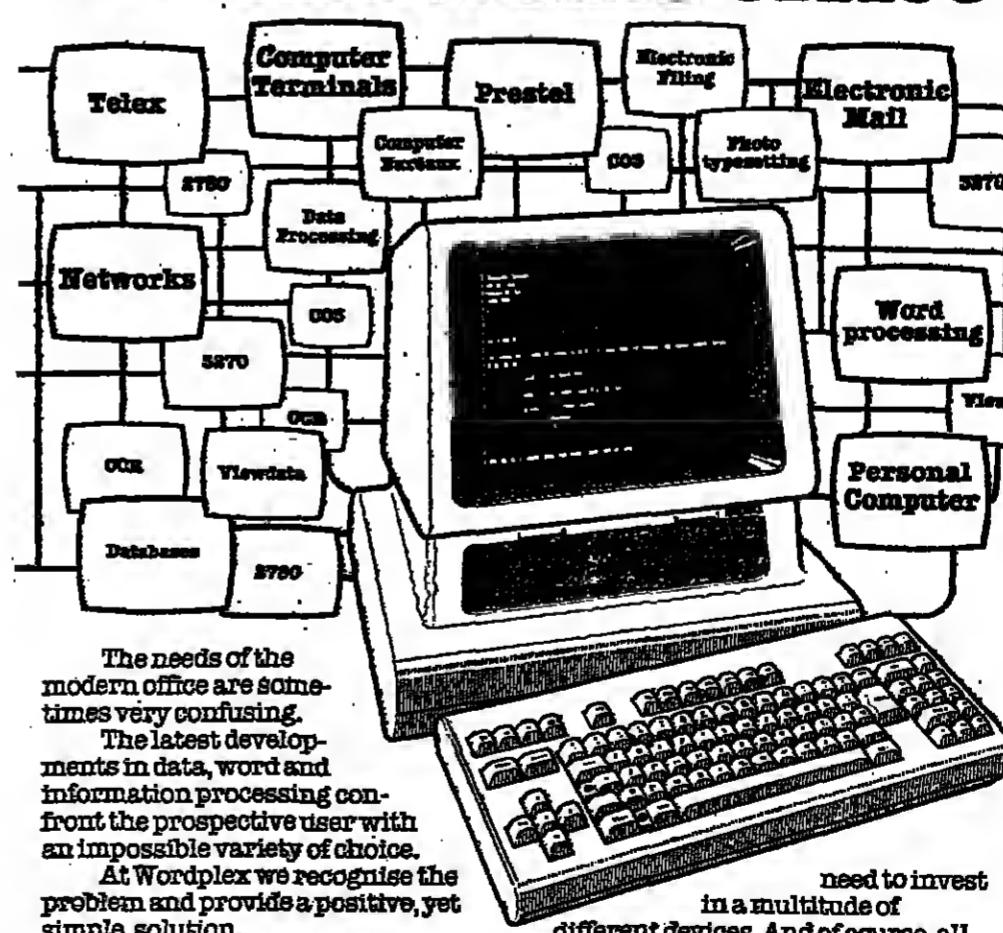
The principles may be fairly simple, but the practice is extremely difficult. Whatever one may know or believe about the

in the event, the Government

Alan Budd is Professor of Economics at the London Business School.

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### True extent of Guyana's debt

From the High Commissioner for Guyana.

Sir.—Your correspondent's estimate of Guyana's debts to multilateral and multilateral agencies and the gross external debt are quite exaggerated (March 23).

The amount of medium and long-term debt owed to bilateral agencies is \$1.523bn and to multilateral agencies \$1.5157.8m. This gives a total of \$2.497.8m which is less than half of the estimate of \$1.8bn.

Again, the amount of external debt, as at December 1982, stands at around \$550m and not \$1.5bnd. These figures are easily verifiable.

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## SECTION II - INTERNATIONAL COMPANIES

# FINANCIAL TIMES

Tuesday March 29 1983

Timber, Building Materials, Heating and  
Plumbing Equipment for the Construction  
and Allied Trades. Northampton 52424.

## Operating earnings surge at Commerzbank

By STEWART FLEMING IN FRANKFURT

FALLING interest rates and a decision to concentrate on more profitable short term lending have led to a surge in the operating earnings of Commerzbank, West Germany's third largest bank.

The bank, however, is not paying a dividend for the third consecutive year, instead it is applying the bulk of its profits improvement, as well as some DM 350m (\$165m) raised through a sale and lease back agreement on some of its properties, to cover loan loss write-offs, increased provisions against credit risks, and adding to equity reserves.

In the parent bank, where assets rose 3 per cent to DM 68.2bn last year, the bank tripled its provisions against possible loan losses and loan write-offs from DM 181.4m in 1981 to DM 593m last year. In the consolidated concern, where assets increased from DM 101bn to DM 108bn, provisions and loan write-offs have been increased from DM 23.5m to DM 76.7m.

Deutsche Bank, the largest of West Germany's commercial banks, is increasing its dividend for 1982. The payout is going up to DM 11 a share from the DM 10 shareholders received in 1981.

Behind the sharp increase in the parent bank's profits was a DM 30m rise to DM 1.4bn in net interest income and a DM 58m rise to DM 505m in commission income.

Several factors contributed to the increase in interest earnings. Falling interest rates last year led to a sharp reduction in the volume of long-term fixed-interest loans which the bank was financing at a loss with expensive short-term funds in 1980 and 1981. At the peak, Commerzbank's non-earning mismatched loan portfolio hit DM 25m. Now that the mismatched

## EBC reaches agreement over Venezuelan bank debt lawsuit

By ALAN FRIEDMAN IN LONDON

AGREEMENT has been reached between Venezuela and the European Banking Company (EBC), a consortium bank, on a lawsuit filed by EBC to recover \$30m of very short-term credits on which the state-owned Banco Industrial de Venezuela had defaulted.

The terms of the settlement are not yet known and will be released early next week. The lawsuit was instituted in Caracas last month by EBC's Brussels arm, after the state-

owned Venezuelan bank defaulted on a total of nearly \$32m on two separate 90-day advances made last September. The \$32m included interest and arrears on a nominal \$30m sum.

EBC (London) and EBC (Brussels) yesterday unveiled their first combined accounts since the two banks were integrated as European Banking Group. Both parts of the group saw a large drop in pre-tax profits, after more than doubled

## Voest-Alpine extends Korf stake

By JOHN DAVIES IN FRANKFURT

VOEST-ALPINE, the Austrian steel and process plant manufacturer, has taken a majority stake in Korf Engineering of West Germany, part of the dismantling of the troubled Korf steel group.

The Austrian concern, which previously had 40 per cent of Korf Engineering, has extended its stake to 66 per cent, with the remaining 34 per cent now in the hands of a bank

consortium.

A majority 51 per cent stake had been held by Korf Stahl, which earlier this year announced composition proceedings for protection against its creditors.

Korf Engineering, which has been regarded as the technological "pearl" of the group, said that the deal ensured that it would remain outside the tangled web of court-

supervised composition proceedings.

It said that its activities had not been affected by the troubles of the Korf group. It saw its position strengthened by Voest-Alpine's move.

Voest-Alpine declined to give any details of the financial arrangements under which it has extended its stake.

## Klöckner profits decline by 25%

By JAMES BUCHAN IN BONN

Klöckner and Co, the West German steel trading and engineering concern, reported after-tax profits down by a quarter last year to between DM 27m and DM 28m (\$11m-12m) as sales

portfolio has been reduced to a "reasonable level."

In addition the bank has been widening its interest margins concentrating on more profitable short- and medium-term lending on the one hand and less expensive customer deposits instead of bank finance on the other.

Gross interest margins have risen from 1.84 per cent on average in 1981 to 2.40 per cent in December 1982.

In the group a recovery from heavy losses by the bank's Luxembourg subsidiary has also added to the bank's earnings.

In the first two months of the current year, Commerzbank says profitability has improved further.

Dr Walter Seipp, the bank's chief executive, says that assuming commission income and the bank's

earnings from its own trading in securities and foreign exchange are maintained, then profits before loan write-offs will be higher in 1983 than in 1982.

However, sales from unconsolidated foreign affiliates rose from DM 1.5bn to DM 1.6bn. Another promising sign came from the small industrial plant division, which started the current year with DM 3.66bn on its order book.

The company said, however, that with 1983 "so heavily burdened with uncertainty," it had decided to mark down net earnings to prevent delayed effects in the current year.

Herr Henle confirmed that Klöckner and Co had also provided assistance for Klöckner-Werke, which passed through serious cash shortages in the winter, by making immediate payment for deliveries. He said this amounted to assistance of some DM 400m at current interest rates over a year.

He specifically cited the need for expanded bank powers in the areas of securities, real estate, travel agencies, insurance and data processing.

Mr Isaac's comments follow the partial deregulation of financial services in December, causing fundamental changes in the structure of commercial banks, securities firms and insurance companies and

bringing down big established barriers between different institutions.

Last weekend he told the bankers the term "bank" should perhaps be redefined to include any institution that offers either cheque accounts or any type of federally insured deposit.

Companies that offer financial services should be permitted to own or affiliate with banks, Mr Isaac said.

The FDIC chairman also called for consolidation of the three major federal agencies that regulate financial services activities. He said the agency is considering additional disclosures on matters such as "insider lending" practices and enforcement actions taken by regulators.

"We are attempting to turn the spotlight on marginal, high risk banks. We believe this will deter undesirable banking practices and destructive competition," he said.

## HDW board approves Hamburg shipyard cuts

By OUR FRANKFURT CORRESPONDENT

A PLAN for drastic cutbacks at West Germany's biggest shipbuilding group - Howaldtswerke-Deutsche Werft (HDW) - was approved yesterday by majority vote of the concern's supervisory board.

The vote took place as workers staged strikes and protest demonstrations at shipyards in Hamburg and Kiel.

Under the management's plan, about a third of the 11,000 workers would lose their jobs. Shipbuilding would end entirely at the group's yard in Hamburg, which would concentrate on ship repairing and engineering.

Workers at HDW have been calling on the West German Federal Government to take action to save jobs, but their pleas so far have fallen on deaf ears.

HDW is 74.9 per cent owned by Salzgitter AG, the steel and industrial concern which is, in turn, owned by the Federal Government.

The remaining interest in HDW is held by the State Government of Schleswig-Holstein.

The crisis at HDW has come to a head only weeks after the ruling

coalition of Christian Democrats and Free Democrats was returned to power in Bonn and after the Christian Democrats were re-elected in Schleswig-Holstein.

Under the cutbacks, 2,000 of the 4,000 shipyard jobs of HDW at Hamburg would be axed, while in Kiel - the capital of Schleswig-Holstein - about 1,500 of the 7,000 jobs would go.

The city of Hamburg, which is controlled by the Social Democrats, has joined shipyard workers in voicing protests against the plan.

The employees have been staging intermittent stoppages since the cutbacks became known recently and yesterday sent protest groups to the city of Salzgitter, where the supervisory board is to

consider the group's future.

## U.S. Shoe boosts sales to \$383m

By Our Financial Staff

U.S. Shoe Corporation, the major shoemaker, importer and retailer, has shown increased earnings in the fourth quarter and year ending January 29. But it warns that results in the current quarter will be moderated by the costs of major expansion plan.

For the fourth quarter, the Cincinnati-based group earned \$27.88m or \$2.51 a share compared to \$22.01m or \$2.01 in the previous comparable quarter. Sales also showed strong growth, rising by nearly 25 per cent to \$383.5m from \$308.4m.

For the year, earnings edged ahead from \$88.76m or \$5.33 a share to \$90.12m, or \$5.43 a share, up revenues of \$1.25m, against \$1.09m.

Earnings in 1981 were boosted by extraordinary gains of 18 cents in the fourth quarter and 34 cents in the year from the disposal of assets. The latest quarter benefited from last-in, first-out (LIFO) inventory valuation adjustments which lifted profits by 4 cents a share against 21 cents a share last time.

For the year, however, LIFO accounting reduced net earnings by 17 cents a share against 21 cents

## Optimism at Triumph-Adler

By Our Financial Staff

TRIUMPH-ADLER, the office electronics group acquired by the Volkswagen motor group three years ago, expects losses for 1982 to decline to about DM 150m (\$62.5m) from the DM 447m deficit incurred in 1981.

The company said yesterday that the losses for last year would shrink to about DM 50m after the cancellation of VW of DM 100m of debt repayments. Debt repayment waivers by VW in 1981 reduced that year's deficit to DM 197m.

## FDIC chairman in call for reform of U.S. banking laws

By OUR FINANCIAL STAFF

A MAJOR overhaul of U.S. banking laws, regulations and deposit insurance requirements has been urged by Mr William Isaac, chairman of the Federal Deposit Insurance Corporation.

He told a meeting in San Diego of the Independent Bankers Association that banks should be permitted to engage in a much broader range of financial services than is possible under current law.

He specifically cited the need for expanded bank powers in the areas of securities, real estate, travel agencies, insurance and data processing.

Mr Isaac's comments follow the partial deregulation of financial services in December, causing fundamental changes in the structure of commercial banks, securities firms and insurance companies and

stifications would be supervised by the Securities and Exchange Commission and consumer matters would be handled by the Federal Trade Commission.

Mr Isaac repeated his call for more public disclosure by banks so that depositors can properly evaluate an institution's financial condition.

The FDIC chairman also called for consolidation of the three major federal agencies that regulate financial services activities. He said the agency is considering additional disclosures on matters such as "insider lending" practices and enforcement actions taken by regulators.

"We are attempting to turn the spotlight on marginal, high risk banks. We believe this will deter undesirable banking practices and destructive competition," he said.

Under Mr Isaac's plan, all securities activities by banks or thrift institutions would be supervised by the Securities and Exchange Commission and consumer matters would be handled by the Federal Trade Commission.

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## European Banking Group

### European Banking Company SA Brussels

### European Banking Company Limited

Combined Balance Sheet as at 31st December, 1982

	\$000
Cash in hand, balances with bankers and money at call and short notice	207,344
Bank certificates of deposit and promissory notes	169,889
Other deposits with banks	175,893
Investments	30,771
Loans and advances maturing within one year	1,019,654
Loans and advances maturing after one year	2,351,103
Long-term investments	67,245
Other assets	130,665
Taxation recoverable	1,387
Net investment in finance leases	17,042
Fixed assets	2,571
	4,173,564

### LIABILITIES

Current and deposit accounts	3,763,387
Other liabilities	229,223
Dividends payable	2,980
Current taxation	2,372

### SUBORDINATED LOAN NOTES

	15,000
	160,602

### SUMMARY OF TOTAL RESOURCES

Shareholders' Funds	160,602
Subordinated loan notes	15,000
Undrawn subordinated standby lines of credit from shareholders	88,528

### BOARDS OF DIRECTORS

P-E Janssen Chairman	R. Nelissen




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## INTERNATIONAL COMPANIES and FINANCE



Extract from Accounts at 31st December, 1982

	1982	1981
£000	£000	
Issued Capital	10,800	10,800
Retained Profits	11,279	9,790
Subordinated Loans	12,388	10,479
Deposits	581,637	431,314
Loans	375,540	281,666
Total Assets	631,605	480,023
Profits before Taxation	2,669	3,054
after Taxation	2,137	2,703

## Japan International Bank Limited

**Shareholders**  
 The Fuji Bank Daiwa Securities  
 The Mitsubishi Bank The Nikko Securities  
 The Sumitomo Bank Yamaichi Securities  
 The Tokai Bank

107 Cheapside, London EC2V 6BR.



## IRELAND

U.S. \$50,000,000

Floating Rate Notes Due 1988

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from March 29, 1983 to September 29, 1983 the Notes will carry an Interest Rate of 9 1/2% per annum. The interest payable on the relevant interest payment date, September 29, 1983 against Coupon No. 5 will be U.S. \$5,079.17 per Note.

Agent Bank:  
 Morgan Guaranty Trust Company  
 London

General American Oil Company  
 of Texas  
 has been acquired by  
 Phillips Petroleum Company

The undersigned acted as financial advisor to General American Oil Company of Texas in connection with this transaction and as Dealer Manager of its self-tender offer.



The First Boston Corporation

March 10, 1983

## Second-half slowdown in growth at MUI

By Wong Sulong in Kuala Lumpur

MALAYAN United Industries (MUI), the diversified investment group, has reported an 8 per cent rise in pre-tax profits to 84.1 ringgit (US\$22m) for 1982, with second-half growth slowed down by the recession.

At half-way MUI, which has interests in property development, hotels, banking and manufacturing, recorded a 30 per cent advance to 30m ringgit.

While the group's hotels, banking and cement manufacturing activities performed satisfactorily, the 77 per cent owned sugar refining subsidiary, Central Sugars, saw a 39 per cent decline in pre-tax earnings to 20.4m ringgit, as a result of increased operating costs and lower prices.

MUI is currently negotiating with the government-owned Pernas group to sell off the sugar refining operations of Central Sugars.

MUI is paying a final dividend of 4 cents on enlarged capital of 34m ringgit, making 6.5 cents for the year.

## Kuok brothers seek listing for Pelangi

By Our Kuala Lumpur Correspondent

The Kuok brothers, one of South-East Asia's wealthiest Chinese families, are seeking a listing on the Kuala Lumpur and Singapore stock exchanges for yet another of their business operations, Pelangi, the housing development company.

Last year, the brothers floated Federal Hotel Mill, and the Rasa Sayang Hotels on the two exchanges, in addition to their control of such listed companies as Peris Plantations, Rahmas Hydraulic, and Shangri-La Hotel. Pelangi, which has a paid-up capital of 5m ringgit, divided into 108m shares of 50 cents each, will issue another 26.5m shares for public subscription. The 50 cents shares will be priced at 80 cents each.

## INTERNATIONAL APPOINTMENTS

## Promotions at General Motors

GENERAL MOTORS CORP. is making some promotions following the retirement of Mr Robert J. Cook, vice-president and general manager of Oldsmobile division, on April 1. Mr Joseph J. Sanchez, vice-president and managing director of General Motors do Brasil, SA, succeeds Mr Cook at Oldsmobile. Mr Clifford J. Vandeveer, executive director, manufacturing and assembly operations, passenger cars-Europe for Adam Opel AG, has been elected a vice-president and named managing director of General Motors do Brasil, SA, succeeding Mr Sanchez.

• GTE ELECTRIC PRODUCTS has expanded its precision materials group through the addition of a division which

## Japan to relax rules on the issue of foreign bonds

By YOKO SHIBATA IN TOKYO

JAPAN'S Ministry of Finance is shortly to relax restrictions on the issuing of foreign bonds by City banks so that they can diversify their fund-raising on overseas markets and increase their fund-supply for their long-term loans to developing

Overseas subsidiaries of City banks, the national commercial banks, have been allowed to issue foreign currency denominated bonds since October 1979. However, the use of the funds raised this way is strictly regulated by the ministry.

Under the current system funds raised by the bonds can be used by the bank's overseas subsidiary which floated them and can only be extended to overseas corporations.

Fuji International Hong Kong

plans to float \$100m of 10-year bonds on the Eurodollar market.

Fuji International Hong Kong

will advance the proceeds of

the bonds to its London subsidiary as loans. Fuji Bank's

London subsidiary will then use

the funds in medium and long-

term loans to sovereign bor-

rowers and foreign corporations.

Other Japanese City banks

such as Mitsubishi and Sumit-

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follow suit.

Japanese City banks have

found it increasingly difficult to

float medium and long-term

bonds. Of their overseas lend-

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maturities of one year or less)

are reported to account for

about 50 per cent. Long term

bonds, with maturities more

than 7 years are estimated to

account for 40 per cent.

Presently the banks' overseas

subsidiaries are limited to cer-

tificates of deposit with

maturity of five years to meet

long-term loans, so they have

been resorting to borrowing on

Eurodollar market with

maturities of two years with the

consequent expense of interest

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Under the eased standards

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## Cape Wine monopoly findings rejected

By Our Johannesburg Correspondent

## INTL. COMPANIES &amp; FINANCE

## Newspapers in battle for sales in South Africa

BY OUR JOHANNESBURG STAFF

EVERYONE KNOWS that South Africa's newspaper market is overtraded. No fewer than 21 dailies compete for a combined circulation of 1.2m, while 12 weeklies—not to mention two dozen national magazines and the usual range of trade journals—enjoy total sales of about 1.7m.

Johannesburg has six daily papers of which only one—the afternoon Star—makes significant profits, largely from a bulky section of classified small ads. The Sunday Daily Mail (RDM), which is probably the South African paper best-known abroad, is losing about R7m (£6.5m) a year.

The shakeout has already begun. In the past month two small Afrikaans-language dailies in Pretoria have folded and Die Transvaler, which used to be the Transvaal flagship of the ruling National Party, has been taken off the streets of Johannesburg and transferred to the Pretoria afternoon market.

It is clear to everyone in the industry that this is the first of the inevitable changes. But the attitude of the various companies is neatly summed up by Mr. Hal Miller, managing director of the Argus Group (whose flagship is the Star). He says: "We think there are too many newspapers, but we're not about to get rid of any of ours."

There are of course the usual emotive reasons for not wanting to close a newspaper, but on top of these each of the publishing groups has worried that a decision to take one of its titles off the streets would create an opening for a commercially—and politically—hostile competitor.

The best example of working of this dilemma at the moment is in Johannesburg, where the RDM, which used to be the

most outspoken and articulate critic of Apartheid and the National Party Government, has been slipping badly in recent years.

The RDM's failure to establish a cohesive readership profile has been disconcerting to advertisers, who now account for more than half the RDM readership.

• To convert the RDM into a business-oriented daily paper (SAAN has already agreed with a commercial division of the Financial Times).

• To set up a single national morning paper, perhaps together with the RDM as well as SAAN's morning dailies in the coastal cities, employing a system of regional editions. The possible savings on staff and administration are substantial.

SAAN's operating profit declined to R6.8m last year, from R12.5m in 1981, and that profit was dependent on the Sunday Times and the Financial Mail.

Among the other groups, Perskor is the most troubled. Its operating income slumped to R3.8m in the six months to last December, from R6.8m in the same period of 1981. Roughly a quarter of its earnings are believed to have come from its half-share in Rapport, a successful Afrikaans Sunday newspaper, and almost all the rest from lucrative printing contracts (many from the Government), a book division and magazines.

Perskor's main rival, Nasionale Pers, although the smallest of the four main newspaper groups, has recently emerged as the most dynamic and successful.

Middle-class English-speaking Transvalers are no longer so reluctant to admit that they buy the Citizen, whose editorial line is generally, though not always, pro-Government.

SAAN has said that it is currently assessing what to do. Journalists and others in the business in Johannesburg



believe that the company has three main options:

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• To set up a single national morning paper, perhaps together with the RDM as well as SAAN's morning dailies in the coastal cities, employing a system of regional editions. The possible savings on staff and administration are substantial.

SAAN's operating profit declined to R6.8m last year, from R12.5m in 1981, and that profit was dependent on the Sunday Times and the Financial Mail.

Among the other groups, Perskor is the most troubled. Its operating income slumped to R3.8m in the six months to last December, from R6.8m in the same period of 1981. Roughly a quarter of its earnings are believed to have come from its half-share in Rapport, a successful Afrikaans Sunday newspaper, and almost all the rest from lucrative printing contracts (many from the Government), a book division and magazines.

Perskor's main rival, Nasionale Pers, although the smallest of the four main newspaper groups, has recently emerged as the most dynamic and successful.

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## UK COMPANY NEWS

## Glynwed falls to £13.7m as overseas profits tumble

A GAIN in UK trading profits achieved in 1982 has been more than offset by a drop in the overseas contribution and the total for the year emerged lower at £22.75m against £24.75m. The UK trading profit rose from £12.64m to £17.68m and the overseas profit fell from £12.14m to £6.07m.

After interest charges almost doubled from £5.7m to £10m, pre-tax profits for the year to December 25 1982 fell by £5.5m to £13.75m. Turnover of this engineering and building products group moved ahead from £56.06m to £44.3m.

At the halfway stage — when profits were ahead at £16.4m (£6.28m) — the directors predicted that second half profits would exceed those of the first. But they said that unless there was a marked improvement in the economic situations of South Africa and the U.S. it would be difficult to match profits for 1981.

The final dividend has been held at 4.5p net which maintains the dividend at 3.5p. Earnings per 25p share were 13.5p. Earnings per 25p share were 13.5p. Earnings per share from 18.5p to 14.5p on a net basis and from 20.6p to 19.45p on a nil basis.

### HIGHLIGHTS

Lex looks at the results of three major companies which reported yesterday. A poor performance overseas coupled with a sharp rise in interest charges left the pre-tax profits of Glynwed down from £19.2m to £13.7m for the full year. The column moves on to Delta Group where taxable profits have moved ahead from £12.64m to £17.68m, but the overseas profit fell from £12.14m to £6.07m.

Mail order group Freemans reported a 51 per cent drop in full year profits to £6.4m and Lex assesses the company's position for the coming year. Finally the column briefly comments on the joint venture set up by Lear and Smith Industries and its prospects for further growth through the 1980s.

In their interim statement the directors pointed out that interest charges had risen by £2m, some of which concerned the Durapipe acquisition towards the end of 1981 — most of the rest related to overseas investments.

A breakdown of total profit for the year by division shows profit for building and consumer products £8.41m (£7.86m); steel and engineering £8.03m (£5.35m); stockholding and distribution £1.06m (loss £704,000); other divisions and trading companies £17.68m (£12.64m); overseas operations — houses and industrial appliances £5.77m (£5.21m); steel and engineering £2.29m (£2.01m).

Pre-tax profits were struck after interest and associate losses of £16.00m against previous profit of £18.700.

The amount of £2.26m to £2.26m share of £1.34m and there were extraordinary debits this time by division, leaving attributable profits down from £12.17m to £7.35m.

On a current cost basis pre-tax profits were reduced to £27.6m (£24.08m) and net earnings per share were 6.35p (11.42p).

See Lex

## Midland sees 'favourable trend'

SIR DONALD BARRON, chairman of Midland Bank, tells shareholders in its annual statement that the group's objective is to ensure that its assets are profitably rewarded, that its costs are firmly controlled and that, with its wide geographical spread, it gives the best possible service to its many millions of customers.

"The laying of the foundation for our strategy had the effect of creating a profits and earnings plateau during 1980 and 1981; our business plan is to move forward from the firm base we have now established. In the absence of favourable factors, the trend will continue to be favourable," Sir Donald says.

As reported on March 11, the group increased its pre-tax profits for 1982 by 8 per cent to £251.5m despite a £52.6m rise in bad debt provisions. The year's dividend was raised by 1.5p to 25.5p net on stated attributable earnings

per share of 85.8p (75.2p) basic.

On the international risk faced by the bank Sir Donald says: "It is not possible to be in the international banking business without risk, however careful the assessment.

"It has to be remembered, too, that these international loans were, to a large extent, the counterpart of the huge recycling of surplus income of oil producers over the past decade.

"If the international banking community had not acted as the agent for these transfers, a very serious imbalance would have arisen in the world's money system, and international trade, including very substantial exports by our customers, would have been greatly impeded."

And turning to the commercial risks Sir Donald tells shareholders: "The recession continues to claim victims both among our business and our

personal customers.

"Our policy in dealing with customers who face problems is to assist in every way to help to overcome these, so long as there appears to be a viable business outcome. This has required the further development of banking management skills.

At the year end advances to customers amounted to £34m (£27.65m), and there were liquid assets of £8.68m (£8.79m) which included coin, bank notes, cash in hand, central bank and gold of £1.47m (£1.15m) and money at call and short notice £4.79m (£5.02m). Customer current deposit and other advances came to £44.23m (£37.78m).

During the year there was an increase in working capital of £41.1m (£56.6m decrease) including a rise of £6.50m (£4.09m) in advances, instalment finance and leased assets.

## J. & H. B. JACKSON p.l.c.

Highlights from the Statement by the Chairman, Mr. P. J. White.

The trading profit for the year ended 30th September, 1982 was £2,510,000 (1981: £2,758,000) and a profit was also realised on sales of listed investments of £626,000 (1981: £221,000). These figures were subject to a taxation charge, after deducting tax transfer of £90,000 (1981: £74,000).

The Directors are recommending a final dividend for the year of 10.00p (1981: 11.60p).

### FORGING DIVISION

The lower level of order intake to which I referred last year has continued, with the result that profits were reduced from the previous year's record figures. This trend has continued into the present year and although, at the present time, there are some signs of improvement it is from a low level and will not prevent the first six months of the figures from being lower.

### MERCHANTING DIVISION

The improvement in demand for ferrous metal last spring proved short-lived and was followed by a lull both in demand and price down to a very low level. Distribution of cans and also engineering and electrical tools has been and still is suffering from intense competition and profit margins are extremely tight.

In the conditions that have prevailed during the past financial year I feel that the results of this division were quite creditable.

### ENGINEERING DIVISION

The improvement in results from the engineering division came about entirely from rationalisation. During the year we sold The Cinematograph Engineering Co. Limited, at the end of the year we

closed our fabricating company, and as you already know we have since the year end sold our presswork and metal finishing company, Haynes, Ford & Elliott p.l.c. This division now consists of two companies which are well equipped with the latest machine tools to cope efficiently with any upturn in demand.

### PURCHASE OF OWN SHARES

The Companies Act 1981 introduced provisions enabling public companies to purchase their own shares out of distributable profits. Your company continues to have a strong balance sheet with considerable liquid resources. It is well-placed to take advantage of both an improvement in trading conditions as well as any investment opportunities which may arise. Your directors feel that the company's cash resources exceed any reasonably foreseeable requirements and they believe that the purchase of the company's own shares at the right price level could benefit the company and thereby, its shareholders. Accordingly, your directors are seeking your approval for the purchase of up to ten per cent of each of the issued preference share capital (within the specified range of 70-110p) and ordinary share capital (within the range of 30-70p) over an eighteen month period.

### GENERAL SITUATION

With a low level of demand in virtually every area of the Group there was little opportunity for profitable investment therefore we increased our investments in quoted securities, with the result that at the year end, these investments plus cash totalled £8.7 million. There are now some tentative signs of a pick-up in demand but, unless this improvement is sustained, I would not expect our trading profits to equal last year's. There will however be substantial profits from the sale of quoted investments.

## Freemans hit by rising costs and bad debts

NO IMPROVEMENT has been shown by Freemans, the mail order business, in the second half of the year. The increase in sales was insufficient to offset the rise in costs and the bad debt has increased sharply for the second successive year.

Profit before tax for the second half came to £13.2m to make £8.35m for the year ended January 1 1983, this electrical equipment, fluid controls, metals and resources trading company finished with £14.5m profit compared with a previous £12.7m.

The dividend is cut, however, from 3.64p to 3.4p net per 25p share with a reduced final distribution of 1.82p (1.22p).

As regards current trading conditions demand in the UK for electrical equipment and fluid controls has maintained the improved levels evident in the latter part of 1982, with metals remaining depressed.

Directors say there is, as yet, little evidence of any general recovery in the UK economy and in addition prices in some areas have come under severe pressure. They add that there is no sign yet of any recovery in the Australian and South African markets.

At the interim stage group profits were ahead from £8.44m to £7.55m and although directors expected full-year figures to be higher than 1981, they said that trading conditions both at home and overseas were likely to remain difficult in the second half.

The directors say now that "intense rationalisation" continued throughout the 12 months, results of which showed through a jump in a pre-tax advance from £7.6m to £17.2m, though the level of profits was still

## UK profit upsurge keeps Delta ahead

### DIVIDENDS ANNOUNCED

	Current payment	Date	Corrs.	Total	last
			spending for	div.	year
Business Computer	1	May 23	1	1	4.93
Charterhouse Group	3.25	July 1	1.82	3.18	3.64
Early's of Witney	1	—	1.49	1.82	1.8
Freemans	2.25	June 5	2.26	4.15	4.15
Good Relations	2.1	July 7	2.15	4.35	7.35
Jamesons Chocolates	3	May 16	3.5	5	4.8
Low & Bonar	3	June 9	2	5	7
Newman-Tunks	1.65	May 19	1.65	—	5.1
Second City Props	0.8	April 29	0.64	—	7.5
South African	—	—	6.5	6	7.5
Witney	—	—	—	—	23.00
					23.00

\*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM Stock.

trials, directors state.

Rationalisation of the metals interests to produce a smaller but more effective proportion of the group's activities continued.

The overseas division was reorganised in October into a new management structure with the overseas related companies grouped as investments. The year started well but by June recession had hit hard in Australia and South Africa, where most of the division's sales are based, and results in the second half were poor.

Pre-tax profits were struck after rationalisation and redundancy costs of £4.7m (£3.7m) relating to continuing businesses, affected by a full provision against a bad debt of £1.3m.

Share of profits of associates contributed £4.44m (£3.64m) and interest charges took £13.64m, compared with £13.06m. Tax amounted to £1.65m, against £10.45m on minority interests and £22.00m (£29.75m).

Preference payments took £10,000 (same), extraordinary debts £1.2m (£29.000), and after ordinary dividends of £4.85m (£5.2m) there was a loss of £1.5m (£1.96m) which was covered by a transfer from reserves.

Earnings per share are shown as 3.4p (0.8p) and there was a £28.000 loss (£1.18m profit) from the metal side not included in the results.

On a CCA basis the pre-tax figure is reduced to £2.3m (£2.07m). See Lex

## Markheath £2m placing: capital restructure

BY CHRISTOPHER CAMERON-JONES

Markheath Securities, the property development company, is raising almost £2m by way of a placing and simplifying its capital structure.

At the same time the directors and family holdings in the company are to be reduced to around 55 per cent by way of a vendor placing.

Following the placing group assets will be £3.3m and net tangible assets will be up 41 per cent to £2.5m.

Arrangements are in hand for Sheppards & Chase to buy from Mr P. A. Bobroff, the chairman and managing director, and Mr G. A. Springer, a member of family Mrs C. A. Kakko, 1,329 new shares at the same price realising £1.68m.

Under the capital reshaping scheme convertible preferred shares of 25p are to be converted into an equal number of ordinary shares. This will be £1.825p that otherwise would have been paid.

The directors intend to pay a total of not less than 9.75p for the current year on the new shares in issue to 15.23m.

The placing involves the issue of 1,65m new ordinary shares at 12.1p and the net proceeds of £1.9m will be applied to reducing borrowings. Debt has risen sharply since the year end from £2.33m to £5.37m, compared with shareholders' funds of £4.6m, because of spending on site purchases.

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The directors intend to pay a total of 15p per share, compared with the 6.825p that otherwise would have been paid.

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See Lex

## Schroders

The Earl of Airlie, Chairman of Schroders plc, reports on 1982

The disclosed consolidated profit of the Group was £15,385,000 compared with £15,568,000 in 1981. This result includes capital profits of £8,770,000 compared with £8,684,000 in 1981.

The Directors are recommending the payment of a final dividend of 12p per share which, together with the payment made last October, makes a total of 15p per share, representing an increase of 11 per cent over 1981.

In the United Kingdom, consolidated profits of J. Henry Schroder Wagg & Co. Limited and its subsidiaries were materially higher than those for the previous year. Banking division earnings were maintained at a high level, despite a material increase in provisions made against both sovereign and commercial risks. In the corporate finance division, net profits were substantially higher, with a greater contribution from the eurobond market.

The investment division had an excellent year and funds under management showed a substantial advance. Schroder Leasing Limited again made a significant contribution to Group profit although at a lower level than 1981.

Schroder Assurance and Investment Holdings Limited continued to expand its business both in the United Kingdom and overseas.

Schroder Investment Company Limited had another successful year and realised substantial capital profits. We have continued to pursue the policy of

devoting a substantial proportion of our capital resources to portfolio investment.

Profit of our United States companies declined from the previous year's record level, being, part, adversely affected by loss of interest on certain non-performing loans and by additional provisions for loan losses.

While banking activity continued along traditional lines, more emphasis was placed on the provision of lease financing facilities and specialized funding for clients. Trust and fiduciary activities continued at a high level. The investment management and venture capital activities were further expanded.

## UK COMPANY NEWS

## Better trend at Low &amp; Bonar

COMPARED with just £64,000 in the first six months, against £1.7m in the second half pre-tax profits of Low & Bonar, the packaging, engineering, textiles and travel group, were well ahead at £3.46m, but the £3.83m total for the year ended November 30, 1982, was down on the £5.1m total for 1981.

A final dividend of 3p (3p) net per 50p share brings the total to 5p, compared with 7p and 10p for the 12 months increased from £166,000 to £173,576.

All four of the group's divisions improved considerably over the first six months of the year and all regions, except North America, have done better, the directors state.

The Flotex carpeting subsidiary swung back into "consistent profit" after earlier technical problems with new plant. Some factors are also seen to play a part with both packaging and travel benefiting from the second six months.

Commenting on the results Mr Brian Gilbert, chief executive, says that one of the satisfactory aspects of the second half—compared with the first—is that the major technical problems which faced Bonar's Flotex have been overcome and that this company has made worth-while profits each month since August 1982.

An analysis of the year's turnover and profits shows: packaging £80.27m (£72.3m) and £85.000 (£1.61m); engineering £49.44m and £11.23m (£89.000); textiles £49.57m and £3.18m (£4.54m); travel £6.02m (£5.65m) and £22.600,000 (£541,000 profit); Parent company interest and charges not otherwise allocated £1.76m.

A geographical analysis of the same figures shows: UK/Europe £86.83m (£56.67m) and £30.100 (£3.61m); North America £51.77m (£42.77m) and £22.000 (£923,000); Africa £3.37m (£3.37m) and £4.51m (£4.65m); Pacific £7.79m (£4.77m) and £22.300,000 (£229,000 loss).

Pre-tax figure included associate earnings of £1.05m against £173,000. Tax charge, made up of UK and overseas, took £201,000 (£2.65m) and minority interests debited £446,000 (£531,000).

After an extraordinary debt of £2.97m (£171,000 credit) there was a loss of £2.67m (£2.08m profit).

Directors say that the higher than forecast cost of extraordinary items arose from a decision to accelerate the restructuring, cost cutting and loss elimination programmes. They add that substantial extraordinary profits should arise in the future from disposals of surplus assets.

Dividends will absorb £714,000 (£598,000), leaving the loss for the year at £3.83m (£1.09m profit). Earnings per

## BOARD MEETINGS

The following companies have called dates of board meetings to the Stock Exchange. Such meetings are usually for the purpose of considering dividends. Companies which are not available as to whether the dividends are interim or final, or the date of payment, are given in brackets.

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## Charterhouse edges ahead to £22.9m

WITH second-half figures showing an improvement from a restated £12.02m to £13.07m, Charterhouse Group, the investment and banking concern, ended 1982 with pre-tax profits marginally ahead at £22.86m, against £22.56m previously.

Earnings per 25p share, however, were from 4.89p to 5.00p, largely as a result of a lower tax charge of £6.6m (£11.31m), reflecting both a reduction of highly taxed profits from oil and overseas investments and the group's continuing ability to make use of available tax losses.

After an unchanged interim dividend, the final is raised to 5.25p, up from 5.00p, after payment of 5.175p (4.925p).

Profits from investments in manufacturing companies rose substantially from £3.94m to £7.72m. The figures reflected good results from the Newark companies, a first time contribution from Coloroll and a greatly improved performance by the Charcon companies.

Profits from companies in service industries advanced from £2.50m to £3.16m, following fur-

ther investment in P. J. Burke (civil engineering contractor) and continued growth from the French pharmaceutical services company, Groupe Expand.

Oil exploration and production profits fell from £4.89m to £3.65m. On September 14, 1982, the group reduced its holding in Charterhouse Petroleum by 25.4 per cent to 18.2 per cent and accordingly, from that date, it ceased to equity account the results of that company.

Charterhouse Japet, the group's banking subsidiary, reported a significant increase in its disclosed profit from £5.98m to £7.47m—after transfer to loan reserve. The corporate finance department was particularly active in the year, including the acquisition and leading the UK institutions' acquisition of F. W. Woolworth.

Although development capital profits dropped from £13.31m to £9.72m, results would have been in line with the previous year but it was deemed prudent to provide against a debt arising from the sale of Napeolour and shares in Charterhouse.

After a deduction of 5.74m (£7.69m) for the cost of dividends, the retained surplus emerged at £12.83m, against

transfers to other reserves, probably originating in 1981, after tax increased by 2.2 per cent.

For profit read disclosed profit. The sharp increase in revenue from manufacturing investments, combined with the state of the new issue equity market, must be welcome.

Charterhouse is contemplating some float-offs at a Spring Grove. The £1.7m (25.3m) of Charterhouse Petroleum was clearly good for the balance sheet, but the 25.4 per cent—50 per cent—and the company claims it has no regrets, despite the budget's help to oil exploration companies.

Unallocated central costs for the year were up by £0.3m to £1.3m, while interest payable rose from £8.6m to £9.39m. After tax and minority interests, profits before exploration and transfers to other reserves, probably originating in 1981, after tax increased by 2.2 per cent.

Currency translation profits advanced from £1.55m to £2.62m and there were also extraordinary credits of £3.36m (£4.43m debitor) arising from the sale of Napeolour and shares in Charterhouse.

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## Good Relations profits jump 90%

"It would not be a particularly large acquisition, and it would be our intention that the largest proportion of the price paid would be in shares," he stated.

"Obviously, I can't pretend we will continue to grow in this sort of a business, but I consider we will continue to get our fair share of the business," he said.

## • comment

Unlike past experience companies are sustaining, or increasing, spending on agency public relations in the current recession. This is reflected in a 42 per cent jump to near £2m in fee billing at Good Relations.

A final dividend of 2.1p makes a total of 3.5p net per 10p share for the period. This is compared with a forecast of 2.5p made at the time of the placing in December 1981. The directors propose a one-for-two scrip issue.

Turnover expanded by 31 per cent from £2.59m to £3.3m and the pre-tax figure included investment and other income of £10.40m, against £7.00m.

A final dividend of 2.1p (£3.5p) earnings per share is shown as 7.3p (3.5p).

A number of important new clients were acquired in the first three months of the current year to bring the total of retained clients to 70, against 60 at the same time last year. "It is therefore anticipated that the current year will show a satisfactory turnover," directors say.

Directors will be proposing, at the annual meeting, both executive share option scheme and a savings-related share option scheme.

Mr Tony Good, chairman, said last year he was involved in negotiations which could lead to the acquisition of another public relations company.

## Overseas investment by Scottish Life

Scottish Life Assurance last year invested over one quarter of the £27.3m of new money available for investment in North American equities and a further 9 per cent in Far Eastern equities.

He points out that the two come together only when industrial companies raise new capital for the purchase of fixed assets or stock, and there was no evidence that any viable company wishing to raise money had failed to do so through lack of industrial support.

Scottish Life participated in many of the new issues made but found that demand fell short of the money available.

Scottish Life in investing abroad was exercising its proper responsibilities to policyholders by seeking the best returns and reducing risk by diversification.

The company invested just 4 per cent of its new money in UK equities last year, but put 20 per cent into property and one-third in fixed-interest securities to match its guaranteed liabilities.

Total funds of Scottish Life rose by more than 50 per cent from £4.97m at the end of 1982. Premium income declined by over 11 per cent from £75.7m

to £73.3m from a drop by half in single premiums. Investment income climbed 15 per cent from £8.2m to £9.4m, while claim payments were one-third higher at £21.1m.

Mr Eddie referred to the report by Professor Jim Gower on investor protection and argued that it would be a mistake to distinguish between supervisory requirements of linked and traditional life policies. But he believes the view contrary to Professor Gower that the life assurance industry was adequately supervised.

These transactions yielded £66m and £22.5m respectively.

To complement our growing and profitable operations in Europe we have purchased 69% of Handelsfinanz Bank in Switzerland. We have also taken up, at a cost of £10.2m, a 20% share in the International Commodities Clearing House in London.

## Crocker—Longer Term Benefits

Our largest single investment outside the U.K. is our holding in Crocker National Corporation in California.

The Crocker investment is part of a long term plan for the international expansion of Midland Bank Group. After working together for just over a year we are clear that the medium and long term benefits of the Crocker alliance will be substantial.

## The Objective

Our objective is to ensure that our assets are properly and profitably rewarded, that our costs are firmly controlled and that with our wide geographic spread, we give the best possible service to our many millions of customers—personal and corporate around the world.

The laying of the foundation for our strategy had the effect of creating a profits and earnings plateau during 1980 and 1981; our business plan is to move forward from the firm base we have now established. We are confident that, in the absence of unforeseen factors, the trend will continue to be favourable.

Donald Barron

## Midland Bank has met the challenges of 1982: our business plan is to move forward from the firm base we have now established.

Sir Donald Barron, Chairman of Midland Bank plc, comments in his statement to shareholders:

The 1982 profits of the Midland Bank Group, both at the trading and pre-tax levels, show an increase compared with the previous two years, achieved despite the difficulties which banks everywhere faced—in common with industry and commerce generally—as a result of the worldwide recession.

The staff of the Midland Bank Group around the world have met the problems and challenges of 1982 with resilience, skill and loyalty.

## The Results

Profit before taxation amounted to £251.4m against £232.2m last year; an increase of 8%, achieved despite higher charges for provisions against possible bad debts of £196m compared with £113m in 1981.

There was a significant improvement in the trend of costs following the savings and productivity reviews carried out during 1981 and 1982; we expect this trend to continue.

## International Risk

As a major international banking group it is inevitable that we should be faced with a number of situations where the restructuring of payments of both interest and principal indicates the need to make some prudent provision against possible loss, although that loss may be by no means certain.

It is not possible to be in the

## Summary of Group Results

	1982	1981
	£m	£m
Profit before taxation	251.4	232.2
Taxation	81.5	39.3
Attributable profit (after minority interests and extraordinary items)	144.6	123.9
Dividends	43.6	39.6
Retained profit	101.0	84.3
Total assets	47,999	41,014

Midland Bank Group

Sir Donald Barron's full statement and the report for 1982 are available from: The Secretary, Midland Bank plc, Head Office, Poultry, London EC2P 2BX

M. J. H. Nightingale & Co. Ltd.					
27/28 Lovat Lane, London EC3R 9EB	Telephone 01-621 1212				
P/E					
High Low	Company	Gross Yield	Fully		
142 120	Ass. Bnt. Ind. Ord.	155	4.0	8.0	10.4
102 117	Ass. Bnt. Ind. Ord. CULS.	63	6.1	10.0	12.6
48 32	Aeroplane Group	52	4.3	13.7	15.6
312 157	Barclay Hill Conv. P/L	125	14.1	13.7	13.5
270 210	Centice Group	210	17.8	8.4	—
86 82	Debtors Services	210	5.0	11.5	9.3
81 77	Frank Marshall P/L Ord	85	2.2</td		

## BIDS AND DEALS

Ray Maughan looks at Charter's takeover of Anderson Strathclyde

### Trump cards take every trick

ON MAY 27 1980 the broking firm of Rowe and Pitman went into the stock market and purchased 10m Anderson Strathclyde at 93p. That gave it client, the industrial investment and mining finance group, Charter Consolidated a 28.4 per cent stake in the coal face equipment manufacturer.

On March 25 1983 Rowe and Pitman went into the stock market again. Once more it was buying Anderson Strathclyde shares on behalf of its client, Charter Consolidated.

Rowe and Pitman has developed an enviable reputation in market operations of this kind. Once in the days of the so-called "dawn raids" its early morning cold canvas hardly missed: businesses changed hands if not before breakfast, certainly before mid-morning coffee.

Yet the rules on dawn raids have tightened and Rowe and Pitman knew that as well as any other firm.

On the morning of March 25, its institutional teams were instructed to ring clients they knew to hold Anderson shares and let them know that Charter was preparing to offer an effective price of 199.5p—to give the job a something—but the pitch was not to be driven home too hard.

Even Rowe and Pitman was somewhat surprised at the success of its telephone round. Within an hour, two no more, Anderson Strathclyde was in Charter's bands.

It had been clear from early in the New Year when Charter was permitted to re-open its earnings for dividends that Charter was going to go—if the

bidder came up with acceptable terms.

The first bid was pitched at 135p. That was last spring when Anderson was valued at 94p.

Much had changed over the intervening months. A long and complex Charter offer had recommended against the deal for reasons which had something to do with Anderson's prominent position in the Scottish manufacturing economy, and very much more to do with the group's position as a substantial employer of exports operating in an otherwise declining regional area.

The issue had far more to do with industrial regeneration in run-down regions—any region than Tartan nationalism.

When it came to the crunch, the Secretaries of State for Trade, Mr. Callaghan, had made a solid cash bid but the big funds had learned enough from earlier dawn raids to hold out for the full term of the offer. Last Thursday the funds knew, was just the first closing date of the offer, a bill had to fall 60 days to run before expiry.

However, Charter had two trump in its hand. It was aware that Anderson's shares were concentrated in a very few hands and it suspected that a firm announcement at 200p was the top price it could possibly fetch those holders out. The trumps were laid and, to Charter's possible surprise, they proceeded to take every other important trump.

The new bid, when it came out, was pitched at 200p per share, or £95m in total, and Charter was able to buy one or two more percentage points of Anderson's equity.

That looked fair enough, depending on shareholders' views as to the future of the international coal equipment market.

The prognosis generally was that the level of orders would be dropping quite significantly in the next year or two, particularly in the U.S. and for National Coal Board customers, and certain fund managers indicated pri-

vately that 200p was quite good enough for them.

Anderson, however, still had time to go on the offensive. Its defence document may be reckoned to be one of the most robust of its kind. Its core was to argue that Charter would make £15.5m in 1983 against pre-tax profits of £11.3m previously. Nothing specific was said about the following year but the outlook was said to be good.

As recently as last Thursday, the Secretary of State for Trade, Mr. Callaghan, had made a solid cash bid but the big funds had learned enough from earlier dawn raids to hold out for the full term of the offer. Last Thursday the funds knew, was just the first closing date of the offer, a bill had to fall 60 days to run before expiry.

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The funds which had bought Anderson shares specifically between about 135p and 160p when the bid was won through by the Government sold out quickly. Anderson was quite prepared for the arbitrageur's sudden desertion but it was totally unprepared for the action of its largest shareholder.

The Kuwait Investment Office has been a shareholder in the Glasshouse International equipment group for several years at least a decade. Like Mr Ian Little, the chief executive of Anderson,

the new bid, when it came out, was pitched at 200p per share, or £95m in total, and Charter was able to buy one or two more percentage points of Anderson's equity.

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vately that 200p was quite good enough for them.

If his view are in any way mirrored by his institutional investors, it is unlikely that funds investing on behalf of purely domestic interests would have accepted Charter's terms last week. Acknowledging Anderson's status as one of the key suppliers to the National Coal Board, the fund manager said "we usually give the defence board as much chance as possible."

Pennine also suffered a loss of £9.5m in the year ended February 28 1982, the document revealed.

The company has faced a major crisis following the collapse of a large creditor, the Isle of Man-based Savings and Investment Bank in June last year. Mr Temple Melville, the newly appointed managing director, recently detailed plans for the financial reconstruction of Pennine.

The company's auditors, Binder Hattam, qualified its accounts, stating that it had breached certain conditions attached to loan stock because the losses meant its capital and reserves were insufficient to support borrowing limits.

The auditors said they had not received evidence as to the title to certain properties valued at £886,000 nor were they satisfied as to value attributed to properties amounting to £200,000.

Provision had not been made for the depreciation of certain properties but this departure from standard accounting practice did not have a material effect on the results. Supplementary current cost accounts had not been prepared as required, they added.

Pennine said the Edenspring, which is to acquire Pennine, had reached an agreement with Amex to buy Pennine's indebtedness to Amex amounting to £588,000, for £550,000.

Pennine also revealed details of the settlement reached with airline creditors from which it bought, leased or hired four aircraft.

It has reached a settlement worth £45,000 each to Greyhound Equipment Finance, British Caledonian Airways and British Air Ferries Group (BAF) to meet an aggregate claim of £2.3m. It has also mortgaged a site in West Yorkshire to BAF.

A comparable settlement has been reached with British Aerospace to meet a claim of £2.7m, Pennine added.

KCA SCHEME

The oil interests of KCA International will be taken over by the new publicly-listed company called Newco under the restructuring programme announced last month by KCA chairman, Mr Paul Bristol.

Newco will hold all the shares of KCA Drilling as well as those of BW Mud and certain other related assets and liabilities, KCA announced yesterday.

The shareholders of Newco will be the present members of KCA International and the public shareholders of KCA Drilling. Mr Bristol will acquire the group's non-oil operations.

Discussions are proceeding satisfactorily but tax and Court approval for the scheme as well as the agreement of bankers and major creditors is required. Documents and audited accounts for the two KCA companies should be available in early May.

This announcement appears as a matter of record only.

### GULFAKS A OIL AND GAS PRODUCTION PLATFORM £70.5M LINE OF CREDIT



Den norske stats oljeselskap a.s



Norsk Hydro Produksjon a.s

Managed by and Funds provided by:

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Guaranteed by  
Export Credits Guarantee Department

March 1983

### DELTA GROUP public limited company

#### 1982 Results in brief

electrical equipment, fluid controls, metals, services to the resource industries, world-wide

	1982	1981
Sales	£508.0m	£481.9m
Profit before tax	£14.5m	£12.7m
Taxation	£9.9m	£10.5m
Profit attributable to ordinary shareholders	£4.9m	£1.2m
Earnings per ordinary share	3.4p	0.9p
Ordinary dividends per share for year	3.40p	3.64p

\* U.K. trading profits increased by 126%

\* Overseas profits lower due to recession

\* Borrowings down at £88m

**DELTA**

Copies of the annual report available from the Company Secretary, 1 Kingsway, London WC2B 6XF

Ray Maughan looks at Charter's takeover of Anderson Strathclyde

### Pennine Commercial has £8.7m deficiency

Pennine Commercial Holdings, Manchester-based travel, motor and estate development group, had an estimated net deficit on share capital and reserves of £5.6m at November 30 1982, according to the offer document from the newly-formed Edenspring group.

Pennine also suffered a loss of £9.5m in the year ended February 28 1982, the document revealed.

The company has faced a major crisis following the collapse of a large creditor, the Isle of Man-based Savings and Investment Bank in June last year. Mr Temple Melville, the newly appointed managing director, recently detailed plans for the financial reconstruction of Pennine.

The company's auditors, Binder Hattam, qualified its accounts, stating that it had breached certain conditions attached to loan stock because the losses meant its capital and reserves were insufficient to support borrowing limits.

The auditors said they had not received evidence as to the title to certain properties valued at £886,000 nor were they satisfied as to value attributed to properties amounting to £200,000.

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A comparable settlement has been reached with British Aerospace to meet a claim of £2.7m, Pennine added.

### Japanese acquire 47% of UK money broker

shareholding in the restructuring.

In Singapore, an understanding has been reached in principle to set up a new company between Degan, Tullett & Riley (Singapore), an associate company of Tullett & Riley International, and K-T Forex, an associate company of Tokyo Forex. Details of the new deal are to be announced shortly.

Both groups said yesterday that the merger will be of great benefit and allow them to expand their business. Forex will have access to London and the major international financial centres through Tullett & Riley. International said that it considerably strengthens its presence in the Far East and leaves it "well placed to take advantage of the internationalisation of the Tokyo market."

London Trust said yesterday that its disposal enabled it to realise a substantial profit on an investment acquired only last June. Tullett & Riley was not contemplating a listing for some time and the deal will release funds for investment which to date have not been generating dividend income.

Our relationship with the Tullett & Riley board has been most cordial, but they had their own ideas for international expansion confined to their specific field of endeavour.

Leisure Industries shares rise 38p on bid talks

The shares of Leisure Industries Group, rose 38 p to 300p yesterday following an announcement that the company is holding discussions which might lead to a bid.

Leisure Industries, which manufactures tables and toys, said it would make a further announcement as soon as possible. The sharp price rise gave the USM-quoted company a

market capitalisation of £8m.

It announced a £23,000 increase in pre-tax profits to £272,000 in the six months ended September 30 1982 on turnover up 18% at £1.1m.

Leisure recently began a move up-market, doubling the top retail price of its snooker tables to £700, and launched a new "keep-fit" range of products called "Shape Up."

Leisure's audited 1981 accounts will be available in early May.

Acquisitions include production and exploration interests in North Sea, USA, Indonesia, Australia and other areas.

1 FOR 3 RIGHTS ISSUE TO RAISE £44 MILLION  
WAS ANNOUNCED ON 10 MARCH 1983

For 1982 Annual Report apply to the Company Secretary,  
**London & Scottish Marine Oil PLC**

Bastion House, 140 London Wall, London EC2Y 5DN

Telephone: 01-600 8021

### BASE LENDING RATES

A.B.N. Bank	10.1%	Guinness Meibes	10.1%
AI Baraka International	10.1%	Hambros Bank	10.1%
Allied Irish Bank	10.1%	Bartholomew & Gen. Trust	10.1%
Amro Bank	10.1%	BNZ Samuel	10.1%
Henry Ansbacher	10.1%	C. H. House & Co.	10.1%
Arthurnut London	10.1%	Kingborough Trust	10.1%
Associates Corp. Ltd.	11.1%	Knockover & Co. Ltd.	11.1%
Banco de Bilbao	10.1%	Lloyd's Bank	10.1%
Banco Hapoalim BM	10.1%	Malibank Limited	10.1%
BCCI	10.1%	Edward Mansen & Co.	10.1%
Bank of Ireland	10.1%	Midland Bank	10.1%
Bank Leumi (UK) plc	10.1%	Morgan Grenfell	10.1%
Bank of Cyprus	10.1%	National Westminster	10.1%
Bank Street Sec. Ltd.	10.1%	Norwich Gen. Trst.	10.1%
Banque Belge Ltd.	10.1%	P. S. Rekson & Co.	10.1%
Banque du Rhone	10.1%	Royal Trust Co. Canada	10.1%
Barclays Bank	10.1%	Roxburghe Guarantee	10.1%
British Trust Ltd.	10.1%	Slavenburg's Bank	10.1%
Bremen Holdings Ltd.	10.1%	Standard Chartered	10.1%
Brit. Bank of Mid. East	10.1%	Trade Dev. Bank	10.1%
Brown, Shipley	11.1%	Trustee Savings Bank	10.1%
Canada			

## UK COMPANY NEWS

## MINING NEWS

## The base metal miners take a cautious line

BY KENNETH MARSTON, MINING EDITOR

WHILE ECONOMIC and other indicators point to a gathering recovery in the U.S. and the UK, the base metal producers take a more cautious view of the year. Canada's No 2 in the nickel business, Falconbridge, expects "stiff competition" for years to come. This is the result of the past decade's increase in the number of new producers and the considerable advances in the annual growth rate of nickel consumption, reports John Segenich from Toronto.

By the fourth quarter of last year the nickel producers were selling their metal at prices which, in real terms, were the lowest for more than 30 years. Average prices received by Falconbridge in 1982 fell 24 per cent to U.S.\$3.38 per pound for refined nickel products, and dropped 28 per cent to U.S.\$2.15 in 1981.

Meanwhile, Inco, the No. 1 in nickel, is making a further offering of fm shares at a price of U.S.\$12.875 (\$8.80) in order to reduce bank borrowings and for other general corporate purposes. This follows an offering of 6m shares in November, and 6.9m shares in May of last year which between them raised U.S.\$125m (\$83.6m).

In the case of copper, the Rio-Tinto-Zinc group's copper and gold-producing company in New Guinea expects 1983 to be another difficult year with no significant improvement in copper prices until the second half. It expects the recovery to be slower than was previously predicted.

The industry still retains its faith in the longer term, of course, and the Canadian Nethgate miners, oil and gas exploration and production group is hoping that investors feel the same way. It is aiming to raise £115m-£120m (£18.4m-£11.2m) via an issue of common shares and share purchase warrants. A preliminary prospectus has

been filed regarding the issue which will be underwritten by a group led by two leading Canadian brokers, Woody Gundy and John Fry.

The new funds will be used initially to reduce debt and, over the longer term, to finance an expansion at the company's Chuquicamata, Quebec, gold-copper mines.

A more ambitious raising of £181.5m (£85.000) via the equity market is proposed by Canada's Placer Development natural resource group. It is offering 6m common shares and 3m common share purchase warrants in the form of units at £30.50 (£14.25) comprising one share and one-half purchase warrant.

Each full warrant will entitle the holder to purchase a share at £32.50 up to end-September 1986.

Noranda Mines, which owns about 32.8 per cent of Placer, intends to purchase 360,000 units, leaving it with a stake of some 30.4 per cent of Placer.

Placer says that it will use the new funds to take advantage of investment opportunities as they arise, reduce bank debt and finance working capital requirements.

## 87 companies wound up

Compulsory winding-up orders against 87 companies have been made by Mr Justice Vinecroft in the High Court. They were:

NTP Universal (Holdings), A. D. Ely, Downsouth Products, Dovergrange, Deli Fresh, Al Nite Construction (UK), Jayco Holdings (Manchester), Hatchbacks (Kingston), Macson Systems, Flocks Roofing (Birmingham), County Drunks (Glimour), Contractors, Dial-A-Plumber (South London), Essex Insulations, Nestosse Seco, Haulage, Taxis, London, Saco, Motor Bodies, Tru-View (Rental), Redhill, Grebbourne, Twin Valley Engineering Services, Raynay, Milton Keynes Boatbuilders, Stanley Catering, Tangreed, Ringtrend, Victor Cinemas (R.S.W.) Entertainments.

D. Sullivan (Brickwork), Jimone Developments, Paper Rainbow Concessions, Seaton-court, Cash Homes (Hammersmith), Swindon International Express, John A. Teasdale, Alan Morris.

Starshot, Chandler Electrical Services, Elderfield & Crane, Universal Presentations, Phillips, Canaway Trucking (UK), Sablegrove Builders Merchants.

Ayre Automobile Engineers, Galusboro Packaging Co, Security Supplies (UK), Alfred Street and Co, Ingway, Thurncroft

## Business Computers moves ahead

A better second half enabled Business Computers Systems to raise 1982 pre-tax profits from £227,000 to £510,000, on turnover of £7.5m, against £6.24m. At halfway, taxable figures were £27,000 lower at £104,000.

The board considers the year's profits to be sufficient to meet the budget set to be set aside in the factory in the light of higher dollar costs for some equipment. The current order book for 1983 stands above the level of this time last year.

During April the company will be launching a new range of multi-tasking personal computers for which considerable sales are expected, particularly through the dealer network.

After an increased tax charge of £150,000 (£88,000) net profits were lower at £360,000, compared with £398,000 which was before debiting an extraordinary item of £76,000 for share issue and placing costs.

Stated earnings per 10p share slipped from 6.6p to 6.1p, but the dividend is maintained at 1p net, costing £36,000 (£27,000) after waivers of £23,000 (£22,000).

## Amalgamated Estates loss up to £0.62m

MAINLY AS a result of consolidating its share of a former subsidiary's loss, Amalgamated Estates reports an increase in the group loss from £41,700 to £62,961 for the half year ended September 30 1982.

The company concerned is HTN, the parent of Hotel Television Network, which in the period lost £162,704, being £256,900 less attributable to minority shareholders.

Each full warrant will entitle the holder to purchase a share at £22.50 up to end-September 1986.

Noranda Mines, which owns about 32.8 per cent of Placer, intends to purchase 360,000 units, leaving it with a stake of some 30.4 per cent of Placer.

Placer says that it will use the new funds to take advantage of investment opportunities as they arise, reduce bank debt and finance working capital requirements.

After the sale of shares in December the company owned 10 per cent of the equity of HTN. Following the rights issue, the share capital will be diluted to 5 per cent. Results of HTN will not be consolidated for periods subsequent to December 1982 and in future principal activity of the group will be in property.

First Mail Order, Ring Speditions, Mannerwirth, Geot Biggs (International), Mark Schenck, Gosselink, Fashions, Rudkin Roofing, Goldfingers, Computer, B. & B. Delivers, Roben Construction, Gold Star Security Services (Kent), St Olaves Marinas, Daga Music Group, Triphera.

Rety, Acost Structures, One Stop Shop, Redair Travel, Soogand, Maharen.

Kay & Grosvenor, Anglo-Universal Marketing Company, Dealgrave, Darenfield Brothers (Wine), Walktrent, and Langford Scott and Partners.

Compulsory winding up orders made against Tribune Trading Company (March 21), Telford Shower Centre (March 14), and Warrens Records (March 14) have been rescinded and the petitions dismissed by consent.

A compulsory order made against Mehta Fashions on March 21 was rescinded and the petition adjourned to April 28, with leave for a fresh petitioner to be substituted.

Altogether there have been hearings.

This announcement appears as a matter of record only

**Snam**  
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U.S. \$ 30,000,000  
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Bankers Trust GmbH

In association with

Banka Commerciale Italiana  
London Branch

Bank of America N.T. & S.A.  
Jersey Branch

Bankers Trust Company

Crédit Lyonnais

Istituto Bancario San Paolo di Torino  
London Branch

Agent Bank

Banka Commerciale Italiana  
London Branch

January 1983

## Midway rise for Newman-Tonks

INCLUDING A contribution from the American acquisition of last August, trading profits of the Newman-Tonks Group of metal hardware manufacturers rose from £225,000 to £1,149,000 in the six months ended January 31 1982.

The increase is mainly organic and although the general trading patterns remain competitive in most companies in the group, the company has benefited from the rationalisation programmes carried out during the last few years which will benefit further from those now planned.

An interim dividend of 1.65p is declared, as forecast, on the capital increased by the acquisition of Jeavons Engineering. The total is expected to be held at 5.1p.

The recent acquisition of Jeavons will strengthen the main core of the group. No figures are included in the year's profit and loss account but merger accounting principles will be adopted in respect of the full year.

Extraordinary charges comprise £17,000 redundancy and severance payments attributable to relocation of activities, and £83,000 closure costs of discontinued activities.

The interim dividend costs £20,000 (£12,000), plus £62,000 on the shares issued as consideration.

Monarch Hardware, the U.S. subsidiary of the group, has budgeted profits for the year and it has introduced group products into America. Its contribution to the group half year profit is £229,000, less £126,000 for financial charges and group market development costs in the U.S.

After £118,000 trading losses of discontinued activities (£30,000 property sale surplus), the half year's pre-tax profit came to £229,000 compared with £95,000 previously. Tax was £161,000 (£175,000), minority losses absorb £20,000 (credit £30,000), and extraordinary charges this time £200,000, to leave the net attributable to shareholders at £62,000 (£32,000), plus £62,000 on the shares issued as consideration.

At the interim stage we said that we had suffered a shortfall in planned sales. This situation continued and indeed worsened somewhat in the second-half. By the end of this year sales had increased by 8% but this was insufficient to offset the rise in costs, which still tended to reflect the national inflation rate. The rise in prices within the mix of goods we sell averaged between 31-32% throughout the year. Stock mark-downs were well above the level of the previous year due to the disappointing sales. Additionally, bad debt has increased sharply for the second successive year.

By the end of the year, total borrowings had risen £7m and represented 36% of capital and reserves.

Much has been done during the past six months to improve profitability, not least in the area of credit control and it is hoped that bad debt will show a significant reduction this year as a result. A large number of uncollected accounts have been closed and new agent recruitment has been cut. By the end of the year active agency strength was 600,000, equal to the previous year but below the levels at which we had been operating during the year.

All these measures are making sales more difficult to achieve and after 7 weeks we are slightly below last year.

After a very poor start demand has shown some improvement in recent weeks but it is impossible to predict whether, and to what extent, that improvement may continue. What must be apparent is that the first-half of the current year looks particularly difficult.

However, when we look at the full year there are a number of factors that are favourable.

The general rate of inflation has now dropped to a level that will rally the extra cost pressures we have been bearing; consumer spending is rising gradually; the measures we have taken internally should reduce costs and bad debt; the rise in our borrowings has slowed and interest rates are significantly lower, it would be presumptuous of us to pretend that we could forecast the outcome of these varying factors, the biggest unknown being the level of sales likely to be achieved.

Copies of the Annual Report and Accounts, when published, will be available from the Company Secretary (01-735 7644).

Mail Order  
**freemans**

PRELIMINARY ANNOUNCEMENT OF CONSOLIDATED PROFITS  
FOR THE 52 WEEKS ENDED 29th JANUARY 1983

52 weeks ended 29 January '83	52 weeks ended 30 January '82
Turnover including VAT VAT	315,020 36,429 278,591
Trading profit Interest payable	9,173 (2,816) 6,357 (1,516) 4,829
Profit before taxation Taxation	15,138 (2,057) 13,081 (4,415) 8,466
Profit after taxation Earnings per share	1.9p 1.340 1.9p 1.580 4.15p
Interim dividend paid Proposed final dividend	2.25p 1.58p 2.25p 2.929 4.15p 2.913

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After a very poor start demand has shown some improvement in recent weeks but it is impossible to predict whether, and to what extent, that improvement may continue. What must be apparent is that the first-half of the current year looks particularly difficult.

However, when we look at the full year there are a number of factors that are favourable.

The general rate of inflation has now dropped to a level that will rally the extra cost pressures we have been bearing; consumer spending is rising gradually; the measures we have taken internally should reduce costs and bad debt; the rise in our borrowings has slowed and interest rates are significantly lower, it would be presumptuous of us to pretend that we could forecast the outcome of these varying factors, the biggest unknown being the level of sales likely to be achieved.

Copies of the Annual Report and Accounts, when published, will be available from the Company Secretary (01-735 7644).

Freemans PLC, 139 Clapham Road, London, SW9 6HR

## "Total Assets during 1982 increased by 26.95%."



Highlights from the speech delivered by the President, Sir Richard Denby, LLB., D.L., at the Annual General Meeting of Bradford & Bingley Building Society, held in Bingley on 28th March 1983.

### Outstanding Growth Record.

"The Society's total assets during 1982 increased by 26.95%—an increase of £473 Million to £2,228 Million.

Bradford & Bingley is able to record one of the highest expansion rates amongst the leading Societies. For the second successive year our Society has moved up the "league table" of Building Societies and in terms of total assets, now firmly occupies the position of ninth largest Building Society in the United Kingdom."

### Investing Members.

"During the year the Society received £992 Million from investing shareholders and depositors and the number of investment accounts increased by 292,000 to 1,67 Million."

### Reserves and Liquidity.

"The Society has achieved an increase in its reserve ratio from 3.87% of assets at the end of 1981 to 4.16% at the end of 1982. Total reserves now stand at £92.7 Million. Liquid funds, represented by investments and cash, increased by £676 Million to £390.1 Million."

### Mortgage Lending.

"During the year mortgage advances totalled £487 Million, compared with £419 Million in 1981, an increase of 16%. The number of new mortgages rose by 9% to 28,773 of which 12,189 or 42% were to first time buyers."

During the year, £130 Million was advanced for Home Improvement purposes. These funds are available not only to existing borrowing members of this Society but to any home owner utilising our mortgage facilities."

### Investment Products.

"In March, our highly successful Extra Interest

Account conditions were amended with the introduction of immediate withdrawal facilities, subject to twenty eight days loss of interest.

In November, the Society's investment portfolio was strengthened by the introduction of the "High Income Account" which provides a regular income coupled with a guaranteed differential rate of interest of



Financial Times Tuesday March 29 1983

## **INSURANCE & OVERSEAS MANAGED FUNDS**

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## OFFSHORE AND OVERSEAS

## INTERNATIONAL CAPITAL MARKETS

# المؤسسة العربية المصرفية

## ARAB BANKING CORPORATION

## Consolidated Balance Sheet

31 December 1982

1982 US\$ (000) 1981 US\$ (000)

Assets	4,907	3,189
Cash and bank balances	355,840	298,313
Marketable securities	4,747,027	3,094,647
Deposits with banks and financial institutions	2,558,499	1,228,472
Commercial loans and advances	170,573	132,694
Interest receivable	18,767	12,500
Investments	36,002	18,209
Total assets	7,891,615	4,788,024
Liabilities		
Deposits from customers	723,122	495,168
Deposits from banks and financial institutions	5,983,348	3,274,363
Interest payable	112,489	101,273
Proposed dividend	37,500	-
Other payables and accrued liabilities	69,504	28,685
Total liabilities	6,925,963	3,899,489
Equity Capital		
Share capital	750,000	750,000
Reserves	200,341	113,853
Retained earnings	15,311	24,682
Total shareholders equity	965,652	888,535
Total liabilities and shareholders equity	7,891,615	4,788,024

At the Ordinary Shareholders General Meeting held on March 8, 1983, the Shareholders of Arab Banking Corporation ratified the audited Financial Statements of the Corporation ending December 31, 1982 and approved the appropriation of net profits as proposed by the Board of Directors as follows:

	1982 US\$ (000)	1981 (23 months) US\$ (000)
Profit for the year	114,617	138,535
Retained Earnings brought forward	24,682	-
Available for appropriation	139,299	138,535
Appropriations		
Statutory reserve	11,488	13,853
General reserve	25,000	100,000
Extraordinary financial reserve (loan portfolio support)	50,000	-
Proposed dividend	37,500	-
Retained Earnings carried forward	15,311	24,682

Arab Banking Corporation (ABC)

Head Office: Alia Building - Diplomatic Area, P.O. Box 5070, Manama, State of Bahrain. Telephone: 232235. Telex: 9432 ABCBAH



All of these securities have been sold. This announcement appears as a matter of record only.

## Convergent Technologies, Inc.

4,885,001 Shares

Common Stock

L. F. ROTHSCHILD, UNTERBERG, TOWBIN

HAMBRECHT & QUIST  
Incorporated

CABLE, HOWSE &amp; RAGEN

ROBERTSON, COLMAN &amp; STEPHENS

BLYTH EASTMAN PAINÉ WEBER  
IncorporatedDREXEL BURNHAM LAMBERT  
Incorporated

LAZARD FRÈRES &amp; CO.

WARBURG PARIBAS BECKER  
A. G. BeckerBATEMAN EICHLER, HILL RICHARDS  
Incorporated

MONTGOMERY SECURITIES

TUCKER, ANTHONY &amp; R. L. DAY, INC.

EUROPARTNERS SECURITIES CORPORATION

WOOD GUNDY INCORPORATED

BEAR, STEARNS &amp; CO.

ALEX. BROWN &amp; SONS

GOLDMAN, SACHS &amp; CO.

LEHMAN BROTHERS KUHN LOEB  
Incorporated

WERTHEIM &amp; CO., INC.

ALLEN & COMPANY  
IncorporatedPIPER, JAFFRAY & HOPWOOD  
Incorporated

BASLE SECURITIES CORPORATION

ROBERT FLEMING  
Incorporated

BANK JULIUS BÄR &amp; CO. AG

BUCKMASTER &amp; MOORE

CREDIT COMMERCIAL de FRANCE

L. MESSEL &amp; CO.

SAMUEL MONTAGU & CO.  
LimitedJ. HENRY SCHRODER WAGG & CO.  
Limited

DILLON, READ &amp; CO. INC.

E. F. HUTTON &amp; COMPANY INC.

DEAN WITTER REYNOLDS INC.

F. EBERSTADT &amp; CO., INC.

ROTHSCHILD INC.

CAZENOVE INC.

KLEINWORT, BENSON  
Incorporated

THE FIRST BOSTON CORPORATION

DONALDSON, LUFKIN & JENRETTE  
Securities CorporationKIDDER, PEABODY & CO.  
IncorporatedSMITH BARNEY, HARRIS UPHAM & CO.  
IncorporatedPICTET INTERNATIONAL  
LimitedVEREINS- und WESTBANK  
Aktiengesellschaft

BANQUE de NEUILZIE, SCHLUMBERGER, MALLET

COMPAGNIE de BANQUE et d'INVESTISSEMENTS, CBI

GRIEVESON, GRANT &amp; CO.

HAMBROS BANK  
LimitedKITCAT AITKEN & SAFRAN  
Limited

PIERSON, HELDRING &amp; PIERSON N. V.

de ZOETE &amp; BEVAN

DONALDSON, LUFKIN & JENRETTE  
Securities CorporationKIDDER, PEABODY & CO.  
IncorporatedSMITH BARNEY, HARRIS UPHAM & CO.  
Incorporated

DEAN WITTER REYNOLDS INC.

F. EBERSTADT &amp; CO., INC.

ROTHSCHILD INC.

CAZENOVE INC.

KLEINWORT, BENSON  
Incorporated

BANQUE de PARIS et des PAYS-BAS (SUISSE) S.A.

COUNTY BANK  
LimitedKITCAT AITKEN & SAFRAN  
Limited

PIERSON, HELDRING &amp; PIERSON N. V.

de ZOETE &amp; BEVAN

## EUROBONDS

## BMW to raise \$50m in market

By Mary Ann Sieghart  
in London

BMW, the West German car manufacturer, is raising \$50m in the Eurodollar bond market. The 10 per cent, eight-year bond, priced at par is being led by Morgan Guaranty. The bond, which is non-callable, involves a currency swap into Swiss francs arranged by Swiss Bank Corporation.

Although the coupon of 10 per cent is well below that of most recent issues, the bond went extremely well in the pre-market, trading at a discount of about 1½ points. BMW is a popular name – especially with Swiss and German investors – which has rarity value.

Elsewhere in the dollar sector, turnover was low. Investors were discouraged by rises in short-term interest rates; the 6-month offered Eurodollar deposit rate hit 10 per cent at one point during the day, the highest it has been this year. Secondary market prices fell by about ¼ point.

Of the recent new dollar issues, Dresdner Bank's \$100m, seven-year, 11 per cent bond was trading yesterday at a discount of about 2 points, and National Australia Bank's \$50m, seven-year, 11½ per cent issue was selling at 1½ point discount.

Today will see a \$100m new issue from the World Bank. The terms have not yet been finalised, but the market expects a two-tranche deal – the first with a 5-year life and a coupon of around 7 per cent, and the second for 10 years with a 7½ per cent coupon. The bond will be led by Deutsche Bank, which should also be pricing its IADB issue today.

Secondary market prices in the D-Mark sector fell by ¼ point in quiet trading due to a strong dollar and a lackluster market in New York.

The DM 200m, ten-year, 7½ per cent bond from IADB was trading at a 13 per cent discount yesterday, which makes it likely to be priced at a small discount to par. The Rank Xerox DM 75m, 10-year, 7½ per cent and the Escom DM 150m, 7-year, 8½ per cent new issues, were both trading at premiums to their issue prices.

In Switzerland, the secondary market was mixed but closed unchanged in average trading.

Due to be priced today is a LuxFr 250m private placement from SKF, the Swedish ball bearing manufacturer.

## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month. The following are closing prices for March 28.

U.S. DOLLAR STRAIGHTS	Issued	Std	Offer	Change on day week	Yield	New Zealand \$m 87	15 10/03 1987	16 10/03 1987	17 10/03 1987
Ameri D/S 14% 85	75	117%	112%	-1/2%	11.72	World Bank \$m 82	15 10/03 1987	16 10/03 1987	17 10/03 1987
Ameri Bank 13 1/2% 85	125	105%	105%	-1/2%	12.62				
Bronch Col Hyd 10% 85	293	87%	85%	-1/2%	12.67				
Bronch Col Hyd 15% 82	150	118%	117%	-1/2%	12.67				
Canada 13 1/2% 87	150	118%	117%	-1/2%	12.67				
Canada 13 1/2% 80	125	118%	117%	-1/2%	12.67				
Can Pac 15 1/2% 85	75	105%	105%	-1/2%	12.67				
Coca Cola 9 1/2% 82	100	24%	25%	+1/2%	12.67				
Credit Agricole BHA 10% 85	150	98%	98%	-1/2%	12.67				
Credit Suisse 10% 85	100	105%	105%	-1/2%	12.67				
Dodge & Fils 14% 85	125	125%	125%	-1/2%	12.71				
Emar 12 1/2% 87	125	105%	105%	-1/2%	12.71				
E.F.D. 12% 87	150	105%	105%	-1/2%	12.71				
E.F.D. 11% 85	200	105%	105%	-1/2%	12.71				
E.F.D. 11% 82	150	105%	105%	-1/2%	12.71				
E.F.D. 11% 80	150	105%	105%	-1/2%	12.71				
E.F.D. 11% 78	150	105%	105%	-1/2%	12.71				
E.F.D. 11% 76	150	105%	105%	-1/2%	12.71				

French and German  
farm ministers  
profiled, Page 35.

## SECTION III - INTERNATIONAL MARKETS

# FINANCIAL TIMES

Tuesday March 29 1983

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### WALL STREET

### Fed casts an elusive shadow

RENEWED fears of a possible shift in monetary policy by the Federal Reserve overshadowed Wall Street's financial markets yesterday. Share prices traded quietly, finding it difficult to develop a general trend, while in the credit market yields steadied around the higher levels reached in late dealings on Friday, writes Terry Byland in New York.

At the close the Dow Jones industrial average was down 6.77 at 1133.32.

The Fed's Open Market Committee, which continues its meeting today, will be keenly watched for any hints of credit tightening.

Friday's announcement of money supply figures upset credit markets by confirming that the Fed had reduced its injection of capital into the markets over last week. The weekly money supply total was down, but M1 totals remain above Federal Reserve targets.

Also keeping rates high yesterday was the continued firmness of the Federal Funds rate at 8% per cent. On Friday, Dr Henry Kaufman of Salomon brothers warned that Fed Funds might rise as high as 8 per cent in the near term. But others doubt whether the Fed can afford

to see rates rise too high in case this damages the U.S. economic recovery.

The discount rate on the three-month Treasury bill edged up to 8.84 per cent from Friday's final 8.87 per cent. The six-month rate was 8.87 per cent compared with 8.81 per cent.

The Treasury long bond, the 10% per cent of 1982, eased by 1/16 to 97 1/4.

Other credit sectors had a quiet session. This week's calendar of corporate funding is relatively light but the March total of \$4.5bn, the heaviest since October, has proved a heavy drain and there is an inclination to wait and see how April develops.

Municipal bonds also looked inactive yesterday, with the market still absorbing the massive issue from International Power Agency.

In the equity market, turnover was thin and prices began to fall away towards the close. The sharpest fall of the day was in shares of Paradyne, which tumbled by 8% to \$264 following an accusation by the SEC that the Florida-based company had illegally obtained a \$100m computer contract from a Federal Government department. Paradyne shares, which had failed to open on the New York stock exchange on Friday, headed the list of active stocks yesterday.

Waste Management remained active, awaiting developments on toxic waste disposal allegations, and closed 53% down at \$44.

Medical care issues looked firm, a major feature being Hospital Corporation of America at \$51 1/2, a gain on the day of 5%.

IBM, the market's favourite share, added an early 5% to \$102 1/2 but General Electric lost 5% to \$104 1/4. Chrysler, whose offering of 12.5m shares has been increased to 20m, slipped by 5% to \$16 1/2 and General Motors also shed 5% to \$56.

Boeing, which this week offers \$100m in notes due 1988, held steady at \$400.

Sharp fall in gold mining issues marked a general easing in Toronto. Property groups also registered a decline but base metals, pipelines and utilities were generally firmer. Utilities, together with industrials, were among the weaker stocks in Montreal, however, where banks and papers showed modest advances.

### FAR EAST

### Appetite for rate cut grows

THE EMERGENCE yesterday of reports that the Bank of Japan was under government pressure to effect a substantial cut in the official discount rate - as part of a set of stimulatory measures said to be in the pipeline - took Tokyo stocks still further upward to previously unattained heights.

But the market's blue chips, which have seldom been to the fore in the advance of the past week or more, were this time additionally affected in many cases by moving ex-dividend. This served to depress the Nikkei-Dow market average by a notional 38.10 and held what would have been more than a 100-point rise to 68.82, taking the indicator to 837.91. Saturday had seen a 16.32 gain.

Volume reached an active 480m shares, and the stock exchange index improved 1.53 to 614.02.

The market had already made allowances for an expected half-point discount rate reduction from its present 5.5 per cent, but the talk yesterday was of a 0.75-point cut. This was later countered to some extent, however, by a report that the timing and size of any move had been left to the central bank's discretion.

Properties, insurers and paper pulps led the surge, followed by steels, trading houses, shipping lines and stocks linked with public spending programmes. Dealers said sentiment was also enlivened by the start of margin trading for settlement next month.

Nippon Express, volume leader on 43.07m shares traded, finished at Y1213 ex-dividend compared with a Y202 Saturday close. The day's most notable gain was achieved by Meiji Milk, up Y77 at Y337 on reports that it has succeeded in extracting from a human cell an agent effective against thrombosis.

Toyota managed a Y20 rise to Y1,070 but Hoodo slipped the same amount at Y842. Hitachi was Y10 off at Y970, as was Matsushita Electrical at Y1,310.

Government bond prices declined in thin trading as a result of a weaker yen and uncertainty over interest rates in Japan and the U.S. which bond managers expected to be an unsettling influence for some time.

The Finance Ministry sold Y324.1bn of 7 per cent three-year national issues at auction, priced at an average 99.72 to yield 7.108 per cent.

Hong Kong was nervous ahead of a batch of corporate results due tomorrow from Hong Kong Land, seven cents weaker yesterday at HK\$4.15; Cheung Kong, off 20 cents at HK\$9.15; Jardine Matheson, down the same amount at HK\$13.40; Swire Pacific, the A stock of which held at HK\$12; and Hutchison Whampoa, which managed a 10 cent gain to HK\$13.90.

The Hang Seng index shed 7.43 to 975.8.

A narrow mixed picture emerged in Singapore, where buying support alternated with moderate profit-taking. The Straits Times industrial index eased 1.38 to 837.15.

The OCB banking group, which reported marginally improved profits and a one-for-10 scrip, added 10 cents to \$89.85. UOB, which achieved a better growth rate last year, slipped six cents to \$84.20.

Taipei prices approached a four-year high on record turnover worth some U.S.\$69m, attributed by brokers there to lower oil prices and bank interest rates. The exchange index added 19.1 to 620.0.

### LONDON COMMODITY MARKETS

RETAIL stores dominated trading in Sydney as prices generally drifted lower and mining issues were neglected.

Persistent takeover rumours brought hectic activity for Grace Bros, off 10 cents at A\$3.60, and Myer Emporium, seven cents weaker at A\$1.50. An off-market parcel of 4.22m Myer shares changed hands at A\$1.60, with the London agents of two local brokers involved.

Golds were broadly mixed in Melbourne but nils firmed.

### EUROPE

### Dollar robs rally of its steam

THE RALLY in share values which gathered pace in many centres at the end of last week quickly ran out of steam yesterday as the dollar again picked up and bourse investors began to take profits.

A firmer has nonetheless prevailed in Paris, where the weekend had been devoted to an examination of the austerity measures which, when announced on Friday, took the CAC index 2.3 higher to 114.5. It ended yesterday 0.4 firmer still at a 1982-3 high.

Peaks of the damage which corporate profitability could suffer from reduced consumer demand were generally offset by hopes that the inflow of savings to government coffers would follow through into industrial investment.

A 4-point cut in call money by the Bank of France, the first this month, gave a further fillip to sentiment.

In mixed electricals Alsthom rose FF 5 to FF 167 on its higher parent company profits, while notable gains were achieved by Club Mediterranee, up FF 60 to FF 880, and L'Oréal, FF 145 ahead at FF 1,810.

Early turnover was high and prices well maintained in Frankfurt but gains were relinquished in the afternoon. Reflecting the mid-session strength, the Commerzbank index stood 3.6 higher at a 13-year peak of 905.3 and the FAZ index edged 0.76 upward to 300.04, its first ever excursion above the 300 level.

Deutsche Bank added DM 7 to DM 332 on its dividend boost while Commerzbank shed DM 2.70 to DM 159 after confirming its intention again to omit a payout.

Domestic bond prices slipped, and the Bundesbank was required to buy DM 73.3m in public paper against sales of DM 2.2m on Friday.

Interest in Zurich centred on Landis & Gyr in financials, which opened SwFr 50 up on rumours of a large order for the company but turned in a net SwFr 20

gain at SwFr 1,240, and on machinery and vehicle manufacturer Adlift Saurer.

Domestic bonds were barely changed.

An otherwise trendless Amsterdam was featured by Gist-Brocades in chemicals, which jumped Ff 10.50 to Ff 186 on news that it has secured Dow Chemical distribution rights in the Netherlands. Internationals all lost ground, while bonds drifted lower.

Milan reacted to a change in control of Toro Assicurazioni by marking up the insurance group L480 to L13,980. Cetra, which sold the stake, eased L11 to L2,798 while its purchase by IFI triggered a L145 rise for the holding company to L5,300. Treasury securities were in good demand.

A weak undertone emerged in Brussels although many issues improved. UCIB added BFr 155 to BFr 3,185 and Kredietbank BFr 250 to BFr 5,350 but Arbed fell BFr 38 to BFr 1,200.

A quiet Stockholm session left Fagers- ta SKr 15 stronger at SKr 390 but Alfa-Laval fell SKr 10 at SKr 370.



### SOUTH AFRICA

### Tone cautious

DEMAND dwindled in Johannesburg ahead of budget day tomorrow, with golds pulled lower by a bullion price retreat.

Heavyweights shed up to R2.50, while in mining financials Anglo-American was 25 cents off at R20.10. De Beers steadied at R6.40 following plans by its Central Selling Organisation to raise gem diamond prices.

Platinums were firm but industrials directionless.

### LONDON

### Resistance patchy but intact

STERLING'S resumed weakness against the dollar exerted downward pressure on government stocks but failed to undermine London equity markets yesterday. Gilt-edged securities were further unsettled by predictions of higher short-term U.S. interest rates and revived anxieties that current domestic base rates of 10% per cent could be increasingly vulnerable if the exchange rate deterioration continues.

Longer-dated gilts took the brunt of the fall. Dealers adopted defensive tactics by lowering quotations around a half-point or more in the case of specific low-coupon issues which encountered above-average selling.

Equity markets benefited initially from the employers' view that UK industry was emerging from recession and Wall Street's surge to a new peak on Friday. Busienss in leading shares was patchy, however, and after completion of one or two sizeable institutional buying orders, interest lessened considerably.

Most major industrials drifted a shade easier after a promising start. The FT Industrial Ordinary index closed 1.4 down at 655.5, cushioned by rises in both pharmaceuticals constituents, Glaxo and Beecham.

Glaxo followed last week's jump of 11.5p with a fresh spurt of 30p to 850p to demand ahead of interim figures, due on April 11, and a joint Japanese marketing venture. Other pharmaceutical stocks also moved higher.

Fears of a price war continued to cast a cloud over the oil sector, and interest remained at an extremely low ebb with most prices ending a shade easier.

Share information service, Pages 36-37

**AMIC**

Extracts from the statement by the Chairman of Anglo American Industrial Corporation Limited, Mr. G. W. H. Reilly.

### "The increased size and spread of the group has enhanced its attractions as an industrial investment vehicle."

The 1982 results

Amic's results were significantly affected by the deepening economic recession in South Africa and the persistence of extremely difficult trading conditions overseas. Although the group's earnings increased by 4.5 per cent to R186.8 million, earnings per share on the increased share capital arising from the merger with De Beers Industrial Corporation (Debincor) and related acquisitions decreased by 21.1 per cent to 16.5 cents per share. As anticipated at the time of the merger, however, a higher proportion of group earnings derived from dividend income from associated companies and investments has enabled it to reduce the dividend cover and the final dividend has been increased by 10 cents to 125 cents per share, giving a 9.1 per cent increase in the total dividend from 165 cents per share to 180 cents per share.

The highlight of the 1982 financial year was the implementation of the merger with Debincor and the acquisition of additional interests in Highveld Steel and Vanadium Corporation and The Natal Tanning Extract Company, making these two companies partly-owned subsidiaries of Amic. The effects of the merger on Amic's overall size will be apparent from an examination of the financial statements but it is clear that Amic has emerged as a very large industrial group with total assets of R2.22 billion at December 31, 1982 and a capitalisation on The Johannesburg Stock Exchange of R1.4 billion. There is no doubt that the increased size of the group and the spread of its assets, particularly in the chemicals and steel sectors, greatly enhances its attractions as an industrial investment vehicle and will enable it to fund more easily the major expansion projects upon which subsidiaries, such as Mondi Paper, have embarked.

The difficult trading conditions experienced world-wide and the particularly depressed state of the steel, paper, base metals and minerals sectors had a severe impact on Amic's major operating subsidiaries: the world-wide malaise in mining affected Boart International's results in particular. Underutilisation of capacity has led to temporary closures of certain operating plant in both Mondi and South Africa. Prices were affected by the very high level of interest rates that prevailed in South Africa throughout the year and the 10 per cent increase in the rate of company taxation. Although the subsidiaries' export revenues increased to R280 million in 1982, margins on these sales were lower due to deteriorating markets.

Dividend income from the group's associated companies and investments rose to R73.7 million in 1982, reflecting the increased investment in AECI. The Tongaat-Hulett Group and other companies. It is disappointing to note, however, that among the associates Sigma Motor Corporation incurred substantial losses, mainly as a result of heavy losses and high interest rates and the buoyant trading conditions experienced by the motorising industry in previous years fell away. Early in 1983, Amic and Anglo American Corporation of South Africa acquired the equity and other interests in Sigma held by subsidiaries of Chrysler Motor Corporation, in proportions which

The annual general meeting of AMIC will be held in Johannesburg on May 17, 1983. Copies of the annual report are obtainable from the London office of the Company at 40 Holborn Viaduct, EC1P 1AJ, or from the transfer secretaries, Charter Consolidated P.L.C., P.O. Box 102, Charter House, Park Street, Ashford, Kent TN24 8EQ.

in the Amic group, cut-backs in capital expenditure are being implemented where appropriate and Highveld is to defer the construction of a second integrated plant until trading conditions improve. The directors consider, however, that Mondi must proceed with the Richards Bay pulp mill, which is due for commissioning in the last quarter of 1984, by which time a more favourable economic climate should exist and economies of chemical pulp will no doubt again be evident. In that event, Mondi should be in a most advantageous position to derive the benefits forecast when the decision was taken to establish the pulp mill complex at Richards Bay.

It is satisfactory that Amic was able to increase dividend distributions in 1982 despite the uncertain conditions. In the current environment it is possible that some of Amic's operating subsidiaries and associated companies will show a further profit decline, with an impact on overall group results. I believe, however, that the difficult times will tighten our management and set the group on a sound basis to take advantage of an up-trend.

When the decision was taken to establish the pulp mill complex at Richards Bay.

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## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

# Follow the Leader

Do you want to reach the top international financial specialists in European industry?

In mid 1982, the Financial Times, The Economist, and Euromoney commissioned Research Services Ltd. to conduct a study amongst these senior international financial specialists in order to discover what they read.

The published report is now available, and the results show that the publication most widely read by this prime target group was the Financial Times. By comparison, the table below shows the readership figures for some of the other 40 publications that were covered by the research.

For more information about this research, or the position of the F.T. in the European market place, please contact your local Financial Times representative or the Market Research Department of the Financial Times.

	Readership %
FINANCIAL TIMES	42
F.A.Z.	24
HANDELSBLATT	21
LE MONDE	11
L.H.T.	9
NEUE ZURCHER ZEITUNG	8
WALL STREET JOURNAL	6
BUSINESS WEEK	24
ECONOMIST	22
TIME	13
NEWSWEEK	11
INSTITUTIONAL INVESTOR (INT'L ED)	21
EUROMONEY	12

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Continued on Page 23

## AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

**Continued on Page 34**

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

17 **Worm**      8      16      16      33<sub>1</sub>      33<sub>2</sub>

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 20 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise

**a**-dividend also extra(s). **b**-annual rate of dividend plus stock dividend **c**-liquidating dividend. **cd**-called. **d**-new year low. **e**-dividend declared or paid in preceding 12 months **g**-dividend in Canadian funds, subject to 15% non-residence tax. **h**-dividend declared after split-up or stock dividend. **j**-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. **k**-dividend declared or paid this year, an accumulated issue with dividends in arrears. **n**-new issue in the past 52 weeks. The high-low range begins with the start of trading. **nd**-next day delivery. **P/E**-price-earnings ratio. **r**-dividend declared or paid in preceding 12 months, plus stock dividends. **s**-stock split. Dividends begins with date of split, **sls**-sales. **u**-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. **u-n**-yearly high **v**-trading halted. **w**-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies. **wd**-when distributed. **wh**-when issued, when with warrants. **x**-ex-dividend or ex-rights. **xdis**-ex-distribution date.









# CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

### Dollar firm on higher interest rate fears

The dollar continued to improve in currency markets yesterday, unassisted by fears of U.S. interest rates. Federal funds interest rates were quoted at 9 per cent with end of month technicalities and payment of recent Governor offerings to the rest of this week. There was also some uncertainty caused by the current FOMC meeting although the results of this are unlikely to be known for some time.

Sterling finished unchanged overall, losing ground to the dollar to finish at its worst closing level ever, but improving against most major European currencies.

**DOLLAR** — Trade weighted index (Bank of England) 123.0 against 122.9 in March. The dollar has shown remarkable strength as a safe haven for funds during a time of extreme uncertainty about the effects of falling oil prices and upheaval within the EEC. U.S. interest rates have fallen as expected, partly because of the high level of Federal funding while money supply growth and fears of a tightening of credit policies also remain a problem.

The dollar closed at DM 2.4345

up from DM 2.4180 and SwFr 2.0850 from SwFr 2.0850. However there was some improvement of central bank intervention in the market, trading conditions with \$1.4500 as seen as a possible support level. Sterling closed at \$1.4535-1.4545, a fall of 65 points from Friday's closing level in London. Sterling's closing rose to DM 3.5425 from DM 3.53 and SwFr 3.0350 from SwFr 3.0175. It was also firmer against the French franc at FF 10.6075 and Y343.5 compared with FF 10.58 and Y343.5.

**STERLING** — Trading range against the dollar to 1982-83 is 1.4525 to 1.4540. February average 1.4540. Trade weighted index again 1.45 at noon and 1.4535 at 4pm. The pound rose 76.3 to 78.1 on Friday and 91.9 six months ago. Sterling remains weak and vulnerable because of uncertainty about the effects of oil price rises, the recent time to overthrow the market of a possible price war between Britain and Nigeria.

The pound opened at \$1.4575 against the dollar and touched a best level of \$1.4600 before slipping

in the afternoon to a low of \$1.4505. However there was some improvement of central bank intervention in the market, trading conditions with \$1.4500 as seen as a possible support level. Sterling closed at \$1.4535-1.4545, a fall of 65 points from Friday's closing level in London. Sterling's closing rose to DM 3.5425 from DM 3.53 and SwFr 3.0350 from SwFr 3.0175.

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**D-MARK** — Trading range against the dollar in 1982-83 is 3.4940 to 2.2110. February average 2.4260. Trade weighted index 1.811 against 1.26.6 six months ago. German economic strength

is reflected in the market selling French franc.

The German unit was fixed at 2.2110, its ceiling rate of 3.4940 per FF 100 as it was on Friday.

**ITALIAN LIRA** — Trading range against the dollar in 1982-83 is 1.489.75 to 1.186.80. February average 1.378.60. Trade weighted index 52.4 against 53.5 six months ago.

Gold fell \$33; an ounce from its high in the London bullion market yesterday to finish at \$406.410. The metal opened at \$412.413 and traded between a high of \$413.14 and a low of \$407.410. After initial support, gold tended to lose ground as the dollar showed a firm trend.

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## SECTION IV

## FINANCIAL TIMES SURVEY



## CHICAGO

## City shows its fighting spirit

BY RICHARD LAMBERT

CHICAGO is a city in transition. Change is most obvious in the political scene, which has been thrown into turmoil by last month's defeat of Mayor Jane Byrne at the primary stage of the mayoral election. But major shifts are also taking place in the economic and social life of Chicago, which have profound long-term implications for its place in the U.S. and international arena.

These trends have been accelerated by the recession, which has hit the city hard. Its long-established position in heavy manufacturing industry has made it particularly vulnerable to the national economic downturn and job losses in the area over the past year, or so have been much severer than for the U.S. as a whole. Unemployment is now pushing 12 per cent and Chicago's share of U.S. Gross National Product has slipped steadily as a level under 4.2 per cent.

But while manufacturing industry has been withering, parts of the service sector have shown marked strength—most visible in the big new trading floors being opened by the commodities and options exchanges in the South Loop district.

All five of Chicago's financial exchanges are involved in the development of new trading and clearing facilities and each that open appears to be bigger and better than the last.

Although manufacturing and construction employment in metropolitan Chicago fell by

79,000 jobs last year to 800,000, the number of workers employed in services, finance, insurance and property climbed by 20,000 to just over 1m. These changes present big opportunities and some big problems. Chicago is already a major banking centre and despite the well-documented difficulties of its two biggest banks in recent years its role in the international financial community is likely to become even more important.

## Financial base

One reason is the growth of the financial futures markets, which are playing an increasingly important part in the world's banking system and are broadening their scope to attract new customers, such as equity investors and corporate treasurers. Another is the established strength of its banks. They generate more business loans than their rivals in any other city in the U.S. and over 50 foreign banks have set up shop in Chicago.

Chicago's natural advantages include its position at the hub of the national transport system. Its main airport is the busiest in the world and its share of total air import and export dollars in the U.S. has edged up to 8 per cent over the past decade. It is the country's largest trucking centre as well as an important port, while its rail freight system handles 25m tonnes of

manufactured goods a year. Over a quarter of America's population lives within 500 miles of the Loop and, unlike Detroit or Pittsburgh, the manufacturing economy is by no means dependent on any one industry. Chicago makes nearly a quarter of the nation's steel, and—among other items—it produces more sausages, machine tools, envelopes and switchgear than any other U.S. city. Wholesalers' revenues in metropolitan Chicago exceed \$130bn a year and retail sales come out at around \$40bn.

Although its image is of a city with more brains than brawn, it has a larger employment base than most poorly called 'high technology' industry than any region apart from Los Angeles. In addition the city has the kind of business infrastructure that goes with being the headquarters town for over 40 of the Fortune 500 companies. Its big law and accounting firms have the depth and expertise to rival those of New York and just about all the major investment banks have a strong presence in the city.

Chicago has other attractions as a place to do business. Its costs, in terms of wage rates plus state and local taxes, compare rather well with those of other major U.S. cities. It is the nation's largest centre for conventions. Its business district has a crackle of excitement in the atmosphere of the kind you might experience in New York but not in many other U.S. cities.

Yet for all its resources and tough resilience, Chicago faces a long haul in adapting itself to changing economic conditions. The closure of its older industries and businesses has been felt most painfully by semi-skilled workers, who are

often black or members of other minority groups. Chicago has an extraordinary diversity of ethnic groups. Its total population is just over 3m, of which 1.5m are white and 1.25m black. A fifth of its citizens live in poverty and the divisions between black and white are unusually stark.

## Coming elections

The divisions have been underlined by the mayoral elections, which come to a head next month. Mr Harold Washington, who is black, was just about ignored by the business community before the Democratic primary. All the same, he won a surprise victory by pulling together an overwhelming majority of the black vote and since then the city has been full of rumours about possible defections by senior members of the Democratic primary who would never have dreamt of voting Republican until a few weeks ago.

Behind these tensions lies a growing mismatch between a

skills of a large proportion of the city's labour force and those which are now being required by its employers. In an ambitious 10-year plan drawn up by Mayor Byrne's administration last autumn this was picked out as perhaps the most significant problem faced by Chicago. The document made it clear that whoever wins the election—and at the time of writing it still seems almost inconceivable that Mr Washington could lose—will have to regard improvements in the education system as a high priority in the years ahead.

In addition, Chicago's physical infrastructure is visibly ageing. Major improvements are badly needed at O'Hare airport—the 10-year plan envisaged a \$1bn investment in new facilities. It also called for a further \$2.1bn to be spent on other transportation projects and large additional investments in public works and housing.

It is not clear how all this can be paid for. There is little doubt that by drawing on its tax resources and tightening management controls the City

Political 'clout'

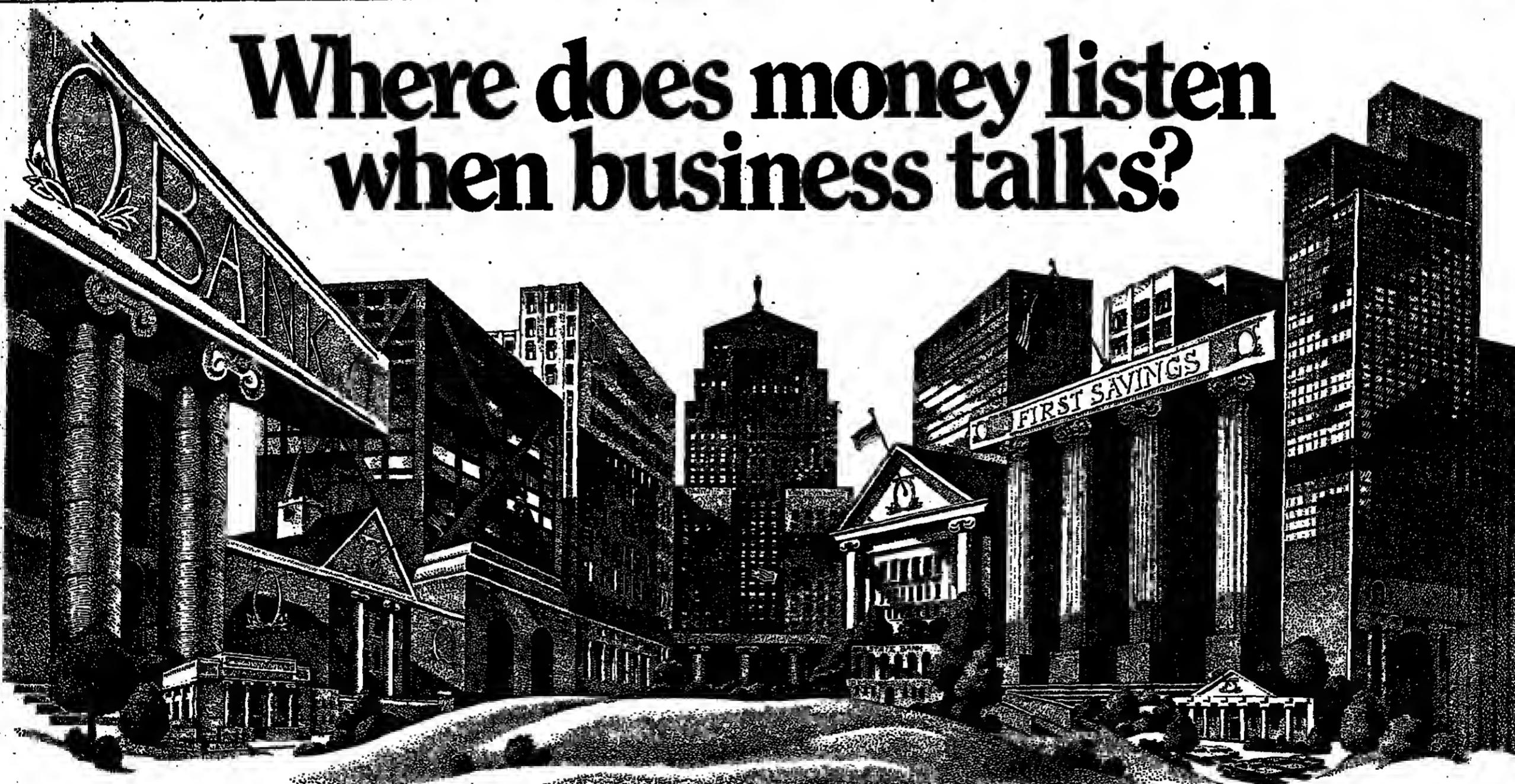
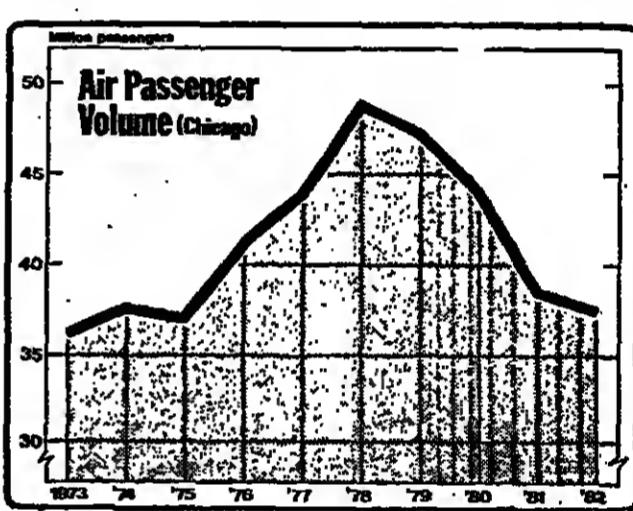
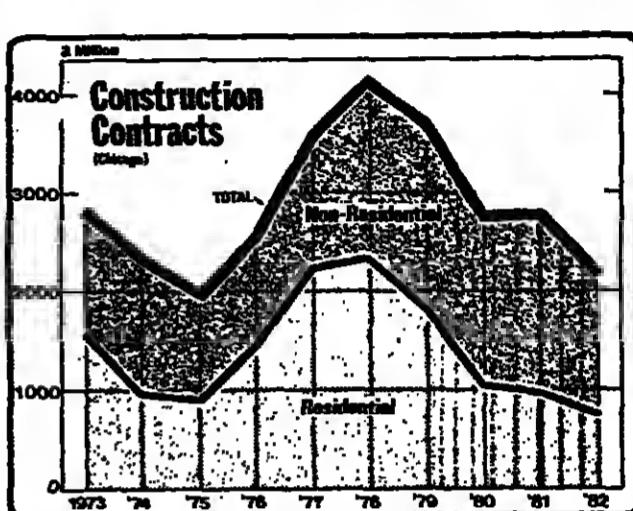
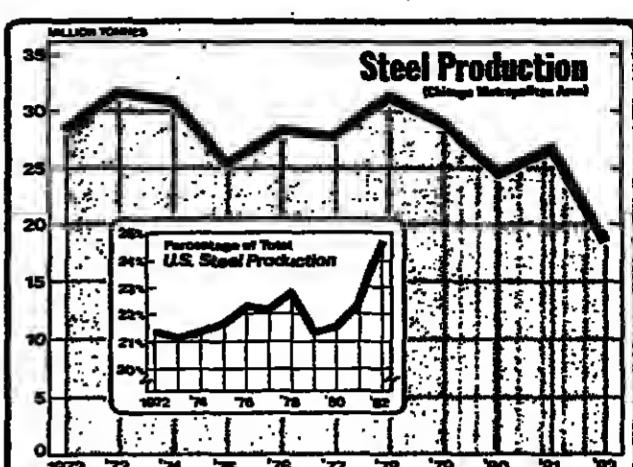
Political patronage was developed into a fine art by the late Mayor Daley and although the political machine is obviously not what it was it still has vast power. The mayor's patronage still extends to several thousand jobs.

Chicago is accustomed to change. It survived in good shape the Indian massacre of 1812, The Great Fire of 1871, the decline of the stockyards and the drift to the Sunbelt. Any doubt about its ability to do the same again can be dispelled by five minutes in the viewing gallery of one of its big futures exchanges. In the milling throngs below you will see the ingenuity, endurance and raw capitalist spirit which has made the city what it is. But Chicago has needed all its resources in the last year or so and the testing period is not over yet.

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## SOME ECONOMIC INDICATORS



Where can a businessman find the unique combination of world-class financial resources, and a direct, responsive, and open-minded approach to banking?

In Illinois, a financial center of impressive and rapidly growing stature.

Today there are more than 1200 banks and 500 savings and loan institutions in Illinois, controlling nearly 8% of the total assets of the U.S. Five of the nation's largest banks, each with over \$1 billion in assets, are Illinois-based.

Complementing this strong financial base are some 600 insurance companies which have prospered in

Illinois relatively regulation-free environment, and made the state the third largest insurance center in the U.S.

Illinois is also a major international financial center, with more than 60 foreign banks, and more than a dozen U.S. banks with extensive foreign operations.

Banking in Illinois offers business the best of both worlds: the extensive financial resources of a major financial center and a frank, informal and flexible approach to banking that does wonders for the flow of ideas.

If that sounds like the kind of financial climate your business would thrive in, Governor Thompson invites you to contact Peter Fox, at 217-782-7500.

Or write him at the Illinois Department of Commerce and Community Affairs, 222 S. College, Springfield, IL 62706 U.S.A.

In Europe contact Bart Smit, State of Illinois—European Office, 5 Place du Champ de Mars, Bte. 14, B-1050, Brussels, Belgium. Phone # (02) 512-01-05.

Discover  
The Magnificent  
Miles of Illinois



## CHICAGO III

## Foreign banks find market to their liking

FACTS ABOUT THE LEADING BANKS						
	Continental Illinois	First Chicago	Harris Bank Corp.	Northern Trust	American National	Lasalle
Assets \$m end-1982	42.859	35.88	7.14	8.3	3.21	1.25
Earnings before securities transfers \$m 1982	84.4	144.0	40.1	33.62	28.01	5.61
Earnings before securities transfers \$m 1981	260.3	122.1	33.4	33.62	28.01	6.72
% change on year	-67	+18	+20	-11.8	+12	-16.6
Non-performing loans for end-1982 \$m	1,900	846.7	82.2	127	37.83	37.53
Per cent 1982 non-performing loans of total loans	5.6	3.8	2.0	4.03	3.9	N/A
Per cent 1981 non-performing loans of total loans	1.9	2.7	1.11	1.62	3.3	N/A
Loan loss reserves end-1982 \$m	381	203.1	35.0	35.16	15.32	7.4
Per cent of total loans	1.11	0.92	0.87	1.03	1.1	1.07
Per cent return on average assets 1982	6.18	6.41	6.54	6.51	6.99	N/A
Per cent return on average equity 1982	4.9	10.73	10.87	9.95	17.28	N/A

## Convalescence for the two majors

CHICAGO'S two major money loan exposure to some of the financially troubled developing countries than many other money centre banks. However, it does have a Mexican exposure of about \$850m, or 2.6 per cent of total outstanding, and a Brazilian exposure of about \$700m or about 2.1 per cent of total outstanding.

In both countries over 60 per cent of the loans are to the public sector.

Mr Sullivan said recently in London that the bank's future international strategy is likely to focus on strengthening its local overseas operations rather than continued reliance on cross-border lending. He also warned that U.S. corporate lending risks may be slightly higher this year.

Continental Illinois, the seventh largest bank in the U.S. with year-end assets of \$35.8bn, is further along the route to recovery, having been the first to do so. The bank's problems date back 10 years, starting with a phase of rapid growth in the early 1970s which led to an uncomfortably high level of non-performing loans and a new management style under Mr Robert Abboud in the late '70s.

But the worst was still to come. While the bank lost customers and staff, slipping back to a distant second against its arch-rival Continental Illinois, it took a gamble on a fall in interest rates which never happened.

A highly publicised and acutely embarrassing board room upheaval followed. In 1980 Mr Abboud was fired and Mr Harry Sullivan, then 49, and a former Chase Manhattan banker for 23 years, was hired as chairman.

Mr Sullivan describes the recovery he has masterminded as being half complete. The loan portfolio has been overhauled, has the management structure, and there are signs that the process is heading to pay off.

Last year First Chicago reported a 1.79 per cent increase in operating earnings to \$144.0m from \$118.71m the year before, bolstered by a substantial increase in net interest income. The bank's return on assets has improved to 6.41 per cent from a low of 6.22 per cent in 1980. The return on equity last year was a respectable 6.75 per cent compared to 5.53 per cent in 1980.

There is still some way to go. The bank's non-performing loans increased from \$554m in 1981 to \$847m last year, representing 3.8 per cent of total loans. The reserve for credit losses at \$203m represents 0.92 per cent of total loans.

First Chicago has a lower

up the pieces. A new credit risk evaluation department has been set up and internal lending controls have been tightened.

Mr Anderson believes that barring unforeseen developments on the international front, where Contiwest is considerably less exposed than most major U.S. banks, it should be possible to reduce problem loans by about \$500m this year.

Neither he nor Mr Perkins minimise the problems that Continental faces. The bank was forced last year to drop out of the "run" of major money centre banks whose certificates of deposit are inter-changeable and is still paying a 4 per cent premium for its funds—although the gap is narrowing.

Offsetting this, Continental has been particularly aggressive—and, it claims, successful—in attracting customer deposits to its new money market accounts. While these accounts are a more expensive source of funds than ordinary savings or current accounts, for Continental they represent an important new channel.

Mr Perkins, like Mr Anderson, believes earnings should improve this year. The bank has set a target for operating earnings of \$150m. This, however, is still far short of the \$260.3m which the bank earned in 1981.

Two months ago Mr Anderson outlined a six-point recovery plan in what amounted to a more modest "road map" for bank staff. He told his audience that 1983 was a year "to move Continental forward. This is the year for all of us to combine our efforts and get the bank with money, markets and cash."

The six fundamental points he outlined were to lift earnings; improve credit quality; build and diversify the bank's source of funds; control leverage and maintain Continental's strong capital position; limit non-interest expense and finally, improve personnel management.

For both Continental and First Chicago much will depend on the pace and strength of the economic recovery and on the interest rate outlook for their commercial and industrial clients.

## Foreign banks

in a series of bold moves, have helped to transform Chicago in the last decade into a major international banking and finance centre.

Just a few weeks ago Fuji Bank, the second largest bank in the latest ranking and certainly one of the most daring moves into the Chicago market by outbidding and outmanoeuvring Security Pacific, the 16th largest bank in the U.S. with a \$423m bid for the two commercial finance subsidiaries of Walter E. Heller International, the Chicago-based financial group.

Fiji, in common with 57 other foreign bank already has a presence in Chicago, attracted there by the geographical location, the potential for wholesale business and the existing futures exchanges.

Most of the foreign banks have until now, like Fuji, concentrated on going after big businesses—the Fortune 500 companies, a fair sprinkling of which have their headquarters in Chicago itself. These banks, free from some of the lending limits placed on U.S. banks (10 per cent to one borrower), and with the financial muscle to obtain funds at relatively cheap rates in the U.S. domestic or in international markets, pose real competition to the major domestic Chicago banks.

They are now turning their attention to the so-called "middle market" generally defined as companies with revenues from about \$50m a year to around \$200m a year.

Herr Hermann Baerger, vice-president of Commerzbank, which was the first West German bank to arrive in Chicago (in 1974), summed up the basic rationale behind the influx of foreign banks into Chicago. "This market has a wide and deep industrial base presenting many opportunities," he said.

Like other major foreign banks Commerzbank concentrated initially on the large multinationals but has subsequently turned its attention to some of the smaller industrial companies. "Now we try to identify prospects regardless of size," said Herr Baerger.

Mr Laurie Warner, senior vice-president of National Westminster's branch agrees.

National Westminster, which opened its Chicago marketing office 10 years ago this June, is involved in a broad spectrum of banking business including basic commercial trading, foreign exchange trading and trade finance.

While most foreign banks have their main U.S. offices in New York, Credit Agricole, the French Bank—a relative newcomer to the market, having arrived in 1979—set up its U.S. headquarters in Chicago.

The French bank now runs a Chicago branch, an International Banking Facility and in Cayman Islands activities out of Chicago and has built up a \$750m loan portfolio.

About 25 per cent of the portfolio is agriculture related, with the balance in wholesale industrial and commercial loans.

Mr Patrick Brennan, Credit Agricole's Chicago branch manager, has also steered the bank into other activities and in particular into tapping the opportunities offered by the Chicago financial futures markets.

The futures market provides the bank with a valuable hedging potential, says Mr Brennan. "We are trading for our own account," he says. However, he has other opportunities in Chicago. "We see the possibility of trading in the commodity futures market—although Mr Brennan rules out such a move at present" simply because there is no money to be made there."

Not all the foreign banks have been so fortunate. Most of the European banks have some non-performing loans out to Harvester and some of the other troubled Mid-West companies.

These include Barclays, which has a major Chicago operation through Barclays Bank International (IBI). While the main thrust of

foreign banking activities in Chicago has been in wholesale banking some foreign banks, like BBL, have shifted with other activities.

BBL opened a High Street banking operation in 1973 on the ground floor of its offices as part of a bank holding structure, but subsequently decided to abandon retail banking and concentrate on wholesale activities.

While most foreign banks have their main U.S. offices in New York, Credit Agricole, the French Bank—a relative newcomer to the market, having arrived in 1979—set up its U.S. headquarters in Chicago.

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Historically we looked at multinationals and Fortune 500 companies," he said. These companies were best suited to the bank's cautious and conservative credit risk policy.

However, National Westminster has also broadened its Chicago operations at what Mr Warner describes as a "controlled pace." Having started with two people in the office the bank now has a staff of 45.

Like other major foreign banks in Chicago, National Westminster has used the location as a stepping off point for business in the Midwest. But unlike some of the other overseas banks National Westminster has "through a bit of luck and conservative lending policy" managed to avoid some of the more well-publicised problems of industrial credits.

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the

Source: State of Illinois, Commissioner of Banks and Trust Companies.

† International banking facilities.

Total assets (\$m) of origin

Mitsubishi Bank IBF† 1,253 Japan

Fuji Bank IBF 1,051 Japan

Sanwa Bank IBF 688 Japan

Banco di Roma IBF 565 Italy

Banca Commerciale Italiana IBF 563 Italy

Sumitomo Bank IBF 353 Japan

Commerzbank IBF 327 West Germany

Banque Nationale de Paris IBF 321 France

Barclays Bank International IBF 313 UK

Banca Nazionale del Lavoro IBF 312 Italy

Dai-Ichi Kangyo Bank IBF 310 Japan

Union Bank of Switzerland IBF 258 Switzerland

Swiss Bank Corporation 244 Switzerland

National Westminster Bank 232 UK

Credit Lyonnais 225 France

Dresdner Bank 202 West Germany

Lloyds Bank International IBF 200 UK

Union Bank of Bavaria 195 West Germany

Banco de la Nacion Argentina IBF 183 Argentina

Tokai Bank IBF 131 Japan

Banque Indosuez 120 France

Algemeene Bank Nederland 119 Netherlands

Societe Generale 118 France

Standard Chartered Bank 97 UK

Source: State of Illinois, Commissioner of Banks and Trust Companies.

† International banking facilities.

has its obvious attraction when, as Mr Neil Redpath of Kleinwort points out, Libor has often been two percentage points below prime for 50 weeks out of the year."

Kleinwort has begun expanding the range of services it can offer its U.S. clients. For example, the bank has provided seed financing, sometimes taking an equity stake, and has helped in leveraged buy-outs in addition to the more traditional business of providing export credits.

The bank has also been actively trying to boost its fee income through, for example, arranging London listings and Eurodollar issues.

Overall, foreign banks have found the Chicago market to be profitable and therefore the number represented there is likely to keep growing. But most foreign bankers agree that there is a danger of saturation and expect the pace of new entrants into the market to slow.

The foreign banks which have already arrived are likely to continue to broaden their perspectives and their target clients. Chicago has proved

it has room for this growth.

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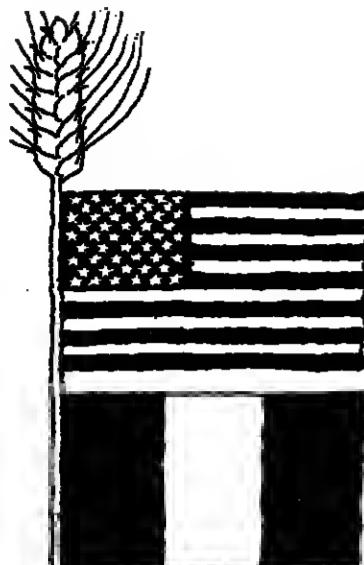
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## CHICAGO IV



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Much interest centres on the fortunes of the futures and options exchanges. Richard Lambert reports

CHICAGO'S FUTURES and options exchanges are entering a new and more competitive era. Business has continued to boom and the three main exchanges are flaunting their prosperity. The Board of Trade completed its new trading floor last year, the Mercantile Exchange moves into its new building next Thanksgiving and the Chicago Board Options Exchange is due to open its 45,000 sq ft trading floor in the spring of 1984.

But there are some worried frowns behind these glimmering new facades. In the past the three exchanges have largely kept to their own ground and have seldom competed head-on with similar products. But the U.S. financial sector has been moving rapidly in the last year or so and the impact is being felt in Chicago.

The most obvious example is the way that futures traders are moving into the equity business—the stronghold of the options exchange—by offering futures contracts linked to equity indices. The Chicago Mercantile Exchange has had a spectacular success with its futures exchange. But a very big

contract linked to the Standard and Poor's 500 Index, which was introduced last spring, and has followed that up with an option contract on the S and P 500 future.

There are those in Chicago who believe that the equity business offers as much scope for growth as the 1980s as the financial futures contracts generated in the 1970s. Early investors who previously ignored the futures exchanges are now actively exploring a whole new range of possibilities, with major implications for the structure of the market place.

## Salesmen

Thus the Chicago Board Options Exchange recently completed a study of major member firms which showed that so far only a small proportion of their salesmen had become qualified to do business on the futures exchanges. But a very big

increase was in view over the next 12 months—a trend which the Options Exchange, which largely exists on its equity business, must have found distinctly worrying.

There has also been a shift in power between the two big futures markets. Although the Mercantile Exchange has been steaming ahead with obvious confidence, the Chicago Board of Trade has had a somewhat checkered history, reflected in tight level internal wrangling at the exchange. It is still the market leader, but it had a real shock in 1982 when overall volume fell by 14.7 per cent as a result of a 14.7 per cent decline in agricultural business. And morale has been further damaged by its failure to introduce an equity contract to rival the Merc's.

The Board of Trade now has a new chairman and a long list of new products in the pipeline. One of them can afford to sit back and let the others steel a march. Traders in Chicago gravitate to where the action is—there is extensive cross-membership between the exchanges—and the success of a particular contract is in direct proportion to the volume of business which it generates. Liquidity begets liquidity, they say in Chicago, and there is no more depressing sight than a trading pit which is not doing much business. If one of the big exchanges were to lose its momentum, it could all too quickly wither away.

There are already signs that increasing competition could lead to institutional changes in Chicago. For example, the Options Exchange, which is regulated by the Securities and Exchange Commission, has been considering the possibility of moving into the futures business by taking over the struggling New Orleans Commodity Exchange. This would enable it to register with the Commodity Futures Trading Commission and to offer a vehicle for trading commodity-type contracts.

## Enthusiastic

At the same time the Options Exchange has been talking to the Board of Trade about the possibility of co-operating on the stock index game. Specifically, it would want the Board to trade futures in the CBOE 100 Index. Not too much love has been lost between the two markets as opposed to the commodities exchanges.

Competition comes red in tooth and claw in the trading pits of Chicago's big exchanges. But it would do little like the Board to trade futures in the CBOE 100 Index. Not too much love has been lost between the survival of the fittest.

## CHICAGO BOARD OF TRADE

## Recovering its poise

THE Chicago Board of Trade is recovering its poise after a year of decline which saw the total U.S. futures business plummet from 50 to 43 per cent. For a start, a recovery in the depressed grain sectors has helped to push overall volume up by 22 per cent in January and 20 per cent in February.

In addition, the Board has a new chairman, Thomas Cunningham, whose regime seems unlikely to be as controversial as that of Leslie Rosenthal, his hard-driving predecessor. The price of seats on the exchange has rallied, although it is not back to its previous peak. Moreover, the Board of Trade can still lay claim to the most heavily traded contract in the world: U.S. Treasury Bond futures.

"The Treasury Bond is our star—and is also our most vulnerable point," says Mr Cunningham. "We've got 500 people standing out there in the pit and what we are trying to do is find new products for when interest rates flatten out."

## Membership

Moreover, the Board of Trade substantially increased its potential membership last year, a move that was bitterly opposed by many market participants. It now has some 2,300 dues-paying members and the total could rise to around 4,000 under various participation rights. The idea was that the Board should lay on what Mr Cunningham calls a "smorgasbord of financial instruments" to keep all these traders busy.

The Board has other reasons for wanting new products to trade. For one thing, it was badly beaten last year by the success of the Merc's S and P 500 contract. Mr Cunningham claims that many of his members who deserted the ship to come back with their fingers burnt. But the Board of Trade clearly needs to get established quickly in this business, before the Merc has established an overwhelming lead.

It is also trying to find a contract geared to meet the needs of traders in the short-term credit markets. Having flopped with commercial paper, certificates of deposit and two-year notes, it is now seeking approval for a new repo contract.

Also on the drawing board, says Mr Cunningham, are options on agricultural products—they'll give the farmer control over his end-product like he's never had before—and a new kid's gold contract. But it seems that main bopes are being pinned on a new type of business altogether. The Board of Trade has recently started trading an unleaded gas contract and claims that it is rapidly gaining popularity among distributors in the petrol industry. Approval is now being sought for a crude oil contract and that—according to Mr Cunningham—has unlimited potential. "It could be as powerful as the financial instruments," he says hopefully and cites the attractions to an airline or a transport authority of being able to lock in its fuel

costs for a year ahead.

For all this activity, the new chairman's main priority is to get this AG. market going again.

With that in mind

exchange officials have been examining the maximum position limits on corn, wheat, beans and oats. This is only tinkering with the problem. The key question is whether the recent upturn in trading activity—which seems to have stemmed from speculation about the impact of the Reagan Administration's Payment-in-Kind programme and volatility in commodity prices generally as a result of weakening oil prices—will be extended into a full-blooded recovery in the key grain markets.

## CHICAGO BOARD OPTIONS

## Fresh trading highs

FOR THE Chicago Board Options Exchange (CBOE) 1982 was the tenth consecutive year of record trading volume and it ended on a very strong note. December brought new highs in both option dollar volume—\$6.1m compared with the previous month's high of \$5.2m—and open interest, with a record of 5.6m contracts.

This surge in activity has been based on the bull market in equities which started off in such a spectacular fashion last August. Since then it has become clear that Wall Street and the CBOE are growing increasingly interdependent.

The big New York security firms have been doing unprecedented levels of business and have been making an ever larger proportion of their profits out of trading as principals. Yet means of risk reduction, taking more right risks than they would have been accustomed to in the past—to an extent that would have been wildly imprudent but for the existence of a liquid options market where those risks can be hedged.

The Exchange has further plans for debt options and a contract based on Government National Association pass-through certificates (GNMAs) will probably be introduced later this year. But for the moment its main bopes are pinned on the new index option contracts, which got off to a brisk start earlier this month. The CBOE claims that these are the first options to be offered as a security rather than a commodity, with no intervening futures position upon exercise.

The option has the disadvantage of being tied to an index—the CBOE 100—which no-one has ever heard of. But the Exchange has done a great deal of work to show that it is indeed an effective measure of overall market movement. The hope is that it will be good enough to persuade equity salesmen to stick with the markets they know rather than going over to register with the futures exchanges in order to be able to do business in their equity contracts.

In the next few months the CBOE hopes to introduce options based on equity industry groups such as oil, computers, transport, pharmaceuticals and consumer goods.

"The index option is critically important to us," says James Kelley, executive vice-president of the CBOE. "We have to assert ourselves as the options exchange."

## CHICAGO MERCANTILE EXCHANGE

(Volume of futures trading)

	1982	1981
Fresh eggs	15	12
Potatoes	9	973
Live hogs	2,560,974	2,258,683
Pork bellies	2,811,574	1,957,597
Live cattle	4,440,992	4,282,283
Broilers	2,118	20,048
Lumber	516,618	630,980
Plywood	12	12
Feeder cattle	603,700	620,285
British pound	1,321,701	1,401,102
Canadian dollar	1,075,457	476,555
Deutschmark	1,782,901	1,654,891
Japanese yen	1,782,246	960,598
Mexican peso	65,026	18,905
Swiss franc	2,653,332	1,518,767
Dutch guilder	128	4
U.S. silver coins	1	6
French franc	16,474	2,980
Gold (100 oz)	1,532,466	2,518,435
T-Bills (90-day)	6,598,948	5,631,290
Domestic CD (90-day)	1,556,327	423,718
Eurodollar (3-month)	323,619	15,171
S & P 500 Index	2,935,532	2,517,626
Total	33,574,286	24,527,020

## CHICAGO MERCANTILE

## Run of winners

WHILE the Board of Trade is faltering last year the Chicago Mercantile Exchange fairly leapt ahead with a 37 per cent rise in the number of contracts traded. That took its share of total futures industry volume up from 25 to 30 per cent. In January and February this year, its business jumped by an astounding 50 per cent.

This growth is partly thanks to good luck. The Merc's agricultural business is geared to metal, where the level of activity has been much stronger than in the trading which are the Board of Trade's specialty. Business on this side climbed by nearly a quarter at the Merc last year.

Good management has played an important part too. The Merc committed itself much more aggressively to the financial futures concept and has been expanding its business at a hectic pace in the turbulent times of the past decade. The Exchange has built up a very large volume of currency related business and has also done very well in three month Treasury bills.

The latest smash hit is in the equity area, with the S and P 500 Contract. Although it was not the first into the field with this type of product the Merc has grabbed about three-fifths of the market in this sector of trading and newcomers like the Board of Trade will find it very difficult to dislodge the Merc from its established position of strength. Under Peers the Exchange has the right to introduce next over a dozen other S and P indices related contracts, which will

take it down into individual sectors of the equity market.

While the Board of Trade has had only one major new success in recent years—the Treasury Bond—the Merc has had several. One explanation lies in its keen approach to marketing, which extends to its own members as well as to the public. Loudspeakers come on at regular intervals in the day with messages urging traders to give a little time and money to a new contract.

"We really badger them," says Brian Monksen, chairman of the Exchange, who is committed to marketing at this particular moment is reflected in a large badge proclaiming that "We are beautiful."

Not all the Merc's innovations have come off but it has never been shy of trying new things. In parts of Chicago you will hear the argument that too many new products could undermine the futures business by confusing the public and fragmenting the marketplace. But the Merc says that is rubbish.

The Merc's present mood of optimism appears to be unbounded. Lee McNamee, who has the best but by no means the only claim in Chicago to be the father of the financial futures industry, says that the Merc's International Monetary Market has become an integral part of the interbank system. As such, he believes that every commercial bank will sooner or later be participating in the market in one way or another—which in turn will bring corporate treasures into the action.

Claire Mr. Monksen, "It looks like there is no way to healthy growth here over the next five to six years."

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## CHICAGO V

RICHARD LAMBERT ON THE FORTHCOMING MAYORAL ELECTIONS

## Crisis of management

WHEN PRESIDENT Reagan attended a fancy Republican dinner in Chicago at the beginning of this year, Bernard Epton's name was not exactly on everyone's lips. To the contrary, the Republican candidate for city mayor was made to pay for his own ticket. He was parked firmly at the back of the hall.

That's the way things are done in a city where local Republican politicians have been at best a bad joke for as long as anyone can remember.

But all that changed dramatically on February 23 when Mr Harold Washington acknowledged to a cheering crowd of supporters that he had been elected against the odds as the Democratic Party's nominee for Mayor.

Despite spending millions of dollars on her campaign, Mayor Jane Byrne, the Democratic machine candidate, had been rejected by city voters and Mr Washington, who is black and owes no favours to anyone in the Chicago establishment, appeared set on his way to

City Hall. Suddenly, Mr Epton, a media figure, gifted with a dry sense of humour but far from being an inspiring politician.

Mr Washington still seems highly likely to emerge as the victor when the final votes are counted after the mayoral election on April 12. But the events of the past few weeks, the real great deal about the character of Chicago and are likely to have a lasting effect on the way the city is managed in the future.

## Tough lady

Mrs Byrne, an extremely tough lady, put an erratic politician behind her, the sitting Mayor, and earned both the inefficiency and the hostility of the traditional Democratic establishment. Yet Mrs Byrne chose to work with the machine rather than against it, making sure that her own candidates had their hands on the levers of power.

The image Mr Washington is now presenting is that of a Liberal Democrat of the old school,

But despite this the business community, which normally plays a key part in the city's politics, has kept itself very much at a distance from Mr Epton. If he gets to City Hall a major question will be whether he can broaden his political base in the way that will be necessary if the city is to be run at all efficiently.

Mr Epton, to his credit, has gone out of his way to stress that he does not want to win votes because of his colour but the issue was muddied even more by Mrs Byrne's decision—subsequently reversed—to seek re-election as a write-in candidate, having originally promised support Mr Washington.

The result of all this manoeuvring, the Chicago Tribune has said, is to make an ugly political situation even uglier. "The bitterness that has already marked this campaign can only intensify. What Chicago needs right now is an overbuild" and underoccupied.

The hope is that this will be forthcoming once the next fortnight is out of the way.

## Campaign to rejuvenate industrial sector

DESPITE THE rapid growth of the service and financial sectors, the heart of Chicago's economy still lies in manufacturing. Of the roughly 1.6m jobs in the city, 60% above 21 per cent are in manufacturing for the metropolitan region as a whole, the proportion is over 24 per cent. This compares with just under 24 per cent in the wholesale and retail trades—and well under 10 per cent in finance, insurance and real estate.

The list of Chicago's top companies is a roll call of the great names in U.S. industrial history. In terms of economic concentration the area is a major U.S. centre for electrical and electronic equipment, fabricated metal products, transportation and printing and publishing.

Total value added by manufacturing industry in the area came to nearly \$47bn in 1982. Within this figure the biggest contributions came from non-electrical machinery, electrical machinery, food products, fabricated metals, printing and publishing and chemicals—each of which made up very roughly a tenth of the total value added.

These are, of course, some of the industries which have been hardest hit by the recession. The Chicago Association of Commerce and Industry estimates that the physical volume of goods sold in the area probably declined by 10 per cent last year, the worst performance recorded since World War II. Corporate profits in the area dropped by nearly a fifth to \$7.5bn, compared with \$9.6bn back in 1979.

A measure of recovery is now under way in several of these sectors but Chicagoans recognise that over the long term the existing manufacturing base is unlikely to provide enough new jobs for the area, even after allowing for a continued shift into the service sectors. So the city, like many others in the U.S., is casting around to find ways of encouraging small businesses in the area to grow larger and to persuade new companies to move in from outside.

In terms of financial assistance Chicago has stepped up its industrial revenue bond programme, which provides low cost loans for capital investment. These loans have recently been running at around \$50m a year, compared to \$4m in 1970. The city also offers a revolving

loan fund to help small companies as well as what are called federal urban development action grants, by which it lends money to private developers at attractive rates.

In addition, Chicago is seeking to promote itself as a centre for high technology development. Last October a task force set up by Mayor Jane Byrne's administration published a report which pointed out that the area has a number of natural advantages, quite apart from its geographical location and the breadth of its financial institutions.

These include rich resources in the big universities—the University of Chicago, Northwestern University, Illinois Institute of Technology and the University of Illinois at Chicago. There are also several major research laboratories in the region. Illinois ranks seventh among the states in the total number of industrial research laboratories, which include Bell Laboratories, Amoco's oil research and development laboratory and Motorola.

Labour skills

The region already has a large pool of appropriate labour skills. The city's Economic Development Commission claims that it ranks second only to Los Angeles in terms of its employment base in high technology activities.

Mayor Byrne's taskforce went on to admit, however, that "when considering the location of business in Chicago it must be recognised that some areas of the city are perceived as unattractive with respect to quality of life, amenities and services. One particular concern is the quality of pre-college education offered in certain areas of the city. Good schools do exist and the quality of Chicago's schools appears comparable to those of other major urban areas. However, the perception along with the quality of public education, needs to be improved."

As well as underlining the requirement for more investment in the educational system this comment illustrates another of the city's problems—it's poor public image. Contrary to expectations a visitor to Chicago will be exhilarated by the range of its architecture, the quality of its art galleries and symphony orchestra, the bustling atmosphere of a centre which in some measure is run by business for business. It is a long way from the general perception of a bleak and windy fortress in the crumbling heartland of smokestack America.

This is another reason why the character of the administration at City Hall is so important to the future development of the city. Chicago is a tremendous amount to offer in terms of investment. If it is seen to be fiscally sound as well as fairly and efficiently administered, there is no reason why it should not be capable of attracting major new investment.

Richard Lambert

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## Office surplus slows building projects



Donald Bodel, president of Richard Ellis Inc.

SOMEHOW it seems inevitable that the city which boasts the nickname "Construction City" should also have three of the tallest man-made structures in its midst. Rearing its head above them all is the Sears Tower, at 1,454 ft still the tallest building in the world.

Over the last 10 years 54.5m sq ft of new office space has been added to the metropolitan area, according to Constructional Research.

But reputation alone has been insufficient to keep the building machine alive. Indeed the success of the sector in the past has itself generated a problem during the recession as demand has slowed. Chicago today is "overbuilt" and under-occupied.

The downtown area, which includes the central business district called the "Loop" bounded on all four sides by an elevated train, has experienced building booms in the last 20 years.

The first, between 1968 and 1973, consisted largely of developments by corporations for their own use. They included First National Bank, IBM, Standard Oil and Sears Roe-

buck. The second boom began in 1978 and in contrast has been largely speculative. During 1980 and 1981 15 new office buildings totalling 7.5m sq ft were completed and 90 per cent let according to Chicago's Economic Development Commission. An additional 19.5m sq ft of new and renovated office space was either under construction or planned at the end of last year.

But in 1982 the "overbuilt" rate in the downtown area dropped to about 2.1m sq ft from over 2.5m sq ft a year in previous years and the overall occupancy rate fell to around 94 per cent. As a result a number of projects have been can-

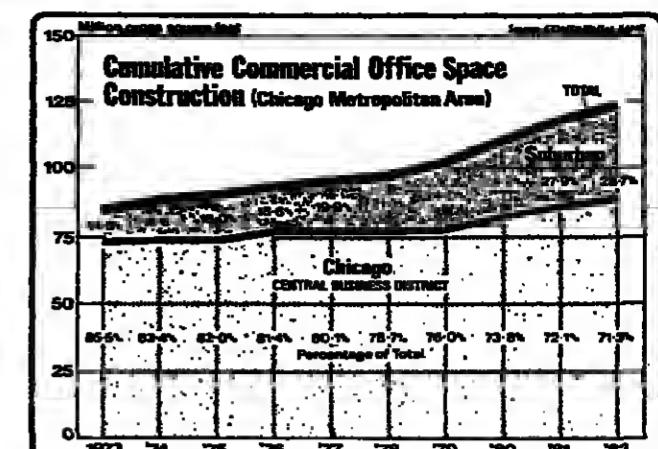
downtown map. Although Mr Bodel believes that supply and demand are moving "into equilibrium" some 11,000 sq ft are still available. Among them are the new Chicago Mercantile Exchange on Wacker Drive and several other developments in the same area.

A new hotel and a hotel expansion are planned for the North Loop redevelopment area and other office and office developments for Park Place. In the Chicago dock and canal property, where Equitable Life has just signed a 20-year development agreement, a big mixed development is planned.

Estimates of the oversupply in the downtown district vary. Mr Bodel says that about 10m square feet of office space is currently under construction with about 20 to 40% pre-leased. In addition he suggests that the current vacancy rate is about 8 per cent or between 5m and 6m square feet.

Some estimates put the oversupply as high as 10 years. Mr Wilfred Brown, president of Chicago property agents Arnold Rubloff, believes this is too pessimistic. "We believe there is about 7m square feet available at present," he said. At realistic absorption rates he suggests that in three years supply at most and he is looking for an upturn in the market around the start of 1984.

But the mismatch between supply and demand has resulted in a number of project cancellations. Mr Donald Bodel, president of Richard Ellis, can identify half a dozen delayed or cancelled projects on a



stantial over supply." The vacancy rate in the 570m sq ft of industrial space in the Chicago metropolitan area averages up to 10 per cent.

Over the past 12 months the amount of vacant space has increased by about 10m sq ft to 52m in the five county metropolitan area compared with an average in the area of around 30m sq ft. Current rentals are a depressed \$2 to \$3.50 a sq ft and six-month rent free periods are the rule rather than the exception.

Similarly there is at least a reasonable supply of warehousing space and investment levels at rock bottom there is little immediate prospect of an upturn in the market. "Companies have a lot of spare capacity which has to be used up before they need new space," says Mr Brown.

The retail market is little better. The proliferation of suburban shopping malls in recent years has experienced mixed results.

While some retail developments have achieved occupancy rates of about 95 per cent, at least one new project, the 2m sq ft River Mall development, has been abandoned following the failure of an earlier project by developers American Income Properties.

Paul Taylor

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## SECTION III - INTERNATIONAL MARKETS

# FINANCIAL TIMES

*The international businessman's  
newspaper that stays on the move  
now offers special daily reports  
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## 8-page SECTION III

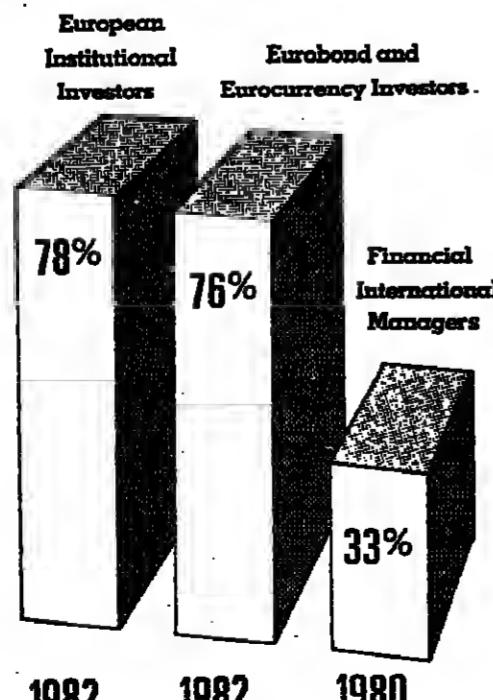
### Who reads the International edition

The Frankfurt edition of the FT is published Monday to Friday and has a circulation of 40,500. Since Frankfurt printing started in January 1979, circulation in the areas covered from Frankfurt has increased 113%.

The Continental European readership of the Frankfurt FT includes 79,000 'men of high status' (as defined by the 1981 Pan European Survey) in the ten Continental countries covered by that survey — Germany, France, Italy, Spain, Netherlands, Belgium, Sweden, Denmark, Switzerland and Norway.

Coverage of directors and heads of department in large and medium-sized companies on the continent of Europe is 6.7%, which is higher than that of any other English-language daily paper (EBRS 1982). Coverage of specialist groups is considerably higher: 78% of international portfolio managers in continental investment institutions, 76% of executives in the continental Eurobond and Eurocurrency markets, and 33% of corporate treasurers and international financial managers in major continental industrial and commercial companies read an average issue of the Frankfurt FT.

The Frankfurt FT also has a circulation of 9,300 outside Continental Europe.



FT circulation has risen by 94% in Europe over the past three years.

WEST GERMANY	350%
FRANCE	56%
SWITZERLAND	127%
BELGIUM	65%
NETHERLANDS	94%
ITALY	53%
SPAIN	40%
SWEDEN	46%
DENMARK	19%
GREECE	62%
AUSTRIA	107%
NORWAY	56%
PORTUGAL	96%
LUXEMBOURG	127%
FINLAND	71%
TURKEY	16%

Average Circulation Increases %  
July-Dec 1978 Jan-June 1982

They focus on price movements, market sentiment, investment trends and the significant interplay between the fiscal and monetary policies of governments and national equity and credit markets.

The markets section also incorporates the Financial Times' existing full list of London stock prices and its comprehensive overview of commodities and agriculture, gold, currencies, money markets and financial futures.

All this continues the development of a sectionalised international edition — making the diverse contents of the Financial Times easily accessible to the busy international executive and government decision maker.

Compact, clearly defined sections focus on:

1. International news and features, definitive coverage of UK news, management trends and timely editorial comment.
2. International and UK company news.
3. World markets.
4. Special survey sections on most days, providing extensive coverage of countries, regions and business sectors.

### New opportunities for advertisers

With the development of the new Section III — International Markets, new advertisement spaces have been created, thus offering an even greater opportunity to advertisers wishing to concentrate their message on Continental Europe.

#### Page One — Market Reports

The front page of the section has three new advertisement spaces available, all of which have great impact value, due to prime positioning.

For the first time there is a quarter page, going across the page (140 mm x 390 mm). Alternatively this space can be taken as the conventional quarter page (280 mm x 192 mm). There are also two new ear-pieces available (40 mm x 60 mm).

#### Page Two — New York Stock Exchange Prices

The inclusion of the New York Exchange Prices page provides the other new advertisement space in Section III. It is a solus position — size (100 mm x 192 mm).

A detailed table on the front highlights the major international price and currency movements of the day. Alongside, specialist writers describe and analyse the day's trading on the world's leading stock markets, from Tokyo to New York, London and the European bourses.

100 mm x 192 mm